# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# FORM 8-K

# CURRENT REPORT

#### Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported)

August 23, 2018

# Autodesk, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

incorporation)

<u>000-14338</u>

(Commission File Number)

<u>94-2819853</u>

(IRS Employer Identification No.)

111 McInnis Parkway San Rafael, California 94903 (Address of principal executive offices, including zip code)

(415) 507-5000

(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

[] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

[] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

[] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

[] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company [ ]

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. []

#### Item 2.02. Results of Operations and Financial Condition.

On August 23, 2018, Autodesk, Inc. ("Autodesk" or the "Company") issued a press release and prepared remarks reporting financial results for the second quarter ended July 31, 2018. The press release and prepared remarks are furnished herewith as Exhibit 99.1 and Exhibit 99.2, respectively, and are incorporated herein by reference.

These exhibits shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### Non-GAAP Financial Measures

To supplement Autodesk's consolidated financial statements presented on a GAAP basis, the press release and prepared remarks furnished herewith as Exhibit 99.1 and Exhibit 99.2, respectively, provide investors with certain non-GAAP measures, including but not limited to historical non-GAAP net earnings and historical and future non-GAAP net earnings per diluted share. For Autodesk's internal budgeting and resource allocation process and as a means to evaluate period-to-period comparisons, Autodesk uses non-GAAP measures to supplement its consolidated financial statements presented on a GAAP basis. These non-GAAP measures do not include certain items that may have a material impact upon Autodesk's reported financial results. Autodesk uses non-GAAP measures in making operating decisions because Autodesk believes those measures provide meaningful supplemental information for management regarding the Company's earning potential and performance by excluding certain expenses and charges that may not be indicative of the Company's core business operating results. For the reasons set forth below, Autodesk believes that these non-GAAP financial measures are useful to investors both because (1) they allow for greater transparency with respect to key metrics used by management in its financial and operational decision-making and (2) they are used by Autodesk's institutional investors and the analyst community to help them analyze the health of the Company's business. This allows investors and others to better understand and evaluate Autodesk's operating results and future prospects in the same manner as management, compare financial results across accounting periods and to those of peer companies, and to better understand the long-term performance of its core business. Autodesk also uses some of these measures for purposes of determining company-wide incentive compensation.

As described above, Autodesk may exclude the following items from its non-GAAP measures:

A. *Stock-based compensation expenses*. Autodesk excludes stock-based compensation expenses from its non-GAAP measures primarily because they are non-cash expenses and management finds it useful to exclude certain non-cash charges to assess the appropriate level of various operating expenses to assist in budgeting, planning and forecasting future periods. Moreover, because of varying available valuation methodologies, subjective assumptions and the variety of award types that companies can use under FASB ASC Topic 718, Autodesk believes that excluding stock-based compensation expenses allows investors to make meaningful comparisons between its recurring core business operating results and those of other companies.

B. Amortization of developed technologies and purchased intangibles. Autodesk incurs amortization of acquisition-related developed technology and purchased intangibles in connection with acquisitions of certain businesses and technologies. Amortization of developed technologies and purchased intangibles is inconsistent in amount and frequency and is significantly affected by the timing and size of Autodesk's acquisitions. Management finds it useful to exclude these variable charges from our cost of revenues to assist in budgeting, planning and forecasting future periods. Investors should note that the use of intangible assets contributed to our revenues earned during the periods presented and will contribute to Autodesk's future period revenues as well. Amortization of developed technologies and purchased intangible assets will recur in future periods.

C. *CEO transition costs.* Autodesk excludes amounts paid to the Company's former CEOs, upon departure under the terms of their transition agreements, including severance payments, acceleration of restricted stock units and continued vesting of performance stock units, and legal fees incurred with the transition. Also excluded from Autodesk's non-GAAP measures are recruiting costs related to the search for a new CEO. These costs represent non-recurring expenses and are not indicative of Autodesk's ongoing operating expenses. Autodesk further believes that excluding the CEO transition costs from its non-GAAP results is useful to investors in that it allows for period-over-period comparability.

D. *Goodwill impairment*. This is a non-cash charge to write-down goodwill to fair value when there was an indication that the asset was impaired. As explained above, management finds it useful to exclude certain non-cash charges to assess the appropriate level of various operating expenses to assist in budgeting, planning and forecasting future periods.

E. Acquisition related costs. Autodesk excludes certain acquisition related costs, including due diligence costs, professional fees in connection with an acquisition, certain financing costs, and certain integration related expenses. These expenses are unpredictable, and dependent on factors that may be outside of Autodesk's control and unrelated to the continuing operations of the acquired business, or Autodesk. In addition, the size and complexity of an acquisition, which often drives the magnitude of acquisition related costs, may not be indicative of such future costs. Autodesk believes excluding acquisition related costs facilitates the companies of its financial results to the Autodesk's historical operating results and to other companies in its industry.

F. *Restructuring and other exit costs, net.* These expenses are associated with realigning Autodesk's business strategies based on current economic conditions. In connection with these restructuring actions or other exit actions, Autodesk recognizes costs related to termination benefits for former employees whose positions were eliminated, the closure of facilities and cancellation of certain contracts. Autodesk excludes these charges because these expenses are not reflective of ongoing business and operating results. Autodesk believes that it is useful for investors to understand the effects of these items on its total operating expenses.

G. Loss (gain) on strategic investments and dispositions. Autodesk excludes gains and losses related to its strategic investments and dispositions from its non-GAAP measures primarily because management finds it useful to exclude these variable gains and losses on these investments and dispositions in assessing Autodesk's financial results. Included in these amounts are non-cash unrealized gains and losses on the derivative components, dividends received, realized gains and losses on the sales or losses on the impairment of these investments and dispositions. Autodesk believes that excluding these items is useful to investors because these excluded items do not correlate to the underlying performance of its business and these losses or gains were incurred in connection with strategic investments and dispositions which do not occur regularly.

H. *Establishment of a valuation allowance on certain net deferred tax assets.* This is a non-cash charge to record a valuation allowance on certain deferred tax assets. As explained above, management finds it useful to exclude certain non-cash charges to assess the appropriate level of various cash expenses to assist in budgeting, planning and forecasting future periods.

I. *Discrete tax items*. Autodesk excludes the GAAP tax provision, including discrete items, from the non-GAAP measure of income, and includes a non-GAAP tax provision based upon the projected annual non-GAAP effective tax rate. Discrete tax items include income tax expenses or benefits that do not relate to ordinary income from continuing operations in the current fiscal year, unusual or infrequently occurring items, or the tax impact of certain stock-based compensation. Examples of discrete tax items include, but are not limited to, certain changes in judgment and changes in estimates of tax matters related to prior fiscal years, certain costs related to business combinations, certain changes in the realizability of deferred tax assets or changes in tax law. Management believes that this approach assists investors in understanding the tax provision and the effective tax rate related to ongoing operations. Autodesk believes the exclusion of these discrete tax items provides investors with useful supplemental information about the Company's operational performance.

J. Income tax effects on the difference between GAAP and non-GAAP costs and expenses. The income tax effects that are excluded from the non-GAAP measures relate to the tax impact on the difference between GAAP and non-GAAP expenses, primarily due to stock-based compensation, amortization of purchased intangibles and restructuring charges and other exit costs (benefits) for GAAP and non-GAAP measures.

