# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# FORM 8-K

# CURRENT REPORT

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported)

May 18, 2017

# Autodesk, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

incorporation)

<u>000-14338</u>

(Commission File Number)

<u>94-2819853</u>

(IRS Employer Identification No.)

111 McInnis Parkway San Rafael, California 94903 (Address of principal executive offices, including zip code)

(415) 507-5000

(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

[] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

[] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

[] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

[] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On May 18, 2017, Autodesk, Inc. ("Autodesk" or the "Company") issued a press release and prepared remarks reporting financial results for the first quarter ended April 30, 2017. The press release and prepared remarks are furnished herewith as Exhibit 99.1 and Exhibit 99.2, respectively, and are incorporated herein by reference.

These exhibits shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### Non-GAAP Financial Measures

To supplement Autodesk's consolidated financial statements presented on a GAAP basis, the press release and prepared remarks furnished herewith as Exhibit 99.1 and Exhibit 99.2, respectively, provide investors with certain non-GAAP measures, including but not limited to historical non-GAAP net earnings and historical and future non-GAAP net earnings per diluted share. For our internal budgeting and resource allocation process and as a means to evaluate period-to-period comparisons, Autodesk uses non-GAAP measures to supplement our consolidated financial statements presented on a GAAP basis. These non-GAAP measures do not include certain items that may have a material impact upon our reported financial results. Autodesk uses non-GAAP measures in making operating decisions because Autodesk believes those measures provide meaningful supplemental information regarding our earning potential and performance for management by excluding certain expenses and charges that may not be indicative of our core business operating results. For the reasons set forth below, Autodesk believes these non-GAAP financial and operational decision-making and (2) they are used by our institutional investors and the analyst community to help them analyze the health of our business. This allows investors and others to better understand and evaluate our operating results and future prospects in the same manner as management, compare financial results across accounting periods and to those of peer companies and to better understand the long-term performance of our core business. Autodesk also uses some of these measures for purposes of determining company-wide incentive compensation.

As described above, Autodesk may exclude the following items from its non-GAAP measures:

A. *Stock-based compensation expenses*. Autodesk excludes stock-based compensation expenses from its non-GAAP measures primarily because they are non-cash expenses and management finds it useful to exclude certain non-cash charges to assess the appropriate level of various operating expenses to assist in budgeting, planning and forecasting future periods. Moreover, because of varying available valuation methodologies, subjective assumptions and the variety of award types that companies can use under FASB ASC Topic 718, Autodesk believes excluding stock-based compensation expenses allows investors to make meaningful comparisons between our recurring core business operating results and those of other companies.

B. Amortization of developed technologies and purchased intangibles. Autodesk incurs amortization of acquisition-related developed technology and purchased intangibles in connection with acquisitions of certain businesses and technologies. Amortization of developed technologies and purchased intangibles is inconsistent in amount and frequency and is significantly affected by the timing and size of our acquisitions. Management finds it useful to exclude these variable charges from our cost of revenues to assist in budgeting, planning and forecasting future periods. Investors should note that the use of intangible assets contributed to our revenues earned during the periods presented and will contribute to our future period revenues as well. Amortization of developed technologies and purchased intangible assets will recur in future periods.

C. *CEO transition costs.* We exclude amounts paid to the Company's former CEO, upon his departure under the terms of his transition agreement, including his severance payment and the acceleration of eligible restricted stock units, legal fees incurred with the transition, and recruiting costs related to the search for a new CEO from our non-GAAP measures because they represent non-recurring expenses and are not indicative of our ongoing operating expenses. We further believe that excluding the CEO transition costs from our non-GAAP results is useful to investors in that it allows for period-over-period comparability.

D.*Goodwill impairment*. This is a non-cash charge to write-down goodwill to fair value when there was an indication that the asset was impaired. As explained above, management finds it useful to exclude certain non-cash charges to assess the appropriate level of various operating expenses to assist in budgeting, planning and forecasting future periods.

E. *Restructuring charges and other facility exit costs (benefits), net.* These expenses are associated with realigning our business strategies based on current economic conditions. In connection with these restructuring actions or other exit actions,

Autodesk recognizes costs related to termination benefits for former employees whose positions were eliminated, the closure of facilities and cancellation of certain contracts. Autodesk excludes these charges because these expenses are not reflective of ongoing business and operating results. Autodesk believes it is useful for investors to understand the effects of these items on our total operating expenses.

F. Loss (gain) on strategic investments and dispositions. Autodesk excludes gains and losses related to our strategic investments and dispositions from our non-GAAP measures primarily because management finds it useful to exclude these variable gains and losses on these investments and dispositions in assessing our financial results. Included in these amounts are non-cash unrealized gains and losses on the derivative components and realized gains and losses on the sale or losses on the impairment of these investments and dispositions. Autodesk believes excluding these items is useful to investors because these excluded items do not correlate to the underlying performance of our business and these losses or gains were incurred in connection with strategic investments and dispositions which do not occur regularly.

G. *Establishment of a valuation allowance on certain net deferred tax assets*. This is a non-cash charge to record a valuation allowance on certain deferred tax assets. As explained above, management finds it useful to exclude certain non-cash charges to assess the appropriate level of various cash expenses to assist in budgeting, planning and forecasting future periods.

H. *Discrete tax items*. Autodesk excludes the GAAP tax provision, including discrete items, from the non-GAAP measure of income, and includes a non-GAAP tax provision based upon the projected annual non-GAAP effective tax rate. Discrete tax items include income tax expenses or benefits that do not relate to ordinary income from continuing operations in the current fiscal year, unusual or infrequently occurring items, or the tax impact of certain stock-based compensation. Examples of discrete tax items include, but are not limited to, certain changes in judgment and changes in estimates of tax matters related to prior fiscal years, certain costs related to business combinations, certain changes in the realizability of deferred tax assets or changes in tax law. Management believes this approach assists investors in understanding the tax provision and the effective tax rate related to ongoing operations. Autodesk believes the exclusion of these discrete tax items provides investors with useful supplemental information about the Company's operational performance.

I. Income tax effects on the difference between GAAP and non-GAAP costs and expenses. The income tax effects that are excluded from the non-GAAP measures relate to the tax impact on the difference between GAAP and non-GAAP costs and expenses, primarily due to stock-based compensation, purchased intangibles and restructuring for GAAP and non-GAAP measures.

There are limitations in using non-GAAP financial measures because non-GAAP financial measures are not prepared in accordance with GAAP and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which charges are excluded from the non-GAAP financial measures. Autodesk compensates for these limitations by analyzing current and future results on a GAAP basis as well as a non-GAAP basis and also by providing GAAP measures in our public disclosures. The presentation of non-GAAP financial information is meant to be considered in addition to, not as a substitute for or in isolation from, the directly comparable financial measures prepared in accordance with GAAP. Autodesk urges investors to review the reconciliation of our non-GAAP financial measures to the comparable GAAP financial measures included below, and not to rely on any single financial measure to evaluate our business.

### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

1 ......

<u>Exhibit No.</u>	Description
99.1	Press release dated as of May 18, 2017.
99.2	Prepared remarks dated as of May 18, 2017.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

# AUTODESK, INC.

By: <u>/s/ PAUL UNDERWOOD</u>

Paul Underwood Vice President and Corporate Controller (Principal Accounting Officer)

Date: May 18, 2017

## EXHIBIT INDEX

<u>Exhibit No.</u>	Description
99.1	Press release dated as of May 18, 2017.
99.2	Prepared remarks dated as of May 18, 2017.

### david.gennarelli@autodesk.com

### Press: Stacy Doyle, 503-707-3861

stacy.doyle@autodesk.com

# AUTODESK REPORTS STRONG FIRST QUARTER RESULTS Broad-based Strength Across All Subscription Types and Geographies

SAN RAFAEL, Calif., MAY 18, 2017-- <u>Autodesk, Inc.</u> (NASDAQ: ADSK) today reported financial results for the first quarter of fiscal 2018.

### **First Quarter Fiscal 2018**

- Subscription plan (formerly known as new model) subscriptions increased 233,000 from the fourth quarter of fiscal 2017 to 1.32 million at the end of the first quarter.
- Total subscriptions increased 186,000 from the fourth quarter of fiscal 2017 to 3.29 million at the end of the first quarter.
- Subscription plan annualized recurring revenue (ARR) was \$692 million and increased 103 percent compared to the first quarter last year as reported, and 105 percent on a constant currency basis.
- Total ARR was \$1.74 billion, an increase of 18 percent compared to the first quarter last year as reported, and 20 percent on a constant currency basis.
- Deferred revenue increased 18 percent to \$1.80 billion, compared to \$1.52 billion in the first quarter last year.
- Revenue was \$486 million, a decrease of 5 percent compared to the first quarter last year as reported, and 4 percent on a constant currency basis. During Autodesk's business model transition, revenue is negatively impacted as more revenue is recognized ratably rather than up front and as new offerings generally have a lower initial purchase price.
- Total GAAP spend (cost of revenue plus operating expenses) was \$605 million, a decrease of 9 percent compared to the first quarter last year.
- Total non-GAAP spend was \$525 million, a decrease of 3 percent compared to the first quarter last year. A reconciliation of GAAP to non-GAAP results is provided in the accompanying tables.
- GAAP diluted net loss per share was \$(0.59), compared to GAAP diluted net loss per share of \$(0.75) in the first quarter last year.
- Non-GAAP diluted net loss per share was \$(0.16), compared to non-GAAP diluted net loss per share of \$(0.10) in the first quarter last year.