There are limitations in using non-GAAP financial measures because non-GAAP financial measures are not prepared in accordance with GAAP and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which charges are excluded from the non-GAAP financial measures. Autodesk compensates for these limitations by analyzing current and future results on a GAAP basis as well as a non-GAAP basis and also by providing GAAP measures in our public disclosures. The presentation of non-GAAP financial information is meant to be considered in addition to, not as a substitute for or in isolation from, the directly comparable financial measures prepared in accordance with GAAP. Autodesk urges investors to review the reconciliation of its non-GAAP financial measures to the comparable GAAP financial measures included in Exhibit 99.1 and Exhibit 99.2, and not to rely on any single financial measure to evaluate its business.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

## Exhibit No. Description

99.1	Press release dated as of August 23, 2018.
99.2	Prepared remarks dated as of August 23, 2018.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## AUTODESK, INC.

By: /s/ R. SCOTT HERREN

R. Scott Herren Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)

Date: August 23, 2018

#### EXHIBIT INDEX

#### <u>Exhibit No.</u> **Description** Press release dated as of August 23, 2018. 99.1

99.2 Prepared remarks dated as of August 23, 2018. Press: Stacy Doyle, 971-238-5722

stacy.doyle@autodesk.com

### ACCELERATED ANNUALIZED RECURRING REVENUE (ARR) GROWTH HIGHLIGHTS AUTODESK'S SECOND QUARTER RESULTS

SAN RAFAEL, Calif., AUGUST 23, 2018-- <u>Autodesk, Inc.</u> (NASDAQ: ADSK) today reported financial results for the second quarter of fiscal 2019.

### Second Quarter Fiscal 2019

- Subscription plan ARR was \$1.68 billion, an increase of 115 percent compared to the second quarter last year as reported, and 111 percent on a constant currency basis. Under the prior revenue accounting standard, ASC 605, subscription plan ARR was \$1.66 billion, an increase of 112 percent compared to the second quarter last year.
- Total ARR was \$2.35 billion, an increase of 28 percent compared to the second quarter last year as reported, and 27 percent on a constant currency basis. Under ASC 605, total ARR was \$2.32 billion, an increase of 27 percent compared to the second quarter last year.
- Subscription plan subscriptions increased 290,000 from the first quarter of fiscal 2019 to 2.86 million at the end of the second quarter. Subscription plan subscriptions benefited from 117,000 maintenance subscribers that converted to product subscription under the maintenance-to-subscription (M2S) program.
- Total subscriptions increased 119,000 from the first quarter of fiscal 2019 to 3.94 million at the end of the second quarter.
- Deferred revenue was \$1.80 billion, an increase of 1 percent compared to the second quarter last year. Total deferred revenue (deferred revenue plus unbilled deferred revenue) was \$2.21 billion, an increase of approximately 20 percent compared to the second quarter last year. Under ASC 605, total deferred revenue was \$2.28 billion, an increase of approximately 24 percent compared to the second quarter last year.
- Revenue was \$612 million, an increase of 22 percent compared to the second quarter last year as reported, and 21 percent on a constant currency basis. Under ASC 605, revenue was \$611 million, an increase of 22 percent compared to the second quarter last year.
- Billings were \$605 million, an increase of 27 percent compared to the second quarter last year. Under ASC 605, billings were \$592 million, an increase of 24 percent compared to the second quarter last year.

- Total GAAP spend (cost of revenue plus operating expenses) was \$636 million, an increase of 4 percent compared to the second quarter last year as reported, and 3 percent on a constant currency basis. Absent ASC 340-40, total GAAP spend was \$626 million, an increase of 3 percent compared to the second quarter last year.
- Total non-GAAP spend was \$556 million, an increase of 5 percent compared to the second quarter last year, as reported, and 4 percent on a constant currency basis. A reconciliation of GAAP to non-GAAP results is provided in the accompanying tables. Absent ASC 340-40, total non-GAAP spend was \$546 million, an increase of 3 percent compared to the second quarter last year.
- GAAP diluted net loss per share was \$(0.18), compared to GAAP diluted net loss per share of \$(0.66) in the second quarter last year. Under ASC 605 and absent ASC 340-40, GAAP diluted net loss per share was \$(0.12).
- Non-GAAP diluted earnings per share was \$0.19, compared to non-GAAP diluted net loss per share of \$(0.11) in the second quarter last year. Under ASC 605 and absent ASC 340-40, non-GAAP diluted net income per share was \$0.23.

For definitions, please view the Glossary of Terms later in this document.

"Broad-based strength in customer demand and continued execution across our business helped accelerate growth in ARR and annualized revenue per subscription (ARPS)," said Andrew Anagnost, Autodesk president and CEO. "A superior user experience is motivating new customers to turn to Autodesk subscription and cloud offerings, and we continue to see a steady stream of existing maintenance customers migrating to subscription."

"We posted strong results for several key metrics including billings, revenue, total deferred revenue, and earnings," said Scott Herren, Autodesk CFO. "We also generated positive cash flow from operating activities and expect to be cash flow positive for the year. We're pleased with our performance in the first half of the fiscal year and are confident in our ability to drive results for the remainder of the year."

## Second Quarter Operational Overview

Subscription plan ARR was \$1.68 billion, an increase of 115 percent compared to the second quarter last year as reported, and 111 percent on a constant currency basis. Subscription plan ARR includes \$342 million related to the maintenance-to-subscription program. Maintenance plan ARR was \$666 million, a decrease of 36 percent compared to the second quarter last year as reported, and on a constant currency basis. Total ARR was \$2.35 billion, an increase of 28 percent compared to the second quarter last year as reported, as reported, and 27 percent on a constant currency basis.

Subscription plan subscriptions (product, enterprise business agreements, and cloud) were 2.86 million, a net increase of 290,000 from the first quarter of fiscal 2019, led by new product subscriptions and 117,000 product subscriptions that migrated from maintenance plan subscriptions. Maintenance plan subscriptions were 1.07 million, a net decrease of 172,000 from the first quarter of fiscal 2019, which includes the 117,000 that migrated to product subscription. Total subscriptions were 3.94 million, a net increase of 119,000 from the first quarter of fiscal 2019.

Total recurring revenue in the second quarter was 96 percent of total revenue, compared to 91 percent of total revenue in the second quarter last year.

Revenue in the Americas was \$248 million, an increase of 16 percent compared to the second quarter last year as reported, and 15 percent on a constant currency basis. Under ASC 605, revenue in the Americas was \$249 million, an increase of 16 percent compared to the second quarter last year. Revenue in EMEA was \$248 million, an increase of 25 percent compared to the second quarter last year as reported, and 22 percent on a constant currency basis. Under ASC 605, revenue in EMEA was \$248 million, an increase of 24 percent compared to the second quarter last year. Revenue in APAC was \$116 million, an increase of 31 percent compared to the second quarter last year as reported, and 30 percent on a constant currency basis. Under ASC 605, revenue in APAC was \$115 million, an increase of 30 percent compared to the second quarter last year.

#### **Business Outlook**

The following are forward-looking statements based on current expectations and assumptions, and involve risks and uncertainties some of which are set forth below under "Safe Harbor Statement." Autodesk's business outlook for the third quarter and full year fiscal 2019 assumes, among other things, a continuation of the current economic environment and foreign exchange currency rate environment. A reconciliation between the fiscal 2019 GAAP and non-GAAP estimates is provided below or in the tables following this press release.

Starting the first quarter of fiscal 2019, Autodesk reports its results under two new accounting standards. Revenue is now reported under Accounting Standard Codification ("ASC") 606 and sales commissions are now reported under ASC 340-40. We did not recast historical information as we elected to use the modified retrospective transition method. These new standards did not result in a change in timing or amount of revenue recognized for the majority of our maintenance and subscription offerings, though there may be immaterial shifts in the timing of revenue recognition due to the elimination of VSOE requirements and other differences between the standards. However, we are required to capitalize and amortize sales commissions under the new standards. ASC 606 and ASC 340-40 do not affect cash flows or subscriptions.