"Broad-based strength across all subscription types and geographies led to another record quarter for total subscription additions and a fantastic start of the new fiscal year," said Amar Hanspal, Autodesk co-CEO and chief product officer. "Customers continue to embrace the subscription model, and we're expanding our market opportunity with continued momentum of our cloud-based offerings, such as BIM 360 and Fusion 360."

"We're executing well and making significant progress on our business model transition as evidenced by our first quarter results," said Andrew Anagnost, Autodesk co-CEO and chief marketing officer. "We're starting the year from a position of strength and are excited to kick off the next phase of our transition when we offer our maintenance customers a simple, cost effective path to product subscription starting next month."

"Recurring revenue jumped to 90 percent of total revenue, which is a significant milestone considering it was less than half that before we started the move to subscription," said Scott Herren, Autodesk chief financial officer. "Strong transition-related metrics coupled with better than expected revenue and diligent cost control led to a terrific first quarter and provide us with confidence in achieving our transition-related targets. I also want to draw attention to our new format for revenue reporting, which greatly improves transparency."

# **First Quarter Operational Overview**

Subscription plan subscriptions (product, enterprise flexible license, and cloud) were 1.32 million, a net increase of 233,000 from the fourth quarter of fiscal 2017, led by product subscriptions. Maintenance plan subscriptions were 1.97 million, a net decrease of 47,000 from the fourth quarter of fiscal 2017. Total subscriptions were 3.29 million, a net increase of 186,000 from the fourth quarter of fiscal 2017.

To provide more meaningful information as to the performance of different categories of product and services and improve transparency, we are now presenting our revenue across three categories: subscription revenue, maintenance revenue, and license and other revenue (all are defined below in the glossary of terms). Consistent with these revisions, cost of revenue classification has been adjusted to show cost of subscription and maintenance revenue and amortization of developed technology separately. Cost of license and other revenue will continue to be presented as separate line item. Amortization of developed technology is now presented separately to be consistent with the presentation of the amortization of purchased intangibles within operating expenses. In this new format, quarterly subscription revenue times four equals subscription ARR, and quarterly maintenance revenue times four equals maintenance ARR. This change results in additional small legacy products in the ARR calculation. As a result, historical figures for ARR have been adjusted to conform with the current presentation.

Subscription plan ARR was \$692 million and increased 103 percent compared to the first quarter last year as reported, and 105 percent on a constant currency basis. Maintenance plan ARR was \$1.05 billion and decreased 7 percent compared to the first quarter last year as reported, and 6 percent on a constant currency basis. Total ARR for the first quarter increased 18 percent to \$1.74 billion compared to the first quarter last year as reported, and 20 percent on a constant currency basis. Similar to the prior two quarters, first quarter total ARR growth was impacted by the allocation of existing marketing development funds (MDF). MDF is recorded as contra revenue and historically was predominantly allocated against license revenue. With the end of sale of perpetual licenses, MDF is now allocated against recurring revenue, negatively impacting subscription plan ARR growth by 6 percentage points, maintenance plan ARR growth by 2 percentage points, and total ARR growth by 2 percentage points.

Total recurring revenue in the first quarter was 90 percent of total revenue compared to 72 percent of total revenue in the first quarter last year.

As a reminder, during the business model transition, revenue is negatively impacted as more revenue is recognized ratably rather than up front and as new product offerings generally have a lower initial purchase price. As part of the business model transition, Autodesk discontinued new perpetual license sales for most individual products at the end of the fourth quarter of fiscal 2016 and for suites at the end of the second quarter of fiscal 2017.

Revenue in the Americas was \$210 million, a decrease of 3 percent compared to the first quarter last year as reported, and 4 percent on a constant currency basis. Revenue in EMEA was \$190 million, a decrease of 6 percent compared to the first quarter last year as reported, and 3 percent on a constant currency basis. Revenue in APAC was \$86 million, a decrease of 6 percent compared to the first quarter last year as reported, and on a constant currency basis.

### **Business Outlook**

The following are forward-looking statements based on current expectations and assumptions, and involve risks and uncertainties some of which are set forth below under "Safe Harbor Statement." Autodesk's business outlook for the second quarter and full year fiscal 2018 assumes, among other things, a continuation of the current economic environment and foreign exchange currency rate environment. A reconciliation between the fiscal 2018 GAAP and non-GAAP estimates is provided below or in the tables following this press release.

### Second Quarter Fiscal 2018

Q2 FY18 Guidance Metrics	Q2 FY18 (ending July 31, 2017)
Revenue (in millions)	\$488 - \$500
EPS GAAP	(\$0.66) - (\$0.60)
EPS non-GAAP (1)	(\$0.18) - (\$0.14)

(1) Non-GAAP earnings per diluted share excludes \$0.28 related to stock-based compensation expense, between \$0.15 and \$0.13 related to GAAP-only tax charges, \$0.04 for the amortization of acquisition-related intangibles, and \$0.01 related to CEO transition costs.

#### Full Year Fiscal 2018

FY18 Guidance Metrics	FY18 (ending January 31, 2018)
Revenue (in millions) (1)	\$2,000 - \$2,050
GAAP spend growth (cost of revenue plus operating expenses)	Approx. (2%)
Non-GAAP spend growth (cost of revenue plus operating expenses) (2)	Approx. flat
EPS GAAP	(\$2.61) - (\$2.35)
EPS non-GAAP (3)	(\$0.73) - (\$0.56)
Net subscription additions	600,000 - 650,000
Total ARR	24% - 26%

(1) Excluding the impact of foreign currency exchange rates and hedge gains/losses, revenue guidance would be \$2.005 - 2.055 billion.

(2) Non-GAAP spend excludes \$244 million related to stock-based compensation expense, \$39 million for the amortization of acquisition-related intangibles, and \$12 million related to CEO transition costs.

(3) Non-GAAP earnings per diluted share excludes \$1.12 related to stock-based compensation expense, between \$0.55 and \$0.46 of GAAP-only tax charges, \$0.18 for the amortization of acquisition-related intangibles, \$0.06 related to CEO transition costs, and (\$0.03) related to gains on strategic investments and dispositions.

The second quarter and full year fiscal 2018 outlook assume a projected annual effective tax rate of (13) percent and 26 percent for GAAP and non-GAAP results, respectively. Assumptions for the annual effective tax rate are regularly evaluated and may change based on the projected geographic mix of earnings. At this stage of the business model transition, small shifts in geographic profitability significantly impact the annual effective tax rate.

## **Earnings Conference Call and Webcast**

Autodesk will host its first quarter conference call today at 5:00 p.m. ET. The live broadcast can be accessed at <a href="http://www.autodesk.com/investor">http://www.autodesk.com/investor</a>. Supplemental financial information and prepared remarks for the conference call will be posted to the investor relations section of Autodesk's website simultaneously with this press release.

A replay of the broadcast will be available at 7:00 p.m. ET at <u>http://www.autodesk.com/investor</u>. This replay will be maintained on Autodesk's website for at least 12 months.

## **Glossary of Terms**

**Annualized Recurring Revenue (ARR):** Represents the annualized value of our average monthly recurring revenue for the preceding three months. "Maintenance plan ARR" captures ARR relating to traditional maintenance attached to perpetual licenses. "Subscription plan ARR" captures ARR relating to term-based product subscriptions, cloud service offerings, and flexible enterprise business arrangements. Refer to the definition of recurring revenue below for more details on what is included within ARR. Recurring revenue acquired with the acquisition of a business may cause variability in the comparison of this calculation.

ARR is currently one of our key performance metrics to assess the health and trajectory of our business. ARR should be viewed independently of revenue and deferred revenue as ARR is a performance metric and is not intended to be combined with any of these items.

**Constant Currency (CC) Growth Rates:** We calculate constant currency growth rates by (i) applying the applicable prior period exchange rates to current period results and (ii) excluding any gains or losses from foreign currency hedge contracts that are reported in the current and comparative periods.

**Flexible Enterprise Business Agreements (EBA):** These represent programs providing enterprise customers with token-based access or a fixed maximum number of seats to a broad pool of Autodesk products over a defined contract term.

**License and Other Revenue:** Represents (1) perpetual license revenue and (2) other revenue. Perpetual license revenue includes software license revenue from the sale of perpetual licenses, and Creative Finishing. Other revenue includes revenue such as standalone consulting and training, and is recognized over time as the services are performed.

**Maintenance Plan:** Our maintenance plans provide our customers with a cost effective and predictable budgetary option to obtain the productivity benefits of our new releases and enhancements when and if released during the term of their contracts. Under our maintenance plans, customers are eligible to receive unspecified upgrades when and if available, and technical support. We recognize maintenance revenue over the term of the agreements, generally between one and three years.

**Recurring Revenue:** Consists of the revenue for the period from our traditional maintenance plans and revenue from our subscription plan offerings. It excludes subscription revenue related to consumer product offerings, select Creative Finishing product offerings, education offerings, and third party products. Recurring revenue

acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

**Subscription Plan Offerings (formerly titled New Model):** Comprises our term-based product subscriptions, cloud service offerings, and flexible enterprise business agreements.

**Subscription Revenue:** Includes subscription fees from term-based product subscriptions, flexible enterprise business arrangements and all other services as part of a bundled subscription agreement accounted for as a single unit of accounting. (i.e. cloud services, maintenance, and consulting).

**Total Subscriptions:** Consists of subscriptions from our maintenance plans and subscription plan offerings that are active and paid as of the quarter end date. For certain cloud service offerings and flexible enterprise business agreements, subscriptions represent the monthly average activity reported within the last three months of the quarter end date. Total subscriptions do not include education offerings, consumer product offerings, select Creative Finishing product offerings, Autodesk Buzzsaw, Autodesk Constructware, and third party products. Subscriptions acquired with the acquisition of a business are captured once the data conforms to our subscription count methodology and when added, may cause variability in the comparison of this calculation.

### Safe Harbor Statement

This press release contains forward-looking statements that involve risks and uncertainties, including statements in the paragraphs under "Business Outlook" above, other statements about our short-term and long-term goals, statements regarding the impacts and results of our business model transition, expectations regarding the transition of product offerings to subscription and acceptance by our customers and partners of subscriptions, expectations for subscriptions and ARR, statements about the expansion of our market opportunity; and other statements regarding our strategies, market and product positions, performance, and results. There are a significant number of factors that could cause actual results to differ materially from statements made in this press release, including: failure to achieve our revenue and profitability objectives; failure to successfully manage transitions to new business models and markets, including the introduction of additional ratable revenue streams and our continuing efforts to attract customers to our cloud-based offerings and expenses related to the transition of our business model; difficulty in predicting revenue from new businesses and the potential impact on our financial results from changes in our business models; general market, political, economic, and business conditions; any imposition of new tariffs or trade barriers; the impact of non-cash charges on our financial results; fluctuation in foreign currency exchange rates; the success of our foreign currency hedging program; failure to control our expenses; our performance in particular geographies, including emerging economies; the ability of governments around the world to meet their financial and debt obligations, and finance infrastructure projects; weak or negative growth in the industries we serve; slowing momentum in subscription billings or revenues; difficulties encountered in integrating new or acquired businesses and technologies; the inability to identify and realize the anticipated benefits of acquisitions; the financial and business condition of our reseller and distribution channels; dependence on and the timing of large transactions; failure to achieve sufficient sell-through in our channels for new or existing products; pricing pressure; unexpected fluctuations in our annual effective tax rate; the timing and degree of expected investments in growth and efficiency opportunities; changes in the timing of product releases and retirements; and any unanticipated accounting charges.

Further information on potential factors that could affect the financial results of Autodesk are included in Autodesk's Annual Report on Form 10-K for the fiscal year ended January 31, 2017, which is on file with the U.S. Securities and Exchange Commission. Autodesk disclaims any obligation to update the forward-looking

statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

### **About Autodesk**

Autodesk makes software for people who make things. If you've ever driven a high-performance car, admired a towering skyscraper, used a smartphone, or watched a great film, chances are you've experienced what millions of Autodesk customers are doing with our software. Autodesk gives you the power to make anything. For more information visit autodesk.com or follow @autodesk.

Autodesk, AutoCAD, AutoCAD LT, BIM 360 and Fusion 360 are registered trademarks of Autodesk, Inc., and/or its subsidiaries and/or affiliates in the USA and/or other countries. All other brand names, product names or trademarks belong to their respective holders. Autodesk reserves the right to alter product and service offerings, and specifications and pricing at any time without notice, and is not responsible for typographical or graphical errors that may appear in this document.

© 2017 Autodesk, Inc. All rights reserved.

# Autodesk, Inc. Condensed Consolidated Statements of Operations (1)

(In millions, except per share data)

		ns Ended April 30,
	2017	2016
	(Una	udited)
Net revenue:		
Maintenance	\$ 263.6	\$ 284.4
Subscription	173.4	85.5
Total maintenance and subscription revenue	437.0	369.9
License and other	48.7	142.0
Total net revenue	485.7	511.9
Cost of revenue:		
Cost of maintenance and subscription revenue	54.9	46.6
Cost of license and other revenue	18.6	34.9
Amortization of developed technology	4.7	10.9
Total cost of revenue	78.2	92.4
Gross profit	407.5	419.5
Operating expenses:		
Marketing and sales	255.7	240.8
Research and development	187.7	193.5
General and administrative	78.3	74.7
Amortization of purchased intangibles	5.7	7.9
Restructuring (benefits) charges and other facility exit costs, net	(0.3)	52.3
Total operating expenses	527.1	569.2
Loss from operations	(119.6)	(149.7)
Interest and other expense, net	(1.8)	(3.6)
Loss before income taxes	(121.4)	(153.3)
Provision for income taxes	(8.2)	(14.4)
Net loss	\$ (129.6)	\$ (167.7)
Basic net loss per share	\$ (0.59)	\$ (0.75)
Diluted net loss per share	\$ (0.59)	\$ (0.75)
Weighted average shares used in computing basic net loss per share	219.9	224.4
Weighted average shares used in computing diluted net loss per share	219.9	224.4
······································	215.5	224.4

<sup>(1)</sup> In the first quarter of fiscal 2018, in order to improve the transparency of our revenue reporting, we updated our Condensed Consolidated Statement of Operations to include three lines of revenue: maintenance revenue, subscription revenue, license and other revenue. In this format, all subscription revenue is reported in the subscription line and all maintenance revenue is reported in the maintenance line. All remaining non-recurring revenue is reported as license and other revenue. Cost of revenue was updated consistent with the changes noted in revenue and to separately state the amount of amortization from developed technology to be consistent with the presentation of the amortization of purchased intangibles within operating expenses. This simplified the reconciliation between the income statement presentation and recurring revenue, and improved the link between our financial statements and our business model transition.

# Autodesk, Inc. Condensed Consolidated Balance Sheets

(In millions)

	Apri	April 30, 2017 (Unaud		pril 30, 2017		il 30, 2017 Janua		ıary 31, 2017	
ASSETS									
Current assets:									
Cash and cash equivalents	\$	1,340.2	\$	1,213.1					
Marketable securities		471.1		686.8					
Accounts receivable, net		231.5		452.3					
Prepaid expenses and other current assets		96.9		108.4					
Total current assets		2,139.7		2,460.6					
Marketable securities		264.4		306.2					
Computer equipment, software, furniture and leasehold improvements, net		150.4		158.6					
Developed technologies, net		41.1		45.7					
Goodwill		1,570.7		1,561.1					
Deferred income taxes, net		64.0		63.9					
Other assets		201.1		202.0					
Total assets	\$	4,431.4	\$	4,798.1					
LIABILITIES AND STOCKHOLDERS' EQUITY									
Current liabilities:									
Accounts payable	\$	93.4	\$	93.5					
Accrued compensation		132.8		238.2					
Accrued income taxes		23.2		50.0					
Deferred revenue		1,291.5		1,270.1					
Current portion of long term notes payable, net		399.1		398.7					
Other accrued liabilities		109.6		134.9					
Total current liabilities		2,049.6		2,185.4					
Long term deferred revenue		510.0		517.9					
Long term income taxes payable		32.1		39.3					
Long term deferred income taxes		91.7		91.5					
Long term notes payable, net		1,092.4		1,092.0					
Other liabilities		147.5		138.4					
Stockholders' equity:									
Preferred stock		_		_					
Common stock and additional paid-in capital		1,899.0		1,876.3					
Accumulated other comprehensive loss		(166.3)		(178.5)					
Accumulated deficit		(1,224.6)		(964.2)					
Total stockholders' equity		508.1		733.6					
Total liabilities and stockholders' equity	\$	4,431.4	\$	4,798.1					

# Autodesk, Inc. Condensed Consolidated Statements of Cash Flows

(In millions)

	Three Months	Three Months Ended April 30,			
	2017	2016			
	(Una	udited)			
Operating activities:					
Net loss	\$ (129.6)	\$ (167.7)			
Adjustments to reconcile net loss to net cash provided by operating activities:					
Depreciation, amortization and accretion	28.4	37.4			
Stock-based compensation expense	66.8	51.6			
Deferred income taxes	(0.4)	6.2			
Restructuring (benefits) charges and other facility exit costs, net	(0.3)	52.3			
Other operating activities	7.3	8.3			
Changes in operating assets and liabilities, net of acquisitions:					
Accounts receivable	220.9	397.4			
Prepaid expenses and other current assets	6.2	(14.9)			
Accounts payable and accrued liabilities	(133.1)	(80.7)			
Deferred revenue	13.3	4.1			
Accrued income taxes	(34.3)	(129.6)			
Net cash provided by operating activities	45.2	164.4			
Investing activities:					
Purchases of marketable securities	(119.4)	(577.5)			
Sales of marketable securities	100.0	107.6			
Maturities of marketable securities	282.6	322.6			
Capital expenditures	(8.6)	(22.3)			
Acquisitions, net of cash acquired	_	(59.6)			
Other investing activities	3.9	(1.0)			
Net cash provided by (used in) investing activities	258.5	(230.2)			
Financing activities:					
Proceeds from issuance of common stock, net of issuance costs	50.1	51.2			
Taxes paid related to net share settlement of equity awards	(33.0)	(18.3)			
Repurchase and retirement of common stock	(195.9)	(100.1)			
Net cash used in financing activities	(178.8)	(67.2)			
Effect of exchange rate changes on cash and cash equivalents	2.2	3.4			
Net increase (decrease) in cash and cash equivalents	127.1	(129.6)			
Cash and cash equivalents at beginning of the period	1,213.1	1,353.0			
Cash and cash equivalents at end of the period	\$ 1,340.2	\$ 1,223.4			

# Autodesk, Inc. Reconciliation of GAAP financial measures to non-GAAP financial measures

(In millions, except per share data)

To supplement our consolidated financial statements presented on a GAAP basis, Autodesk provides investors with certain non-GAAP measures including non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating margin, non-GAAP net income, non-GAAP net income per share, and non-GAAP diluted shares used in per share calculation. These non-GAAP financial measures are adjusted to exclude certain costs, expenses, gains and losses, including stock-based compensation expense, CEO transition costs, restructuring (benefits) charges and other facility exit costs, amortization of developed technology, amortization of purchased intangibles, gain and loss on strategic investments and dispositions, and related income tax expenses. See our reconciliation of GAAP financial measures to non-GAAP financial measures herein. We believe these exclusions are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future, as well as to facilitate comparisons with our historical operating results. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of Autodesk's underlying operational results and trends and our marketplace performance. For example, non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside our core operating results. In addition, these non-GAAP financial measures as a basis for our planning and forecasting of future periods.