#### Third Quarter Fiscal 2019

Q3 FY19 Guidance	Metrics	Q3 FY19 under ASC 606 (ending October 31, 2018)
Revenue (in millions)		\$635 - \$645 23% - 25%
EPS GAAP		\$(0.09) - \$(0.05)
EPS non-GAAP (1)		\$0.24 - \$0.28

(1) Non-GAAP earnings per diluted share excludes \$0.27 related to stock-based compensation expense, \$0.03 for the amortization of acquisition-related intangibles, \$0.01 related to restructuring and other exit costs, \$0.01 for acquisition related costs, and \$0.01 related to GAAP-only tax charges.

FY19 Guidance Metrics	FY19 under ASC 606 (ending January 31, 2019) (1)
Billings (in millions)	\$2,580 - \$2,640 (2) 16% - 19%
Revenue (in millions)	\$2,485 - \$2,505 (3) 21% - 22%
GAAP spend growth (cost of revenue plus operating expenses)	(2.5)% - (1.5)%
Non-GAAP spend growth (cost of revenue plus operating expenses) (4)	1 - 2%
EPS GAAP	\$(0.59) - \$(0.51)
EPS non-GAAP (5)	\$0.87 - \$0.95
Net subscription additions	500k - 550k
Total ARR growth	28% - 30%

(1) The move to the new revenue standard results in an immaterial change to revenue and ARR and a \$0.03 reduction to EPS, compared to what would have been recognized under ASC 605.

(2) Billings guidance reflects the initial impact of approximately \$160 million for the adoption of ASC 606. This adjustment does not impact cash flow. (3) Excluding the impact of foreign currency exchange rates and hedge gains/losses, revenue guidance would be \$2,450 - \$2,470 million.

(4) Non-GAAP spend excludes \$231 million related to stock-based compensation expense, \$44 million related to restructuring and other facility exit costs, \$30 million for the amortization of acquisition-related intangibles, and \$6M for acquisition related costs.

(5) Non-GAAP earnings per diluted share excludes \$1.05 related to stock-based compensation expense, \$0.17 related to restructuring charges & other exit costs, \$0.14 for the amortization of acquisition-related intangibles, \$0.10 of GAAP-only tax charges, \$0.03 for acquisition related costs and, (\$0.03) related to gains on strategic investments and dispositions.

The third quarter and full year fiscal 2019 outlook assume a projected annual effective tax rate of (117) percent and 19 percent for GAAP and non-GAAP results, respectively. Assumptions for the annual effective tax rate are regularly evaluated and may change based on the projected geographic mix of earnings. At this stage of the business model transition, small shifts in geographic profitability significantly impact the annual effective tax rate.

#### **Earnings Conference Call and Webcast**

Autodesk will host its second quarter conference call today at 5:00 p.m. ET. The live broadcast can be accessed at <a href="http://www.autodesk.com/investor">http://www.autodesk.com/investor</a>. Supplemental financial information and prepared remarks for the conference call will be posted to the investor relations section of Autodesk's website simultaneously with this press release.

A replay of the broadcast will be available at 7:00 p.m. ET at <u>http://www.autodesk.com/investor</u>. This replay will be maintained on Autodesk's website for at least 12 months.

#### **Glossary of Terms**

**Annualized Recurring Revenue (ARR):** Represents the annualized value of our average monthly recurring revenue for the preceding three months. "Maintenance plan ARR" captures ARR relating to traditional maintenance attached to perpetual licenses. "Subscription plan ARR" captures ARR relating to subscription offerings. Refer to the definition of recurring revenue below for more details on what is included within ARR. Recurring revenue acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

ARR is currently one of our key performance metrics to assess the health and trajectory of our business. ARR should be viewed independently of revenue and deferred revenue as ARR is a performance metric and is not intended to be combined with any of these items.

**Annualized Revenue Per Subscription (ARPS):** Is calculated by dividing our annualized recurring revenue by the total number of subscriptions.

Billings: Total revenue plus the net change in deferred revenue from the beginning to the end of the period.

**Cloud Service Offerings:** Represents individual term-based offerings deployed through web browser technologies or in a hybrid software and cloud configuration. Cloud service offerings that are bundled with other product offerings are not captured as a separate cloud service offering.

**Constant Currency (CC) Growth Rates:** We attempt to represent the changes in the underlying business operations by eliminating fluctuations caused by changes in foreign currency exchange rates as well as eliminating hedge gains or losses recorded within the current and comparative periods. We calculate constant currency growth rates by (i) applying the applicable prior period exchange rates to current period results and (ii) excluding any gains or losses from foreign currency hedge contracts that are reported in the current and comparative periods.

**Enterprise Business Agreements (EBAs):** These represent programs providing enterprise customers with token-based access or a fixed maximum number of seats to a broad pool of Autodesk products over a defined contract term.

Free Cash Flow: Cash flow from operating activities minus capital expenditures.

**Maintenance Plan:** Our maintenance plans provide our customers with a cost effective and predictable budgetary option to obtain the productivity benefits of our new releases and enhancements when and if released during the term of their contracts. Under our maintenance plans, customers are eligible to receive unspecified upgrades when and if available, and technical support. We recognize maintenance revenue over the term of the agreements, generally between one and three years.

**Other Revenue:** Consists of revenue from consulting, training and other services, and is recognized over time as the services are performed. Other revenue also includes software license revenue from the sale of our discontinued perpetual licenses.

**Product Subscription:** Provides customers the most flexible, cost-effective way to access and manage 3D design, engineering, and entertainment software tools. Our product subscriptions currently represent a hybrid of desktop and SaaS functionality, which provides a device-independent, collaborative design workflow for designers and their stakeholders.

**Recurring Revenue:** Consists of the revenue for the period from our traditional maintenance plans and revenue from our subscription plan offerings. It excludes subscription revenue related to consumer product offerings, select Creative Finishing product offerings, education offerings, and third party products. Recurring revenue acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

**Subscription Plan:** Comprises our term-based product subscriptions, cloud service offerings, and enterprise business agreements (EBAs). Subscriptions represent a combined hybrid offering of desktop software and cloud functionality which provides a device-independent, collaborative design workflow for designers and their stakeholders. With subscription, customers can use our software anytime, anywhere, and get access to the latest updates to previous versions.

**Subscription Revenue:** Includes subscription fees from product subscriptions, cloud service offerings, and enterprise business agreements (EBAs).

Total Deferred Revenue: Is calculated by adding together total short term, long term, and unbilled deferred revenue.

**Total Subscriptions:** Consists of subscriptions from our maintenance plans and subscription plan offerings that are active and paid as of the fiscal year end date. For certain cloud service offerings and enterprise business agreements (EBAs), subscriptions represent the monthly average activity reported within the last three months of the quarter end date. Total subscriptions do not include education offerings, consumer product offerings, select Creative Finishing product offerings, Autodesk Buzzsaw, Autodesk Constructware, and third party products. Subscriptions acquired with the acquisition of a business are captured once the data conforms to our subscription count methodology and when added, may cause variability in the comparison of this calculation.

**Unbilled Deferred Revenue:** Unbilled deferred revenue represents contractually stated or committed orders under early renewal and multi-year billing plans for subscription, services, license and maintenance for which the associated deferred revenue has not been recognized. Under ASC 606, unbilled deferred revenue is not included as a receivable or deferred revenue on our Consolidated Balance Sheet.