There are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with generally accepted accounting principles and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP in the United States. Investors should review the reconciliation of the non-GAAP financial measures to their most directly comparable GAAP financial measures as provided in the tables accompanying this press release.

The following table shows Autodesk's non-GAAP results reconciled to GAAP results included in this release.

	Three Months Ended Ap		April 30,	
		2017		2016
	(Unaudited)			
GAAP cost of maintenance and subscription revenue	\$	54.9	\$	46.6
Stock-based compensation expense		(2.8)		(2.0)
Non-GAAP cost of maintenance and subscription revenue	\$	52.1	\$	44.6
GAAP cost of license and other revenue	\$	18.6	\$	34.9
Stock-based compensation expense		(1.1)		(1.4)
Non-GAAP cost of license and other revenue	\$	17.5	\$	33.5
GAAP amortization of developed technology	\$	4.7	\$	10.9
Amortization of developed technology		(4.7)		(10.9)
Non-GAAP amortization of developed technology	\$		\$	
GAAP gross profit	\$	407.5	\$	419.5
Stock-based compensation expense		3.9		3.4
Amortization of developed technology		4.7	_	10.9
Non-GAAP gross profit	\$	416.1	\$	433.8
GAAP marketing and sales	\$	255.7	\$	240.8
Stock-based compensation expense		(26.4)		(21.5)
Non-GAAP marketing and sales	\$	229.3	\$	219.3

GAAP research and development	\$	187.7	\$	193.5
Stock-based compensation expense		(21.2)		(18.9)
Non-GAAP research and development	\$	166.5	\$	174.6
GAAP general and administrative	\$	78.3	\$	74.7
Stock-based compensation expense	Ψ	(7.5)	Ψ	(7.8)
CEO transition costs (1)	\$	(11.0)	\$	(7.0)
Non-GAAP general and administrative	\$	59.8	\$	66.9
	Ψ	55.0	Ψ	00.5
GAAP amortization of purchased intangibles	\$	5.7	\$	7.9
Amortization of purchased intangibles	Ψ	(5.7)	Ψ	(7.9)
Non-GAAP amortization of purchased intangibles	\$	(5.7)	\$	(7.5)
Non-GAAP antoruzation of purchased intalgibles	Ψ		Ψ	
CAAD restructuring (herefits) sharges and other facility and scate not	¢	(0.2)	¢	ED 0
GAAP restructuring (benefits) charges and other facility exit costs, net	\$	· · ·	\$	52.3
Restructuring (benefits) charges and other facility exit costs, net	<u>ф</u>	0.3	¢.	(52.3)
Non-GAAP restructuring (benefits) charges and other facility exit costs, net	\$		\$	
GAAP operating expenses	\$	527.1	\$	569.2
Stock-based compensation expense		(55.1)		(48.2)
Amortization of purchased intangibles		(5.7)		(7.9)
CEO transition costs (1)		(11.0)		_
Restructuring (benefits) charges and other facility exit costs, net		0.3		(52.3)
Non-GAAP operating expenses	\$	455.6	\$	460.8
GAAP Spend	\$	605.3	\$	661.6
Stock-based compensation expense		(59.0)		(51.6)
Amortization of developed technology		(4.7)		(10.9)
Amortization of purchased intangibles		(5.7)		(7.9)
CEO transition costs (1)		(11.0)		_
Restructuring (benefits) charges and other facility exit costs, net		0.3		(52.3)
Non-GAAP Spend	\$	525.2	\$	538.9
GAAP (loss) income from operations	\$	(119.6)	\$	(149.7)
Stock-based compensation expense		59.0		51.6
Amortization of developed technology		4.7		10.9
Amortization of purchased intangibles		5.7		7.9
CEO transition costs (1)		11.0		—
Restructuring (benefits) charges and other facility exit costs, net		(0.3)		52.3
Non-GAAP (loss) income from operations	\$	(39.5)	\$	(27.0)
GAAP interest and other expense, net	\$	(1.8)	\$	(3.6)
(Gain) loss on strategic investments and dispositions		(5.7)		(0.5)
Non-GAAP interest and other expense, net	\$	(7.5)	\$	(4.1)
GAAP provision for income taxes	\$	(8.2)	\$	(14.4)
Discrete GAAP tax items	·	(7.6)		(1.9)
Income tax effect of non-GAAP adjustments		28.0		24.4
Non-GAAP benefit (provision) for income tax	\$	12.2	\$	8.1

GAAP net loss	\$ (129	.6)	\$ (167.7)
Stock-based compensation expense	59	.0	51.6
Amortization of developed technology	4	.7	10.9
Amortization of purchased intangibles	5	.7	7.9
CEO transition costs (1)	11	.0	—
Restructuring (benefits) charges and other facility exit costs, net	(0	.3)	52.3
(Gain) loss on strategic investments and dispositions	(5	.7)	(0.5)
Discrete GAAP tax items	(7	.6)	(1.9)
Income tax effect of non-GAAP adjustments	28	.0	24.4
Non-GAAP net (loss) income	\$ (34	.8)	\$ (23.0)
GAAP diluted net loss per share (2)	\$ (0.5	9)	\$ (0.75)
Stock-based compensation expense	0.2	7	0.23
Amortization of developed technology	0.0	2	0.05
Amortization of purchased intangibles	0.0	3	0.04
CEO transition costs	0.0	4	_
Restructuring (benefits) charges and other facility exit costs, net	-	_	0.23
(Gain) loss on strategic investments and dispositions	(0.0	3)	_
Discrete GAAP tax items	(0.0	3)	(0.01)
Income tax effect of non-GAAP adjustments	0.1	.3	0.11
Non-GAAP diluted net (loss) income per share (2)	\$ (0.1	6)	\$ (0.10)
GAAP diluted shares used in per share calculation	219	.9	224.4
Shares included in non-GAAP net income per share, but excluded from GAAP net loss per share as they would have been anti- dilutive	-	_	_
Non-GAAP diluted weighted average shares used in per share calculation	219	.9	224.4

CEO transition costs include stock-based compensation of \$7.8 million related to the acceleration of eligible stock awards in conjunction with the Company's former (1) CEO's transition agreement. Net loss per share was computed independently for each of the periods presented; therefore the sum of the net loss per share amount for the quarters may not equal the

(2) total for the year.

### AUTODESK, INC. (ADSK) FIRST QUARTER FISCAL 2018 EARNINGS ANNOUNCEMENT MAY 18, 2017 PREPARED REMARKS

Autodesk posts its prepared remarks and press release to its IR website to provide shareholders and analysts with additional detail to analyze results prior to its quarterly conference call. The call begins today, May 18, 2017 at 2:00 p.m. PT (5:00 p.m. ET) and will include only brief comments followed by Q&A.

To access the broadcast of the Q&A session, visit the IR section of our website at <u>www.autodesk.com/investor</u>. A reconciliation of GAAP and non-GAAP results is provided in the tables following these prepared remarks.

### **Business Model Transition**

Autodesk is undergoing a business model transition in which it has discontinued most new perpetual license sales in favor of subscriptions and flexible license arrangements. As part of this transition, Autodesk discontinued new maintenance agreement sales for most individual products at the end of the fourth quarter of fiscal 2016 and for suites at the end of the second quarter of fiscal 2017. During the transition, revenue, margins, EPS, deferred revenue and cash flow from operations will be impacted as more revenue is recognized ratably rather than up front and as new product offerings generally have a lower initial purchase price. The company has introduced new metrics to help investors understand its financial performance during and after the transition, as shown below.

### First Quarter Fiscal 2018 Overview (1)

			1Q 2018	QoQ Change	Management Comments
Subscription plan subscrip	otions	(2)	1,320,000	233,000	Driven by growth in all subscription plan types, led by product subscriptions.
Maintenance plan subscriptions		1,971,000	(47,000)	Driven by the discontinuation of new maintenance agreement sales for most products.	
Total subscriptions			3,291,000	186,000	
(in millions)		1Q 2018	YoY %	YoY CC %	Management Comments
Subscription plan ARR	\$	692	103 %	105 %	Driven by growth in all subscription plan types, led by product subscription.
Maintenance plan ARR	\$	1,052	(7)%	) (6%	Driven by the discontinuation of new maintenance agreement sales for most products.
Total ARR	\$	1,744	18 %	20 %	
Deferred revenue	\$	1,802	18 %	N/A	Driven by subscription plan billings over the past four quarters.
Revenue	\$	486	(5)%	(4)%	Driven by the business model transition.
				)	
GAAP spend	\$	605	(9)%	(9%	Driven by lower restructuring charges.
Non-GAAP spend	\$	525	(3)%	(2)%	Driven by lower professional fees and lower costs of revenue.

(1) For definitions, please view the Glossary of Terms later in this document.

(2) "Subscription plan" was formerly known as "new model."

#### Subscription Review\*

(in thousands) (1)	1Q 2017	2Q 2017	3Q 2017	4Q 2017	1Q 2018
Subscription plan subscriptions (2)	567	692	859	1,087	1,320
Maintenance plan subscriptions	2,140	2,124	2,089	2,018	1,971
Total subscriptions	2,707	2,816	2,948	3,105	3,291

(1) Prior periods have been adjusted to conform with the current presentation.

(2) For definitions, please view the Glossary of Terms later in this document.

Subscription plan subscriptions were 1.32 million, a net increase of 233,000 from the fourth quarter of last year. Growth in Subscription plan subscriptions was driven by growth in all subscription plan types, led by product subscription. Subscription plan subscriptions benefited from growth in enterprise flexible license subscriptions resulting from the strong growth in enterprise license transactions in the previous quarter, as well as a promotion aimed at converting legacy non-subscribers.

Maintenance plan subscriptions were 1.97 million, a net decrease of 47,000 from the fourth quarter of last year. Maintenance plan subscriptions decreased primarily as a result of the discontinuation of new maintenance agreement sales for most new products. The net decrease was expected and we expect to see ongoing declines in maintenance plan subscriptions going forward. The rate of decline will vary based on the number of subscriptions that come up for renewal, the renewal rate, and our ability to incentivize customers to switch over to enterprise business agreements (EBAs) or product subscriptions. The maintenance plan renewal rate was slightly better than recent trends.

Total subscriptions were 3.29 million, a net increase of 186,000 from the fourth quarter of fiscal 2017.

### **Revenue Review\***

(in millions) (1)	1Q 2017		2Q 2017		2Q 2017		3Q 2017		4Q 2017		1Q 2018
Subscription plan ARR	\$ 340	\$	403	\$	448	\$	571	\$	692		
Maintenance plan ARR	1,135		1,107		1,088		1,068		1,052		
Total ARR	\$ 1,476	\$	1,510	\$	1,536	\$	1,639	\$	1,744		
Subscription revenue	\$ 86	\$	102	\$	112	\$	143	\$	173		
Maintenance revenue	284		278		273		268		264		
License and other revenue	142		171		104		67		49		
Total net revenue	\$ 512	\$	551	\$	490	\$	479	\$	486		
Recurring revenue	\$ 369	\$	378	\$	384	\$	410	\$	436		
Recurring revenue as a percentage of total revenue	72%	6	69%	ó	78%	6	86%	ó	90%		

(1) Totals may not agree with the sum of the components due to rounding.

\* For definitions, please view the Glossary of Terms later in this document.

As a reminder, during the business model transition, revenue has been negatively impacted as more revenue is recognized ratably rather than up front and as new product offerings generally have a lower initial purchase price. As part of the business model transition, Autodesk discontinued new perpetual license sales for most products as noted in the Business Model Transition section on page 1.

To provide more meaningful information as to the performance of different categories of product and services and improve transparency, we are now presenting our revenue across three categories: subscription revenue, maintenance revenue, and license and other revenue (all are defined below in the glossary of terms). In this

new format, quarterly subscription revenue times four equals subscription ARR, and quarterly maintenance revenue times four equals maintenance ARR. This change impacts results in additional small legacy products in the ARR calculation. As a result, historical figures for ARR have been adjusted to conform with the current presentation.

Subscription plan ARR was \$692 million and increased 103 percent compared to the first quarter last year as reported, and 105 percent on a constant currency basis. On a sequential basis, subscription plan ARR increased 21 percent as reported, and on a constant currency basis. Both year-over-year and sequential growth in subscription plan ARR was primarily driven by growth in all subscription plan types, led by product subscription. MDF negatively impacted subscription plan ARR by 6 percentage points year-over-year.

Maintenance plan ARR was \$1.05 billion and decreased 7 percent compared to the first quarter last year as reported, and 6 percent on a constant currency basis. The decrease in maintenance plan ARR was primarily related to the discontinuation of sales of new maintenance agreements. On a sequential basis, maintenance plan ARR decreased 2 percent as reported, and on a constant currency basis. Sequential decline in maintenance plan ARR was primarily driven by the discontinuation of sales of new maintenance agreements. MDF negatively impacted maintenance plan ARR by 2 percentage points year-over-year.

Total ARR for the first quarter increased 18 percent to \$1.74 billion compared to the first quarter last year as reported, and 20 percent on a constant currency basis. On a sequential basis, total ARR increased 6 percent as reported, and on a constant currency basis. Both year-over-year and sequential growth in total ARR was driven by growth in subscription plan ARR, partially offset by a decrease in maintenance plan ARR. ARR growth was impacted by the allocation of existing marketing development funds (MDF). MDF is recorded as contra revenue and prior to the third quarter of fiscal 2017 was predominantly allocated against license revenue. With the end of sale of perpetual licenses, MDF is now allocated against recurring revenue, negatively impacting year-over year total ARR growth by 2 percentage points.

Subscription revenue for the first quarter was \$173 million, a 103 percent increase compared to the first quarter last year as reported, and 105 percent on a constant currency basis, primarily related to an increase in subscription revenue in all subscription plan types, led by product subscription.

Maintenance revenue for the first quarter was \$264 million, a 7 percent decrease compared to the first quarter last year as reported, and 6 percent on a constant currency basis, primarily related to the discontinuation of new maintenance agreements for most new products.

License and other revenue for the first quarter was \$49 million, a decrease of 66 percent compared to the first quarter last year as reported, and 65 percent on a constant currency basis, primarily related to the end of sale of perpetual licenses.

Total net revenue for the first quarter decreased 5 percent to \$486 million compared to the first quarter last year as reported and 4 percent on a constant currency basis.

Recurring revenue was 90 percent of total revenue compared to 72 percent of total revenue in the first quarter last year.

## **Revenue by Geography**

(in millions) (1)	1Q 2017		2Q 2017		3Q 2017		4Q 2017		1	LQ 2018
Americas	\$	218	\$	230	\$	213	\$	211	\$	210
EMEA	\$	203	\$	221	\$	191	\$	186	\$	190
Asia Pacific	\$	92	\$	100	\$	85	\$	82	\$	86
Emerging Economies	\$	55	\$	62	\$	57	\$	53	\$	51
Emerging as a percentage of Total Revenue		11%	Ď	11%	ó	12%	ó	11%	Ď	10%

(1) Totals may not agree with the sum of the components due to rounding.

Revenue in the Americas was \$210 million, a decrease of 3 percent compared to the first quarter last year as reported, and 4 percent on a constant currency basis.

Revenue in EMEA was \$190 million, a decrease of 6 percent compared to the first quarter last year as reported, and 3 percent on a constant currency basis.

Revenue in APAC was \$86 million, a decrease of 6 percent compared to the first quarter last year as reported, and on a constant currency basis.

Revenue from emerging economies was \$51 million, a decrease of 8 percent compared to the first quarter last year as reported, and 7 percent on a constant currency basis. As a matter of reference, none of the individual BRIC countries currently represent more than 3 percent of total revenue.

### **Revenue by Product Family**

(in millions) (1)	1Q 2017		2Q 2017		7 3Q 201		017 4Q 2017		1Q 2018
Architecture, Engineering and Construction (AEC)	\$	219	\$	253	\$	212	\$	197	\$ 205
Manufacturing	\$	158	\$	177	\$	147	\$	144	\$ 142
AutoCAD and AutoCAD LT	\$	86	\$	73	\$	80	\$	88	\$ 92
Media and Entertainment (M&E)	\$	35	\$	34	\$	34	\$	35	\$ 37
Other	\$	14	\$	13	\$	16	\$	15	\$ 11

(1) Due to rounding, the sum of the components may not agree to total revenue.

Revenue from our AEC product family was \$205 million, a decrease of 7 percent compared to the first quarter last year.

Revenue from our Manufacturing product family was \$142 million, a decrease of 10 percent compared to the first quarter last year.

Combined revenue from AutoCAD and AutoCAD LT was \$92 million, an increase of 7 percent compared to the first quarter last year.

Revenue from our M&E product family was \$37 million, an increase of 4 percent compared to the first quarter last year.

### **Foreign Currency Impact**

(in millions)	1Q	2017	2Q 2017	3Q 2017	4Q 2017	1Q 2018
FX Impact on Total ARR	\$	(46) \$	(54) \$	5 (52) \$	(33) \$	(20)
FX Impact on Total Revenue	\$	(24) \$	(22) \$	§ (17) \$	(11) \$	(6)
FX Impact on Cost of Revenue and Operating Expenses		10	8	7	9	4
FX Impact on Operating Income	\$	(14) \$	(14) 9	5 (10) \$	(2) \$	(2)

The year-on-year foreign currency impact represents the U.S. Dollar impact of changes in foreign currency exchange rates on our financial results as well as the impact of gains and losses from our hedging program.

Compared to the first quarter of last year, the impact of foreign currency exchange rates and hedging was \$20 million unfavorable on total ARR. Compared to the fourth quarter of last year, the impact of foreign currency exchange rates and hedging was \$3 million favorable on total ARR.