#### Safe Harbor Statement

This press release contains forward-looking statements that involve risks and uncertainties, including statements in the paragraphs under "Business Outlook" above, statements regarding ARR growth acceleration and maintenance to subscription conversions, other statements about our short-term and long-term targets, statements regarding the impacts and results of our business model transition, expectations regarding the transition of product offerings to subscription and acceptance by our customers and partners of subscriptions, expectations for billings, revenue, subscriptions, spend, EPS and ARR, statements about the impact of ASC 606 and ASC 340-40, and other statements regarding our strategies, market and product positions, performance and results. There are a significant number of factors that could cause actual results to differ materially from statements made in this press release, including: failure to achieve our revenue and profitability objectives; failure to successfully manage transitions to new business models and markets; failure to maintain cost reductions or otherwise control our expenses; the success of our restructuring activities; difficulty in predicting revenue from new businesses and the potential impact on our financial results from changes in our business models; general market, political, economic, and business conditions; any imposition of new tariffs or trade barriers; the impact of non-cash charges on our financial results; fluctuation in foreign currency exchange rates; the success of our foreign currency hedging program; our performance in particular geographies, including

emerging economies; the ability of governments around the world to meet their financial and debt obligations, and finance infrastructure projects; weak or negative growth in the industries we serve; slowing momentum in subscription billings or revenues; difficulties encountered in integrating new or acquired businesses and technologies; the inability to identify and realize the anticipated benefits of acquisitions; the financial and business condition of our reseller and distribution channels; dependence on and the timing of large transactions; failure to achieve sufficient sell-through in our channels for new or existing products; pricing pressure; unexpected fluctuations in our annual effective tax rate; significant effects of tax legislation and judicial or administrative interpretation of tax regulations, including the Tax Cuts and Jobs Act; the timing and degree of expected investments in growth and efficiency opportunities; changes in the timing of product releases and retirements; and any unanticipated accounting charges. Our estimates as to tax rate are based on current tax law, including current interpretations of the Tax Cuts and Jobs Act, and could be affected by changing interpretations of that Act, as well as additional legislation and guidance around that Act.

Further information on potential factors that could affect the financial results of Autodesk are included in Autodesk's Annual Report on Form 10-K for the fiscal year ended January 31, 2018 and Quarterly Report on Form 10-Q for the fiscal quarter ended April 30, 2018, which are on file with the U.S. Securities and Exchange Commission. Autodesk disclaims any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

#### **About Autodesk**

Autodesk makes software for people who make things. If you've ever driven a high-performance car, admired a towering skyscraper, used a smartphone, or watched a great film, chances are you've experienced what millions of Autodesk customers are doing with our software. Autodesk gives you the power to make anything. For more information visit autodesk.com or follow @autodesk.

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# Autodesk, Inc.

# **Condensed Consolidated Statements of Operations**

(In millions, except per share data)

	,	Three Months	Ended	July 31,		Six Months E	nded	July 31,
		2018		2017		2018		2017
				(Unau	dited	)		
Net revenue:								
Subscription	\$	420.6	\$	196.1	\$	771.0	\$	369.5
Maintenance		166.4		261.8		347.6		525.4
Total subscription and maintenance revenue		587.0		457.9		1,118.6		894.9
Other		24.7		43.9	_	53.0		92.6
Total net revenue		611.7		501.8		1,171.6		987.5
Cost of revenue:								
Cost of subscription and maintenance revenue		54.1		52.8		104.5		107.7
Cost of other revenue		12.3		17.8		25.1		36.4
Amortization of developed technology		3.4		4.0		7.0		8.7
Total cost of revenue		69.8		74.6		136.6		152.8
Gross profit		541.9		427.2		1,035.0		834.7
Operating expenses:								
Marketing and sales		289.1		257.6		565.5		513.3
Research and development		180.8		193.8		353.6		381.5
General and administrative		79.1		78.0		152.0		156.3
Amortization of purchased intangibles		3.8		4.9		7.6		10.6
Restructuring and other exit costs, net		13.8		0.5		36.3		0.2
Total operating expenses		566.6		534.8		1,115.0		1,061.9
Loss from operations		(24.7)		(107.6)		(80.0)		(227.2)
Interest and other income (expense), net		1.3		(18.8)		(7.2)		(20.6)
Loss before income taxes		(23.4)		(126.4)		(87.2)		(247.8)
Provision for income taxes		(16.0)		(17.6)		(34.6)		(25.8)
Net loss	\$	(39.4)	\$	(144.0)	\$	(121.8)	\$	(273.6)
Basic net loss per share	\$	(0.18)	\$	(0.66)	\$	(0.56)	\$	(1.25)
Diluted net loss per share	\$	(0.18)	\$	(0.66)	\$	(0.56)	\$	(1.25)
Weighted average shares used in computing basic net loss per share		219.0		219.5		218.8		219.7
Weighted average shares used in computing diluted net loss per share		219.0		219.5		218.8		219.7

# Autodesk, Inc. Condensed Consolidated Balance Sheets

(In millions)

	Ju	ıly 31, 2018	Janı	ıary 31, 2018
		July 31, 2018           (Unar)           (Unar)           \$         895.4           274.4         234.4           194.6         194.6           194.6         194.6           128.1         146.8           23.7         1658.7           128.1         146.8           23.7         1,658.7           8         23.7           195.4         \$           3,833.0         3           \$         3,833.0           \$         3,833.0           \$         82.2           163.2         38.8           1,491.5         3           1,915.1         308.0           41.5         88.2           1,915.1         308.0           41.5         88.2           1,915.1         308.0           41.5         88.2           1,587.2         134.6            2,012.5           (150.9)         (2,103.2)           (2,103.2)         (241.6)		
ASSETS				
Current assets:				
Cash and cash equivalents	\$	895.4	\$	1,078.0
Marketable securities		274.4		245.2
Accounts receivable, net		234.4		438.2
Prepaid expenses and other current assets		194.6		116.5
Total current assets		1,598.8		1,877.9
Marketable securities		128.1		190.8
Computer equipment, software, furniture and leasehold improvements, net		146.8		145.0
Developed technologies, net		23.7		27.1
Goodwill		1,658.7		1,620.2
Deferred income taxes, net		81.5		81.7
Other assets		195.4		170.9
Total assets	\$	3,833.0	\$	4,113.6
LIABILITIES AND STOCKHOLDERS' DEFICIT				
Current liabilities:				
Accounts payable	\$	82.2	\$	94.7
Accrued compensation		163.2		250.9
Accrued income taxes		38.8		28.0
Deferred revenue		1,491.5		1,551.6
Other accrued liabilities		139.4		198.0
Total current liabilities		1,915.1		2,123.2
Long-term deferred revenue		308.0		403.5
Long-term income taxes payable		41.5		41.6
Long-term deferred income taxes		88.2		66.6
Long-term notes payable, net		1,587.2		1,586.0
Other liabilities		134.6		148.7
Stockholders' deficit:				
Preferred stock				_
Common stock and additional paid-in capital		2,012.5		1,952.7
Accumulated other comprehensive loss		(150.9)		(123.8)
Accumulated deficit		(2,103.2)		(2,084.9)
Total stockholders' deficit		(241.6)		(256.0)
Total liabilities and stockholders' deficit	\$	3,833.0	\$	4,113.6

# Autodesk, Inc. Condensed Consolidated Statements of Cash Flows

(In millions)