Compared to the first quarter of last year, the impact of foreign currency exchange rates, including the impact of our hedging program, was \$6 million unfavorable on revenue and \$4 million favorable on cost of revenue and operating expenses.

### **Balance Sheet Items and Cash Review**

(in millions)	1	1Q 2017		2Q 2017	3Q 2017		4Q 2017	1Q 2018
Cash Flow from Operating Activities	\$	164	\$	(18) \$	\$8	\$	16	\$ 45
Capital Expenditures	\$	22	\$	20 3	\$ 23	\$	11	\$ 9
Depreciation, Amortization and Accretion	\$	37	\$	33 3	\$ 34	\$	35	\$ 28
Total Cash and Marketable Securities	\$	2,806	\$	2,571 \$	\$ 2,424	\$	2,206	\$ 2,076
Days Sales Outstanding		46		51	48		86	43
Deferred Revenue	\$	1,524	\$	1,520 \$	\$ 1,533	\$	1,788	\$ 1,802

Cash flow from operating activities during the first quarter was \$45 million, a decrease of 73 percent compared to the first quarter last year. The year-over-year decrease is primarily related to a decrease in cash collections from billings in the previous quarter. During the business model transition, cash flow from operating activities has been and will be negatively impacted as new product offerings generally have a lower initial purchase price resulting in lower billings and cash flow.

Total cash and investments at the end of the first quarter was approximately \$2.08 billion. Total debt at the end of the first quarter was \$1.5 billion.

During the first quarter, Autodesk used \$192 million to repurchase approximately 2.2 million shares of common stock at an average repurchase price of \$85.48 per share. Through this stock repurchase program, Autodesk remains committed to managing dilution and reducing shares outstanding over time.

Days sales outstanding (DSO) was 43 days, a decrease of 3 days compared to the first quarter last year primarily related to a change in billings linearity.

Deferred revenue was \$1.80 billion, an increase of 18% compared to the first quarter last year. The increase is primarily related to the increase in subscription plan billings over the past four quarters driven by the business model transition.

Unbilled deferred revenue at the end of the first quarter was \$27 million. We define unbilled deferred revenue as contractually stated or committed orders under multi-year billing plans for license, subscription, services and maintenance for which the associated revenue has not been recognized and the customer has not been invoiced. Unbilled deferred revenue is not included on our Consolidated Balance Sheet until invoiced to the customer.

### Margins and EPS Review(1)

	1Q	2017 (2)		2Q 2017		3Q 2017		4Q 2017		1Q 2018
Gross Margin										
Gross Margin - GAAP		82 %	ó	85 %		83 %		83 %		84 %
Gross Margin - Non-GAAP		85 %	ó	87 %	87 %		, )	85 %		86 %
Operating Expenses (in millions)										
Operating Expenses - GAAP	\$	569	\$	529	\$	528	\$	563	\$	527
<b>Operating Expenses - Non-GAAP</b>	\$	461	\$	454	\$	465	\$	489	\$	456
Total Spend (in millions)										
Total Spend - GAAP	\$	662	\$	614	\$	610	\$	646	\$	605
Total Spend - Non-GAAP	\$	539	\$	525	\$	533	\$	560	\$	525
Operating Margin										
Operating Margin - GAAP		(29)%	6	(11)%		(24)%		(35)%	ó	(25)%
<b>Operating Margin - Non-GAAP</b>		(5)%	6	5 %		(9)%		(17)%		(8)%
Earnings Per Share										
Basic Net Loss Per Share - GAAP	\$	(0.75)	\$	(0.44)	\$	(0.64)	\$	(0.78)	\$	(0.59)
Basic Net (Loss) Income Per Share - Non-GAAP	\$	(0.10)	\$	0.05	\$	(0.18)	\$	(0.28)	\$	(0.16)
Diluted Net Loss Per Share - GAAP	¢	(0.75)	¢	(0, 4, 4)	¢	(0, C, 4)	¢	(0.70)	¢	(0.50)
Diluted Net Loss Per Share - GAAP Diluted Net (Loss) Income Per Share - Non-GAAP	\$ \$	(0.75)	\$ \$	(0.44) 0.05	\$ \$	(0.64)	\$ \$	(0.78)	\$ ¢	(0.59)
Diluted Net (Loss) filcome Per Share - Non-GAAP	Э	(0.10)	Э	0.05	Э	(0.18)	Ф	(0.28)	\$	(0.16)
Weighted Average Shares										
GAAP and Non-GAAP Basic Net Income (Loss) Share										
Count		224.4		223.2		222.3		221.1		219.9
GAAP Diluted Net Income (Loss) Share Count		224.4		223.2		222.3		221.1		219.9
Non-GAAP Diluted Net Income (Loss) Share Count		224.4		227.4		222.3		221.1		219.9

(1) A reconciliation of GAAP and non-GAAP results is provided in the tables following the company's earnings release.

(2) As Autodesk elected to early adopt ASU 2016-09 in the second quarter of fiscal 2017, we have revised the GAAP results for the first quarter of fiscal 2017 to reflect the impact of adoption as of the beginning of the fiscal year.

As noted in the Revenue Review section, we are now presenting our revenue across three categories: subscription revenue, maintenance revenue, and license and other revenue. Consistent with these revisions, we also revised our cost of revenue classification to show cost of subscription and maintenance revenue and amortization of developed technology separately. Cost of license and other revenue will continue to be presented as separate line item. Amortization of developed technology is now presented separately to be consistent with the presentation of the amortization of purchased intangibles within operating expenses.

GAAP gross margin in the first quarter was 84 percent, compared to 82 percent in the first quarter last year. Non-GAAP gross margin in the first quarter was 86 percent, compared to 85 percent in the first quarter last year. The year-over-year increase in both GAAP and non-GAAP gross margin is primarily related to decreased costs of revenue driven by a reduction in employee headcount and lower cloud-related costs.

GAAP operating expenses decreased 7 percent year-over-year primarily related to lower restructuring charges. Non-GAAP operating expenses decreased 1 percent year-over-year primarily driven by lower professional fees.

Total GAAP spend (cost of revenue plus operating expenses) was \$605 million, a decrease of 9 percent compared to the first quarter last year. Total non-GAAP spend was \$525 million, a decrease of 3 percent compared to the first quarter last year. The changes in GAAP total spend were primarily related to lower restructuring charges. The changes in non-GAAP total spend were primarily related to lower costs of revenue.

GAAP operating margin was (25) percent compared to (29) percent in the first quarter last year. The changes in GAAP operating margin were primarily related to the decline in restructuring charges partially offset by the decline in license revenue.

Non-GAAP operating margin was (8) percent compared to (5) percent in the first quarter last year. The changes in non-GAAP operating margin were primarily related to the decline in license revenue partially offset by lower professional fees and costs of revenue noted above.

The first quarter GAAP effective tax rate was (7) percent. The first quarter non-GAAP effective tax rate was 26 percent. Note: At this stage of the business model transition, small shifts in geographic profitability significantly impact the GAAP effective tax rate.

GAAP diluted net loss per share for the first quarter was \$(0.59) and non-GAAP diluted net loss per share for the first quarter was \$(0.16).

### **Business Outlook**

The following are forward-looking statements based on current expectations and assumptions, and involve risks and uncertainties some of which are set forth below under "Safe Harbor Statement." Autodesk's business outlook for the second quarter and full year fiscal 2018 assumes, among other things, a continuation of the current economic environment and foreign currency exchange rate environment. A reconciliation between the GAAP and non-GAAP estimates for fiscal 2018 is provided below or in the tables following these prepared remarks.

Second Quarter Fiscal 2018

Q2 FY18 Guidance Metrics	Q2 FY18 (ending July 31, 2017)
Revenue (in millions)	\$488 - \$500
EPS GAAP	(\$0.66) - (\$0.60)
EPS non-GAAP (1)	(\$0.18) - (\$0.14)

(1) Non-GAAP earnings per diluted share excludes \$0.28 related to stock-based compensation expense, between \$0.15 and \$0.13 related to GAAP-only tax charges, \$0.04 for the amortization of acquisition-related intangibles, and \$0.01 related to CEO transition costs.

FY18 Guidance Metrics	FY18 (ending January 31, 2018)
Revenue (in millions) (1)	\$2,000 - \$2,050
GAAP spend growth (cost of revenue plus operating expenses)	Approx. (2%)
Non-GAAP spend growth (cost of revenue plus operating expenses) (2)	Approx. flat
EPS GAAP	(\$2.61) - (\$2.35)
EPS non-GAAP (3)	(\$0.73) - (\$0.56)
Net subscription additions	600,000 - 650,000
Total ARR	24% - 26%

(1) Excluding the impact of foreign currency exchange rates and hedge gains/losses, revenue guidance would be \$2.005 - 2.055 billion.

(2) Non-GAAP spend excludes \$244 million related to stock-based compensation expense, \$39 million for the amortization of acquisition-related intangibles, and \$12 million related to CEO transition costs.

(3) Non-GAAP earnings per diluted share excludes \$1.12 related to stock-based compensation expense, between \$0.55 and \$0.46 of GAAP-only tax charges, \$0.18 for the amortization of acquisition-related intangibles, \$0.06 related to CEO transition costs, and (\$0.03) related to gains on strategic investments and dispositions.

The second quarter and full year fiscal 2018 outlook assume a projected annual effective tax rate of (13) percent and 26 percent for GAAP and non-GAAP results, respectively. Assumptions for the annual effective tax rate are regularly evaluated and may change based on the projected geographic mix of earnings. At this stage of the business model transition, small shifts in geographic profitability significantly impact the annual effective tax rate.

The majority of the euro, yen and Australian dollar denominated billings for our second quarter fiscal 2018 have been hedged. This hedging, along with deferred revenue locked-in through prior period billings hedges, will materially reduce the impact of currency fluctuations on our second quarter results. However, over an extended period of time, currency fluctuations may increasingly impact our results. We also hedge certain expenses as noted below. We hedge our net cash flow exposures using a four quarter rolling layered hedge program. As such, a portion of the projected euro, yen, and Australian dollar denominated billings for the remainder of fiscal 2018 and the first quarter of fiscal 2019 have been hedged. The closer to the current time period, the more we are hedged. See below for more details on our foreign currency hedging program.

# Autodesk's Foreign Currency Hedging Program and Calculation of Constant Currency Growth

Given continued foreign currency exchange rate volatility, we provide a brief summary of how we handle foreign currency exchange hedging as well as a description of how we calculate constant currency growth rates. A few points on our hedging program include:

- We do not conduct foreign currency hedging for speculative purposes. The purpose of our hedging program is to reduce risk to foreign denominated cash flows and to partially reduce variability that would otherwise impact our financial results from currency fluctuations.
- We utilize cash flow hedges on projected billings and certain projected operating expenses in major currencies. We hedge our net exposures using a four quarter rolling layered hedge. The closer to the current time period, the more we are hedged.

- We designate cash flow hedges for deferred and non-deferred billings separately, and reflect associated gains and losses on hedging contracts in our earnings when respective revenue is recognized in earnings.
- On a monthly basis, to mitigate foreign currency exchange rate gains/losses, we hedge net monetary assets and liabilities recorded in non-functional currencies on the books of certain USD functional entities where these exposures are purposefully concentrated.
- From time to time, we hedge strategic exposures which may be related to acquisitions. Such hedges may not qualify for hedge accounting and are marked-to-market and reflected in earnings immediately.
- The major currencies in our hedging program include the euro, yen, Swiss franc, British pound, Canadian dollar, and Australian dollar. The euro is the primary exposure for the company.

When we report period-over-period growth rate percentages on a constant currency basis, we attempt to represent the changes in the underlying business operations by eliminating fluctuations caused by changes in foreign currency exchange rates as well as eliminating hedge gains or losses recorded within the current and comparative period. However, when we calculate the foreign currency impact of exchange rates in the current and comparative period on our financial results (see table above in "Foreign Currency Impact" section) we include the U.S. Dollar impact of fluctuations in foreign currency exchange rates as well as the impact of gains and losses recorded as a result of our hedging program.

## **Glossary of Terms**

**Annualized Recurring Revenue (ARR):** Represents the annualized value of our average monthly recurring revenue for the preceding three months. "Maintenance plan ARR" captures ARR relating to traditional maintenance attached to perpetual licenses. "Subscription plan ARR" captures ARR relating to term-based product subscriptions, cloud service offerings, and flexible enterprise business arrangements. Refer to the definition of recurring revenue below for more details on what is included within ARR. Recurring revenue acquired with the acquisition of a business may cause variability in the comparison of this calculation.

ARR is currently one of our key performance metrics to assess the health and trajectory of our business. ARR should be viewed independently of revenue and deferred revenue as ARR is a performance metric and is not intended to be combined with any of these items.

Annualized Revenue Per Subscription: Is calculated by dividing our annualized recurring revenue by total subscriptions.

**Cloud Service Offerings:** Represents individual term-based offerings deployed through web browser technologies or in a hybrid software and cloud configuration. Cloud service offerings that are bundled with other product offerings are not captured as a separate cloud service offering.

**Constant Currency (CC) Growth Rates:** We calculate constant currency growth rates by (i) applying the applicable prior period exchange rates to current period results and (ii) excluding any gains or losses from foreign currency hedge contracts that are reported in the current and comparative periods.

**Flexible Enterprise Business Agreements:** Represents programs providing enterprise customers with token-based access or a fixed maximum number of seats to a broad pool of Autodesk products over a defined contract term.

**License and Other Revenue:** Represents (1) perpetual license revenue and (2) other revenue. Perpetual license revenue includes software license revenue from the sale of perpetual licenses, and Creative Finishing. Other revenue includes revenue such as standalone consulting and training, and is recognized over time as the services are performed.

**Maintenance Plan:** Our maintenance plans provide our customers with a cost effective and predictable budgetary option to obtain the productivity benefits of our new releases and enhancements when and if released during the term of their contracts. Under our maintenance plans, customers are eligible to receive unspecified upgrades when and if available, and technical support. We recognize maintenance revenue over the term of the agreements, generally between one and three years. **Recurring Revenue:** Consists of the revenue for the period from our traditional maintenance plans and revenue from our subscription plan offerings. It excludes subscription revenue related to consumer product offerings, select Creative Finishing product offerings, education offerings, and third party products. Recurring revenue acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

**Subscription Revenue:** Includes subscription fees from term-based product subscriptions, flexible enterprise business arrangements and all other services as part of a bundled subscription agreement accounted for as a single unit of accounting. (i.e. cloud services, maintenance, and consulting).

**Total Subscriptions:** Consists of subscriptions from our maintenance plans and subscription plan offerings that are active and paid as of the quarter end date. For certain cloud service offerings and flexible enterprise business agreements, subscriptions represent the monthly average activity reported within the last three months of the quarter end date. Total subscriptions do not include education offerings, consumer product offerings, select Creative Finishing product offerings, Autodesk Buzzsaw, Autodesk Constructware, and third party products. Subscriptions acquired with the acquisition of a business are captured once the data conforms to our subscription count methodology and when added, may cause variability in the comparison of this calculation.

**Unbilled deferred revenue:** Unbilled deferred revenue represents contractually stated or committed orders under multi-year billing plans for license, subscription, services and maintenance for which the associated revenue has not been recognized and the customer has not been invoiced. Unbilled deferred revenue is not included on our Consolidated Balance Sheet until invoiced to the customer.

### Safe Harbor Statement

These prepared remarks contain forward-looking statements that involve risks and uncertainties, including statements in the paragraphs under "Business Outlook" above, statements about the impacts of our business model transition, statements about the impact of foreign currency exchange hedges, and statements regarding our strategies, market and product positions, performance and results. There are a significant number of factors that could cause actual results to differ materially from statements made in these remarks, including: failure to successfully manage transitions to new business models and markets, including: the introduction of additional ratable revenue streams and our continuing efforts to attract customers to our cloud-based offerings and expenses related to the transition of our business model; fluctuation in foreign currency exchange rates; the success of our foreign currency hedging program; failure to control our expenses; our performance in particular geographies, including emerging economies; the ability of governments around the world to meet their financial and debt obligations, and finance infrastructure projects; weak or negative growth in the industries we serve; slowing momentum in subscription billings or revenues; difficulty in predicting revenue from new businesses and the potential impact on our financial results from changes in our business models; general market, political, economic and business conditions; any imposition of tariffs or trade barriers; the impact of non-cash charges on our financial results; failure to maintain our revenue growth and profitability; difficulties encountered in integrating new or acquired businesses and technologies; the inability to identify and realize the anticipated benefits of acquisitions; the financial and business condition of our reseller and distribution channels; dependence on and the timing of large transactions; failure to achieve sufficient sell-through in our channels for new or existing products; pricing pressure; unexpected fluctuations in our annual effective tax rate; the timing and degree of expected investments in growth and efficiency opportunities; changes in the timing of product releases and retirements; and any unanticipated accounting charges.

Further information on potential factors that could affect the financial results of Autodesk are included in Autodesk's Annual Report on Form 10-K for the fiscal year ended January 31, 2017, which is on file with the U.S. Securities and Exchange Commission. Autodesk disclaims any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

Autodesk is a registered trademark of Autodesk, Inc., and/or its subsidiaries and/or affiliates in the USA and/or other countries. All other brand names, product names or trademarks belong to their respective holders. Autodesk reserves the right to alter product and services offerings, and specifications and pricing at any time without notice, and is not responsible for typographical or graphical errors that may appear in this document.

© 2017 Autodesk, Inc. All rights reserved.

# Autodesk, Inc. Reconciliation of GAAP financial measures to non-GAAP financial measures

(In millions, except per share data)

To supplement our consolidated financial statements presented on a GAAP basis, Autodesk provides investors with certain non-GAAP measures including non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating margin, non-GAAP net income, non-GAAP net income per share, and non-GAAP diluted shares used in per share calculation. These non-GAAP financial measures are adjusted to exclude certain costs, expenses, gains and losses, including stock-based compensation expense, CEO transition costs, restructuring (benefits) charges and other facility exit costs, amortization of developed technology, amortization of purchased intangibles, gain and loss on strategic investments and dispositions, and related income tax expenses. See our reconciliation of GAAP financial measures to non-GAAP financial measures herein. We believe these exclusions are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future, as well as to facilitate comparisons with our historical operating results. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of Autodesk's underlying operational results and trends and our marketplace performance. For example, non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside our core operating results. In addition, these non-GAAP financial measures are among the indicators management uses as a basis for our planning and forecasting of future periods.