	Six Months I	Ended July 31,
	2018	2017
	(Una	udited)
Operating activities:		
Net loss	\$ (121.8)	\$ (273.6
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation, amortization and accretion	46.3	56.8
Stock-based compensation expense	111.3	134.4
Deferred income taxes	(0.3)	8.6
Restructuring and other exit costs, net	36.6	0.2
Other operating activities	(1.3)	7.7
Changes in operating assets and liabilities, net of acquisitions:		
Accounts receivable	204.2	185.5
Prepaid expenses and other current assets	7.9	(2.4
Accounts payable and accrued liabilities	(201.3)	(98.6
Deferred revenue	(66.7)	(9.9
Accrued income taxes	11.5	(36.0
Net cash provided by (used in) operating activities	26.4	(27.3
Investing activities:		
Purchases of marketable securities	(110.1)	(299.7
Sales of marketable securities	27.0	110.8
Maturities of marketable securities	119.6	420.3
Capital expenditures	(36.7)	(26.4
Acquisitions, net of cash acquired	(34.1)	
Other investing activities	(6.0)	(4.3
Net cash (used in) provided by investing activities	(40.3)	200.7
Financing activities:		
Proceeds from issuance of common stock, net of issuance costs	50.4	55.9
Taxes paid related to net share settlement of equity awards	(53.0)	(49.8
Repurchase and retirement of common stock	(154.7)	(315.2
Proceeds from debt, net of discount	_	496.9
Repayment of debt	_	(400.0
Other financing activities	_	(5.8
Net cash used in financing activities	(157.3)	(218.0
Effect of exchange rate changes on cash and cash equivalents	(11.4)	5.6
Net decrease in cash and cash equivalents	(182.6)	(39.0
Cash and cash equivalents at beginning of the period	1,078.0	1,213.1
Cash and cash equivalents at end of the period	\$ 895.4	\$ 1,174.1

# Autodesk, Inc. Reconciliation of GAAP financial measures to non-GAAP financial measures

(In millions, except per share data)

To supplement our consolidated financial statements presented on a GAAP basis, Autodesk provides investors with certain non-GAAP measures including non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating margin, non-GAAP net income, non-GAAP net income per share, and non-GAAP diluted shares used in per share calculation. These non-GAAP financial measures are adjusted to exclude certain costs, expenses, gains and losses, including stock-based compensation expense, CEO transition costs, restructuring (benefits) charges and other facility exit costs, amortization of developed technology, amortization of purchased intangibles, gain and loss on strategic investments and dispositions, and related income tax expenses. See our reconciliation of GAAP financial measures to non-GAAP financial measures herein. We believe these exclusions are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future, as well as to facilitate comparisons with our historical operating results. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of Autodesk's underlying operational results and trends and our marketplace performance. For example, non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside our core operating results. In addition, these non-GAAP financial measures as a basis for our planning and forecasting of future periods.

There are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with generally accepted accounting principles and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP in the United States. Investors should review the reconciliation of the non-GAAP financial measures to their most directly comparable GAAP financial measures as provided in the tables accompanying this press release.

The following table shows Autodesk's non-GAAP results reconciled to GAAP results included in this release.

		Six Months Ended July 31,						
		2018	2017			2018		2017
		(Unau	dited)			(Unaud	ited)	
GAAP cost of subscription and maintenance revenue	\$	54.1	\$	52.8	\$	104.5	\$	107.7
Stock-based compensation expense		(3.1)		(2.8)		(5.8)		(5.6)
Non-GAAP cost of subscription and maintenance revenue	\$	51.0	\$	50.0	\$	98.7	\$	102.1
GAAP cost of other revenue	\$	12.3	\$	17.8	\$	25.1	\$	36.4
Stock-based compensation expense		(0.9)		(1.0)		(1.7)		(2.1)
Non-GAAP cost of other revenue	\$	11.4	\$	16.8	\$	23.4	\$	34.3
GAAP amortization of developed technology	\$	3.4	\$	4.0	\$	7.0	\$	8.7
Amortization of developed technology		(3.4)		(4.0)		(7.0)		(8.7)
Non-GAAP amortization of developed technology	\$		\$		\$		\$	
GAAP gross profit	\$	541.9	\$	427.2	\$	1,035.0	\$	834.7
Stock-based compensation expense		4.0		3.8		7.5		7.7
Amortization of developed technology		3.4		4.0		7.0		8.7
Non-GAAP gross profit	\$	549.3	\$	435.0	\$	1,049.5	\$	851.1
GAAP marketing and sales	\$	289.1	\$	257.6	\$	565.5	\$	513.3
Stock-based compensation expense		(25.9)		(26.0)		(49.9)		(52.4)
Non-GAAP marketing and sales	\$	263.2	\$	231.6	\$	515.6	\$	460.9

GAAP research and development	\$	180.8	\$	193.8	\$	353.6	\$	381.5
Stock-based compensation expense		(18.7)		(20.4)		(36.5)		(41.6)
Non-GAAP research and development	\$	162.1	\$	173.4	\$	317.1	\$	339.9
					-		_	
GAAP general and administrative	\$	79.1	\$	78.0	\$	152.0	\$	156.3
Stock-based compensation expense	Ψ	(8.3)	Ψ	(8.6)	Ψ	(17.4)	Ψ	(16.1)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)		(10.0)		(2.5)		(21:0)
Non-GAAP general and administrative	\$	68.4	\$	58.8	\$	132.2	\$	118.6
					-	1011	_	11010
CAAD amoutization of numbered intensibles	\$	3.8	¢	4.9	\$	7.6	¢	10.6
GAAP amortization of purchased intengibles	φ		\$		Φ		\$	
Amortization of purchased intangibles	¢	(3.8)	¢	(4.9)	¢	(7.6)	đ	(10.6)
Non-GAAP amortization of purchased intangibles	\$		\$		\$		\$	
GAAP restructuring and other exit costs, net	\$	13.8	\$	0.5	\$	36.3	\$	0.2
Restructuring and other exit costs, net		(13.8)		(0.5)	_	(36.3)	_	(0.2)
Non-GAAP restructuring and other exit costs, net	\$		\$		\$		\$	
GAAP operating expenses	\$	566.6	\$	534.8	\$	1,115.0	\$	1,061.9
Stock-based compensation expense		(52.9)		(55.0)		(103.8)		(110.1)
Amortization of purchased intangibles		(3.8)		(4.9)		(7.6)		(10.6)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)		—		(2.5)		—
Restructuring and other exit costs, net		(13.8)		(0.5)		(36.3)		(0.2)
Non-GAAP operating expenses	\$	493.7	\$	463.8	\$	964.9	\$	919.4
GAAP spend	\$	636.4	\$	609.4	\$	1,251.6	\$	1,214.7
Stock-based compensation expense		(56.9)		(58.8)		(111.3)		(117.8)
Amortization of developed technology		(3.4)		(4.0)		(7.0)		(8.7)
Amortization of purchased intangibles		(3.8)		(4.9)		(7.6)		(10.6)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)		—		(2.5)		
Restructuring and other exit costs, net		(13.8)		(0.5)		(36.3)		(0.2)
Non-GAAP spend	\$	556.1	\$	530.6	\$	1,087.0	\$	1,055.8
Non-GAAP Y/Y spend growth		4.8 %						
Foreign currency exchange impact		(1.1)%						
ASC 340 impact		(2.0)%						
Non-GAAP Y/Y spend growth excluding ASC 340 in constant currency		1.7 %						
GAAP loss from operations	\$	(24.7)	\$	(107.6)	\$	(80.0)	\$	(227.2)
Stock-based compensation expense		56.9		58.8		111.3		117.8
Amortization of developed technology		3.4		4.0		7.0		8.7
Amortization of purchased intangibles		3.8		4.9		7.6		10.6
CEO transition costs (1)		(0.1)		10.6		(0.1)		21.6
Acquisition related costs		2.5		_		2.5		_
Restructuring and other exit costs, net		13.8		0.5		36.3		0.2
Non-GAAP income (loss) from operations	\$	55.6	\$	(28.8)	\$	84.6	\$	(68.3)

GAAP interest and other income (expense), net	\$ 1.3	\$ (18.8)	\$	(7.2)	\$ (20.6)
(Gain) loss on strategic investments and dispositions, net	(3.9)	13.5		(6.6)	7.8
Restructuring and other exit costs, net	0.3			0.3	—
Non-GAAP interest and other expense, net	\$ (2.3)	\$ (5.3)	\$	(13.5)	\$ (12.8)
GAAP provision for income taxes	\$ (16.0)	\$ (17.6)	\$	(34.6)	\$ (25.8)
Discrete GAAP tax items	(8.7)	(0.1)		(8.7)	(7.7)
Income tax effect of non-GAAP adjustments	14.6	26.6		29.8	54.6
Non-GAAP (provision) benefit for income tax	\$ (10.1)	\$ 8.9	\$	(13.5)	\$ 21.1
GAAP net loss	\$ (39.4)	\$ (144.0)	\$	(121.8)	\$ (273.6)
Stock-based compensation expense	56.9	58.8		111.3	117.8
Amortization of developed technology	3.4	4.0		7.0	8.7
Amortization of purchased intangibles	3.8	4.9		7.6	10.6
CEO transition costs (1)	(0.1)	10.6		(0.1)	21.6
Acquisition related costs	2.5	_		2.5	_
Restructuring and other exit costs, net	14.1	0.5		36.6	0.2
Gain (loss) on strategic investments and dispositions, net	(3.9)	13.5		(6.6)	7.8
Discrete GAAP tax items	(8.7)	(0.1)		(8.7)	(7.7)
Income tax effect of non-GAAP adjustments	14.6	26.6		29.8	54.6
Non-GAAP net income (loss)	\$ 43.2	\$ (25.2)	\$	57.6	\$ (60.0)
GAAP diluted net loss per share (2)	\$ (0.18)	\$ (0.66)	\$	(0.56)	\$ (1.25)
Stock-based compensation expense	0.26	0.27		0.51	0.54
Amortization of developed technology	0.02	0.02		0.04	0.04
Amortization of purchased intangibles	0.01	0.02		0.03	0.05
CEO transition costs (1)	—	0.05			0.09
Acquisition related costs	0.01	—		0.01	—
Restructuring and other exit costs, net	0.06			0.16	—
(Gain) loss on strategic investments and dispositions, net	(0.02)	0.07		(0.03)	0.04
Discrete GAAP tax items	(0.04)	—		(0.04)	(0.03)
Income tax effect of non-GAAP adjustments	0.07	0.12		0.14	0.25
Non-GAAP diluted net income (loss) per share (2)	\$ 0.19	\$ (0.11)	\$	0.26	\$ (0.27)
GAAP diluted shares used in per share calculation	219.0	219.5		218.8	219.7
Shares included in non-GAAP net income per share, but excluded from GAAP net loss					
per share as they would have been anti-dilutive	 3.2	 		3.2	 
Non-GAAP diluted weighted average shares used in per share calculation	 222.2	 219.5	_	222.0	 219.7

CEO transition costs include stock-based compensation of \$7.8 million related to the acceleration of eligible stock awards in the three months ended April 30, 2017. (1)

CEO transition costs also include severance payments, legal fees incurred with the CEO transition and recruiting costs related to the search for a new CEO. Net income (loss) per share was computed independently for each of the periods presented; therefore the sum of the net income (loss) per share amount for the quarters (2) may not equal the total for the year.

### AUTODESK, INC. (ADSK) SECOND QUARTER FISCAL 2019 EARNINGS ANNOUNCEMENT AUGUST 23, 2018 PREPARED REMARKS

Autodesk posts its prepared remarks and press release to its IR website to provide shareholders and analysts with additional detail to analyze results prior to its quarterly conference call. The call begins today, August 23, 2018 at 2:00 p.m. PT (5:00 p.m. ET) and will include only brief comments followed by Q&A.

To access the broadcast of the Q&A session, visit the IR section of our website at <u>www.autodesk.com/investor</u>. A reconciliation of GAAP and non-GAAP results is provided in the tables following these prepared remarks.

#### **Adoption of ASC 606**

Starting the first quarter of fiscal 2019, Autodesk reports its results under two new accounting standards. Revenue is now reported under Accounting Standard Codification ("ASC") 606 and sales commissions are now reported under ASC 340-40. We did not recast historical information as we elected to use the modified retrospective transition method. These new standards did not result in a change in timing or amount of revenue recognized for the majority of our maintenance and subscription offerings, though there may be immaterial shifts in the timing of revenue recognition due to the elimination of VSOE requirements and other differences between the standards. However, we are required to capitalize and amortize sales commissions under the new standards. ASC 606 and ASC 340-40 do not affect cash flows or subscriptions.

# Second Quarter Fiscal 2019 Overview

(in millions except per share data) (1) (2)	Q 2019 der ASC 606	2Q 2019 1der ASC 605	Total Y/Y change, as reported (3)	Total Y/Y change under ASC 605 (4)	Management Comments
Subscription plan ARR	\$ 1,682	\$ 1,663	115 %	112 %	Driven by growth in all subscription plan types, led by product subscriptions.
Maintenance plan ARR	\$ 666	\$ 661	(36)%	(37)%	Driven by the migration of maintenance plan subscriptions to product subscriptions.
Total ARR	\$ 2,347	\$ 2,325	28 %	27 %	
Revenue	\$ 612	\$ 611	22 %	22 %	Driven by growth in subscription plan revenue, led by product subscription revenue.
GAAP spend	\$ 636	\$ 626	4 %	3 %	Driven by restructuring costs, the adoption of ASC 340-40, and higher employee-related costs.
Non-GAAP spend	\$ 556	\$ 546	5 %	3 %	Driven by the adoption of ASC 340-40, higher employee-related costs, and the impact of currency.
GAAP diluted net loss per share	\$ (0.18)	\$ (0.12)	73 %	82 %	
Non-GAAP diluted net income per share	\$ 0.19	\$ 0.23	273 %	309 %	

(1) For definitions, please view the Glossary of Terms later in this document.

(2) Totals may not agree with the sum of the components due to rounding.

(3) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(4) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

#### Annualized Recurring Revenue (ARR) Review

(in millions) (1) (2)	A 2Q 2018		Under ASC 3Q 2018		4Q 2018		nder ASC 6 1Q 2019	 der ASC 606 2Q 2019	nder ASC 5 2Q 2019	Total Y/Y change, as reported (3)	Total Y/Y change under ASC 605 (4)
Subscription plan ARR	\$ 784	\$	924	\$	1,175	\$	1,402	\$ 1,682	\$ 1,663	115 %	112 %
Maintenance plan ARR	1,046		978		879		725	666	661	(36)%	(37)%
Total ARR	\$ 1,830	\$	1,902	\$	2,054	\$	2,126	\$ 2,347	\$ 2,325	28 %	27 %
Recurring revenue	\$ 457	\$	476	\$	514	\$	532	\$ 587	\$ 581		
Recurring revenue as a percentage of total											
revenue	91%	ó	92%	ó	93%	ó	95%	96%	95%		

(1) For definitions, please view the Glossary of Terms later in this document.

(2) Totals may not agree with the sum of the components due to rounding.

(3) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(4) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

Subscription plan ARR was \$1.68 billion and increased 115 percent compared to the second quarter last year as reported, and 111 percent on a constant currency basis. Subscription plan ARR includes \$342 million related to the maintenance-to-subscription (M2S) program. Year-over-year growth in subscription plan ARR was driven by growth in all subscription plan types, led by product subscription (including the M2S program). On a sequential basis, subscription plan ARR increased 20 percent as reported, and 19 percent on a constant currency basis. Sequential growth in subscription plan ARR was primarily driven by product subscription (including the M2S program).