There are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with generally accepted accounting principles and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP in the United States. Investors should review the reconciliation of the non-GAAP financial measures to their most directly comparable GAAP financial measures as provided in the tables accompanying this press release.

The following table shows Autodesk's non-GAAP results reconciled to GAAP results included in this release.

	Three Months I	Ended April 30
	2017	2016
	(Unau	dited)
GAAP cost of maintenance and subscription revenue	\$ 54.9	\$ 46.6
Stock-based compensation expense	(2.8)	(2.0)
Non-GAAP cost of maintenance and subscription revenue	\$ 52.1	\$ 44.6
GAAP cost of license and other revenue	\$ 18.6	\$ 34.9
Stock-based compensation expense	(1.1)	(1.4)
Non-GAAP cost of license and other revenue	\$ 17.5	\$ 33.5
GAAP amortization of developed technology	\$ 4.7	\$ 10.9
Amortization of developed technology	(4.7)	(10.9)
Non-GAAP amortization of developed technology	<u>\$                                    </u>	\$
GAAP gross profit	\$ 407.5	\$ 419.5
Stock-based compensation expense	3.9	3.4
Amortization of developed technology	4.7	10.9
Non-GAAP gross profit	\$ 416.1	\$ 433.8
GAAP marketing and sales	\$ 255.7	\$ 240.8
Stock-based compensation expense	(26.4)	(21.5)
Non-GAAP marketing and sales	\$ 229.3	\$ 219.3
GAAP research and development	\$ 187.7	\$ 193.5
Stock-based compensation expense	(21.2)	(18.9)
Non-GAAP research and development	\$ 166.5	\$ 174.6

GAAP general and administrative	\$	78.3	\$	74.7
Stock-based compensation expense		(7.5)		(7.8)
CEO transition costs (1)	-	(11.0)	-	
Non-GAAP general and administrative	\$	59.8	\$	66.9
GAAP amortization of purchased intangibles	\$	5.7	\$	7.9
Amortization of purchased intangibles		(5.7)		(7.9)
Non-GAAP amortization of purchased intangibles	\$	_	\$	
			-	
GAAP restructuring (benefits) charges and other facility exit costs, net	\$	(0.3)	\$	52.3
Restructuring (benefits) charges and other facility exit costs, net		0.3		(52.3)
Non-GAAP restructuring (benefits) charges and other facility exit costs, net	\$		\$	
CAAD operating expenses	\$	527.1	\$	569.2
GAAP operating expenses	Ф		Ф	
Stock-based compensation expense		(55.1)		(48.2)
Amortization of purchased intangibles		(5.7)		(7.9)
CEO transition costs (1) Restructuring (benefits) charges and other facility exit costs, net		(11.0) 0.3		(52.2)
	\$	455.6	¢	(52.3) 460.8
Non-GAAP operating expenses	э	455.0	\$	400.0
GAAP Spend	\$	605.3	\$	661.6
Stock-based compensation expense		(59.0)		(51.6)
Amortization of developed technology		(4.7)		(10.9)
Amortization of purchased intangibles		(5.7)		(7.9)
CEO transition costs (1)		(11.0)		_
Restructuring (benefits) charges and other facility exit costs, net		0.3		(52.3)
Non-GAAP Spend	\$	525.2	\$	538.9
GAAP (loss) income from operations	\$	(119.6)	\$	(149.7)
Stock-based compensation expense		59.0		51.6
Amortization of developed technology		4.7		10.9
Amortization of purchased intangibles		5.7		7.9
CEO transition costs (1)		11.0		_
Restructuring (benefits) charges and other facility exit costs, net		(0.3)		52.3
Non-GAAP (loss) income from operations	\$	(39.5)	\$	(27.0)
GAAP interest and other expense, net	\$	(1.8)	\$	(3.6)
(Gain) loss on strategic investments and dispositions	Ψ	(5.7)	Ψ	(0.5)
Non-GAAP interest and other expense, net	\$	(7.5)	\$	(4.1)
		(/13)		()
	¢	(0.2)	¢	(1.4.4)
GAAP provision for income taxes	\$	(8.2)	\$	(14.4)
Discrete GAAP tax items		(7.6)		(1.9)
Income tax effect of non-GAAP adjustments	¢	28.0	¢	24.4
Non-GAAP benefit (provision) for income tax	\$	12.2	\$	8.1
GAAP net loss	\$	(129.6)	\$	(167.7)
Stock-based compensation expense		59.0		51.6
Amortization of developed technology Amortization of purchased intangibles		4.7 5.7		10.9 7.9

CEO transition costs (1)	11.0	—
Restructuring (benefits) charges and other facility exit costs, net	(0.3)	52.3
(Gain) loss on strategic investments and dispositions	(5.7)	(0.5)
Discrete GAAP tax items	(7.6)	(1.9)
Income tax effect of non-GAAP adjustments	28.0	24.4
Non-GAAP net (loss) income	\$ (34.8)	\$ (23.0)
GAAP diluted net loss per share (2)	\$ (0.59)	\$ (0.75)
Stock-based compensation expense	0.27	0.23
Amortization of developed technology	0.02	0.05
Amortization of purchased intangibles	0.03	0.04
CEO transition costs	0.04	_
Restructuring (benefits) charges and other facility exit costs, net	_	0.23
(Gain) loss on strategic investments and dispositions	(0.03)	_
Discrete GAAP tax items	(0.03)	(0.01)
Income tax effect of non-GAAP adjustments	0.13	0.11
Non-GAAP diluted net (loss) income per share (2)	\$ (0.16)	\$ (0.10)

(1) CEO transition costs include stock-based compensation of \$7.8 million related to the acceleration of eligible stock awards in conjunction with the Company's former CEO's transition agreement.

(2) Net loss per share was computed independently for each of the periods presented; therefore the sum of the net loss per share amount for the quarters may not equal the total for the year.

	Q	1 FY17	(	Q2 FY17	Q	3 FY17		Q4 FY17	Q	1 FY18
					(Ui	naudited)				
GAAP gross margin		82 %		85 %		83 %		83 %		84 %
Stock-based compensation expense		1 %		—%		1 %		1 %		1 %
Amortization of developed technology		2 %		2 %		2 %		1 %		1 %
Non-GAAP gross margin		85 %		87 %		86 %		85 %		86 %
Operating Expenses - GAAP	\$	569	\$	529	\$	528	\$	563	\$	527
Stock-based compensation expense		(48)		(51)		(53)		(56)		(55)
Amortization of purchased intangibles		(8)		(8)		(7)		(9)		(6)
CEO transition costs (1)		—		—		—		—		(11)
Restructuring charges and other facility exit costs, net		(52)		(16)		(3)		(9)		—
Operating Expenses - Non-GAAP (2)	\$	461	\$	454	\$	465	\$	489	\$	456
								;		
GAAP Spend	\$	662	\$	614	\$	610	\$	646	\$	605
Stock-based compensation expense		(52)		(54)		(57)		(59)		(59)
Amortization of developed technology		(11)		(11)		(10)		(8)		(5)
Amortization of purchased intangibles		(8)		(8)		(7)		(9)		(6)
CEO transition costs (1)		_		_		_		_		(11)
Restructuring charges and other facility exit costs, net		(52)		(16)		(3)		(9)		_
Non-GAAP Spend (2)	\$	539	\$	525	\$	533	\$	560	\$	525
GAAP operating margin		(29)%		(11)%		(24)%		(35)%		(25)%
Stock-based compensation expense		10 %		10 %	11 %			12 %		12 %
Amortization of developed technology		2 %		2 %	% 2%		2 % 2 %			1 %
Amortization of purchased intangibles		2 %		1 %	% 1%		1 % 2 %			1 %
CEO transition costs		—%		—%		—%	-% -%			2 %
Restructuring charges and other facility exit costs, net		10 %		3 %	1%		1% 2%			— %
Non-GAAP operating margin (2)	-	(5)%		5 %	5 % (9)%		))% (17)%			(8)%
GAAP basic and diluted net loss per share	\$	(0.75)	\$	(0.44)	\$	(0.64)	\$	(0.78)	\$	(0.59)
Stock-based compensation expense		0.23		0.24		0.25		0.28		0.27
Amortization of developed technology		0.05		0.05		0.05		0.03		0.02
Amortization of purchased intangibles		0.04		0.03		0.03		0.04		0.03
CEO transition costs		—		—		—				0.04
Restructuring charges and other facility exit costs, net		0.23		0.07		0.01		0.04		—
Gain on strategic investments and dispositions		—		—		—		—		(0.03)
Discrete GAAP tax provision items		(0.01)		0.07		(0.03)		(0.04)		(0.03)
Income tax effect of non-GAAP adjustments		0.11		0.03		0.15		0.15		0.13
Non-GAAP basic and diluted net (loss) income per share	\$	(0.10)	\$	0.05	\$	(0.18)	\$	(0.28)	\$	(0.16)
GAAP diluted weighted average shares used in per share calculation		224.4		223.2		222.3		221.1		219.9
Shares included in non-GAAP net income per share, but excluded from GAAP net										
loss per share as they would have been anti-dilutive		—	_	4.2				_		—
Non-GAAP diluted weighted average shares used in per share calculation		224.4		227.4		222.3	_	221.1		219.9

(1) CEO transition costs include stock-based compensation of \$7.8 million related to the acceleration of eligible stock awards in conjunction with the Company's former CEO's transition agreement. Totals may not sum due to rounding.

(2)