Maintenance plan ARR was \$666 million and decreased 36 percent compared to the second quarter last year as reported, and on a constant currency basis. On a sequential basis, maintenance plan ARR decreased 8 percent as reported, and on a constant currency basis. Both the year-over-year and sequential decline in maintenance plan ARR were primarily driven by the migration of maintenance plan subscriptions to product subscriptions through the M2S program.

Total ARR for the second quarter increased 28 percent to \$2.35 billion compared to the second quarter last year as reported, and 27 percent on a constant currency basis. On a sequential basis, total ARR increased 10 percent as reported, and on a constant currency basis. Both the year-over-year and sequential growth in total ARR were driven by growth in all subscription plan types, led by product subscription, partially offset by a decrease in maintenance plan ARR.

Core business ARR, which represents ARR from the combination of maintenance, product, and enterprise business agreement (EBA) subscriptions, was \$2.27 billion and increased 29 percent compared to the second quarter last year and 10 percent sequentially. Cloud business ARR was \$75 million and increased 21 percent compared to the second quarter last year and 10 percent sequentially.

Recurring revenue was 96 percent of total revenue compared to 91 percent of total revenue in the second quarter last year.

#### Under ASC 605

- Subscription plan ARR was \$1.66 billion and increased 112 percent year-over-year and 17 percent sequentially.
- Maintenance plan ARR was \$661 million and decreased 37 percent year-over-year and 11 percent sequentially.

- Total ARR was \$2.32 billion and increased 27 percent year-over-year and 7 percent sequentially.
- Core business ARR was \$2.25 billion and increased 27 percent year-over-year and 7 percent sequentially.
- Cloud business ARR was \$77 million and increased 24 percent year-over-year and 9 percent sequentially.

#### **Subscription Review**

(in thousands) (1)	2Q 2018	3Q 2018	4Q 2018	1Q 2019	2Q 2019
Subscription plan subscriptions	1,589	1,896	2,267	2,574	2,864
Maintenance plan subscriptions	1,854	1,693	1,449	1,243	1,071
Total subscriptions	3,443	3,589	3,716	3,817	3,936

(1) For definitions, please view the Glossary of Terms later in this document.

Subscription plan subscriptions were 2.86 million, a net increase of 290,000 from the first quarter of this year. Growth in subscription plan subscriptions was driven by growth in all subscription plan types, led by product subscription. Subscription plan subscriptions benefited from 117,000 maintenance subscribers that converted to product subscription under the M2S program, as well as a promotion aimed at converting legacy non-subscribers, which added approximately 17,000 product subscriptions.

Maintenance plan subscriptions were 1.07 million, a net decrease of 172,000 from the first quarter of this year. Maintenance plan subscriptions decreased primarily as a result of the M2S program in which 117,000 maintenance subscriptions converted to product subscription. The net decrease was expected and we will continue to see ongoing declines in maintenance plan subscriptions going forward. The rate of decline will vary based on the number of subscriptions that come up for renewal, the renewal rate, and the number of customers that participate in the M2S program.

Total subscriptions were 3.94 million, a net increase of 492,000, or 14 percent compared to the second quarter last year and 119,000, or 3 percent sequentially.

Core business subscriptions, which represent subscriptions from the combination of maintenance, product, and EBA subscriptions, were 3.46 million, a net increase of 88,000 from the first quarter of this year. Cloud business subscriptions were 479,000, a net increase of 31,000 from the first quarter of this year.

#### Annualized Revenue Per Subscription (ARPS) Review

(1)	20	ARPS Under ASC 2Q 2018      3Q 2018				)5 4Q 2018	Unc 606 201		Under 606 2Q		Under ASC 605 2Q 2019	Total Y/Y change, as reported (2)	Total Y/Y change under ASC 605 (3)
Subscription plan ARPS	\$	493	\$	487	\$	518	\$	544	\$	587	\$ 581	19%	18%
Maintenance plan ARPS		564		577		607		583		621	617	10%	9%
Total ARPS	\$	531	\$	530	\$	553	\$	557	\$	596	\$ 591	12%	11%

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(1) For definitions, please view the Glossary of Terms later in this document.

(2) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(3) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

Our ARPS is currently, and will continue to be, affected by various factors including the maintenance-to-subscription (M2S) program, geography and product mix, promotions, sales linearity within a quarter, pricing changes, and foreign currency. We expect to see ARPS fluctuate up or down on a quarterly basis. As we progress on our business model transition, we expect all of the impacts of these factors to stabilize.

Subscription plan ARPS was \$587 and increased \$94 compared to the second quarter last year. On a sequential basis, subscription plan ARPS increased \$43. The sequential increase in subscription plan ARPS was led by product subscription ARPS. The year-over-year increase in subscription plan ARPS was also led by product subscription ARPS, partially offset by a decline in cloud ARPS. When adjusted for the impact of the M2S program, subscription plan ARPS would have been \$595, an increase of \$52 sequentially.

Maintenance plan ARPS was \$621 and increased \$57 compared to the second quarter last year primarily driven by the M2S program. Maintenance plan ARPS increased \$38 on a sequential basis primarily driven by price changes implemented under the M2S program. When adjusted for the impact of the M2S program, maintenance plan ARPS would have been \$598, an increase of \$24 sequentially.

Total ARPS was \$596 and increased \$65 compared to the second quarter last year. On a sequential basis, total ARPS increased \$39. Both the year-over-year and sequential increase in total ARPS were primarily driven by growth in subscription plan ARPS.

Core business ARPS, which represents ARPS from the combination of maintenance, product, and EBA subscriptions, was \$657 and increased \$86 compared to the second quarter last year, and \$46 sequentially.

Cloud business ARPS was \$157, a decrease of \$22 compared to the second quarter last year, and an increase of \$5 sequentially.

#### Under ASC 605

- Subscription plan ARPS was \$581 and increased \$88 year-over-year and \$27 sequentially.
- Maintenance plan ARPS was \$617 and increased \$53 year-over-year and \$16 sequentially.
- Total ARPS was \$591 and increased \$59 year-over-year and \$21 sequentially.
- Core ARPS was \$650 and increased \$79 year-over-year and \$26 sequentially.

#### **Billings Review (1)**

Billings for the second quarter were \$605 million, an increase of 27 percent compared to the second quarter last year, driven by growth in subscription plan billings, in particular product subscription. Under ASC 605, billings were \$592 million, an increase of 24 percent compared to the second quarter last year and driven primarily by growth in subscription plan billings, in particular product subscription. The adoption of ASC 606 does not impact cash flow.

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(1) For definitions, please view the Glossary of Terms later in this document.

#### **Revenue Review**

(in millions) (1)		evenu	e Under ASC	605		Ur		U	nder ASC 606		der ASC	Total Y/Y change,	Total Y/Y change
(in millions) (1)	 2Q 2018		3Q 2018		4Q 2018		1Q 2019		2Q 2019	605	2Q 2019	as reported (4)	under ASC 605 (5)
Subscription revenue	\$ 196	\$	231	\$	294	\$	350	\$	421	\$	416	114 %	112 %
Maintenance revenue	262		244		220		181		166		165	(36)%	(37)%
Other revenue (2)	44		40		40		28		25		29	(44)%	(33)%
Total net revenue (3)	\$ 502	\$	515	\$	554	\$	560	\$	612	\$	611	22 %	22 %
Direct revenue	29%	6	30%	ó D	30%	)	29%		28%				
Indirect revenue	71%	6	70%	ó	70%	)	71%		72%				

(1) For definitions, please view the Glossary of Terms later in this document.

(2) Previously called "License and other revenue."

(3) Totals may not agree with the sum of the components due to rounding.

(4) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(5) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

Subscription revenue for the second quarter was \$421 million, a 114 percent increase compared to the second quarter last year as reported, and 111 percent on a constant currency basis, primarily related to growth in subscription plan revenue, led by product subscription revenue.

Maintenance revenue for the second quarter was \$166 million, a 36 percent decrease compared to the second quarter last year as reported, and on a constant currency basis, primarily related to migration of maintenance plan subscriptions to subscription plan.

Other revenue for the second quarter was \$25 million, a 44 percent decrease compared to the second quarter last year as reported, and 45 percent on a constant currency basis, primarily related to a decrease in license revenue.

Total net revenue for the second quarter was \$612 million, a 22 percent increase compared to the second quarter last year as reported, and 21 percent on a constant currency basis.

#### Under ASC 605

- Subscription revenue for the second quarter was \$416 million and increased 112 percent year-over-year and 17 percent sequentially.
- Maintenance revenue for the second quarter was \$165 million and decreased 37 percent year-over-year and 11 percent sequentially.
- Other revenue for the second quarter was \$29 million and decreased 33 percent year-over-year and 3 percent sequentially.
- Total net revenue for the second quarter was \$611 million and increased 22 percent year-over-year and 6 percent sequentially.

## **Revenue by Geography**

(in millions) (1)	Revenue b 2Q 2018		ography U 3Q 2018	nder	ASC 605 4Q 2018		nder ASC 6 1Q 2019	nder ASC 5 2Q 2019	der ASC 5 2Q 2019	Total Y/Y change, as reported (2)	Total Y/Y change under ASC 605 (3)
Americas	\$ 214	\$	215	\$	232	\$	234	\$ 248	\$ 249	16%	16%
EMEA	\$ 199	\$	205	\$	221	\$	221	\$ 248	\$ 246	25%	24%
Asia Pacific	\$ 89	\$	95	\$	100	\$	106	\$ 116	\$ 115	31%	30%
Emerging Economies	\$ 54	\$	58	\$	64	\$	65	\$ 74	\$ 73	38%	36%
Emerging as a percentage of Total Revenue	11%	, D	11%	6	12%	Ď	12%	12%	12%		

(1) Totals may not agree with the sum of the components due to rounding.

(2) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(3) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

Revenue in the Americas was \$248 million, an increase of 16 percent compared to the second quarter last year as reported, and 15 percent on a constant currency basis.

Revenue in EMEA was \$248 million, an increase of 25 percent compared to the second quarter last year as reported, and 22 percent on a constant currency basis.

Revenue in APAC was \$116 million, an increase of 31 percent compared to the second quarter last year as reported, and 30 percent on a constant currency basis.

Revenue from emerging economies was \$74 million, an increase of 38 percent compared to the second quarter last year as reported, and 36 percent on a constant currency basis. As a matter of reference, none of the individual BRIC countries currently represent more than 3 percent of total revenue.

#### Under ASC 605

- Revenue in the Americas was \$249 million, an increase of 16 percent compared to the second quarter last year.
- Revenue in EMEA was \$246 million, an increase of 24 percent compared to the second quarter last year.
- Revenue in APAC was \$115 million, an increase of 30 percent compared to the second quarter last year.
- Revenue in emerging economies was \$73 million and increased 36 percent compared to the second quarter last year.

#### **Revenue by Product Family**

(in millions) (1) (2)	evenue l O 2018	Â	oduct Fa SC 605 Q 2018	y Under	U	nder ASC 606 1Q 2019	der ASC 506 2Q 2019	ıder ASC 605 2Q 2019	Total Y/Y change, as reported (3)	Total Y/Y change under ASC 605 (4)
Architecture, Engineering and Construction (AEC)	\$ 190	\$	195	\$ 217	\$	222	\$ 243	\$ 240	28 %	27 %
AutoCAD Product Family and AutoCAD LT	\$ 136	\$	143	\$ 154	\$	156	\$ 177	\$ 175	30 %	29 %
Manufacturing	\$ 132	\$	132	\$ 136	\$	135	\$ 146	\$ 147	10 %	11 %
Media and Entertainment (M&E)	\$ 38	\$	38	\$ 40	\$	42	\$ 42	\$ 43	10 %	13 %
Other	\$ 6	\$	8	\$ 7	\$	5	\$ 4	\$ 4	(33)%	(30)%

- (1) Due to rounding, the sum of the components may not agree to total revenue.
- (2) Due to changes in the go-to-market offerings of our AutoCAD product subscription, prior period balances have been adjusted to conform to current period presentation. AutoCAD product family now contains revenue from all AutoCAD vertical products, such as AutoCAD Architecture, AutoCAD Electrical, and AutoCAD Mechanical.
   (3) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.
- (4) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

Revenue from our AEC product family was \$243 million, an increase of 28 percent compared to the second quarter last year.

Revenue from our AutoCAD product family and AutoCAD LT was \$177 million, an increase of 30 percent compared to the second quarter last year.

Revenue from our Manufacturing product family was \$146 million, an increase of 10 percent compared to the second quarter last year.

Revenue from our M&E product family was \$42 million, an increase of 10 percent compared to the second quarter last year.

#### Under ASC 605

- Revenue from our AEC product family was \$240 million and increased 27 percent year-over-year and 6 percent sequentially.
- Revenue from our AutoCAD product family and AutoCAD LT was \$175 million and increased 29 percent year-over-year and 9 percent sequentially.
- Revenue from our Manufacturing product family was \$147 million and increased 11 percent year-over-year and 6 percent sequentially.
- Revenue from our M&E product family was \$43 million and increased 13 percent year-over-year and 3 percent sequentially.

#### **Foreign Currency Impact**

		Under ASC 605		Under A	ASC 606
(in millions)	 2Q 2018	3Q 2018	4Q 2018	1Q 2019	2Q 2019 (1)
Year-on-Year FX (Impact) Benefit on Total ARR	\$ (18)	\$ (11) \$	(1) \$	9 \$	25
Year-on-Year FX (Impact) Benefit on Total Revenue	\$ (5)	\$ (3) \$	— \$	3 \$	7
Year-on-Year FX Benefit (Impact) on Cost of Revenue and Operating					
Expenses	\$ 4	\$ (3) \$	(12) \$	(10) \$	(6)
Year-on-Year FX Impact on Operating Income	\$ (1)	\$ (6) \$	(12) \$	(7) \$	1

(1) 2Q19's year-on-year compares 2Q18 under ASC 605 and 2Q19 under ASC 606. As noted earlier, we adopted ASC 606 under the modified retrospective transition method.

The year-on-year foreign currency impact represents the U.S. Dollar impact of changes in foreign currency exchange rates on our financial results as well as the impact of gains and losses from our hedging program.

Compared to the second quarter of last year, the impact of foreign currency exchange rates and hedging was \$25 million favorable on total ARR.

Compared to the second quarter of last year, the impact of foreign currency exchange rates, including the impact of our hedging program, was \$7 million favorable on revenue and \$6 million unfavorable on cost of revenue and operating expenses.

#### **Cash Review and Balance Sheet Items**

(in millions) (1) (2)	2Q 2018	3Q 2018	4Q 2018	1Q 2019	2Q 2019
Cash Flow from Operating Activities	\$ (73) \$	(51) \$	79 5	<b>5</b> (17) <b>\$</b>	43
Capital Expenditures	18	13	11	17	20
Free Cash Flow	\$ (90) \$	(64) \$	68 5	\$ (34) \$	23
Depreciation, Amortization and Accretion	\$ 28 \$	25 \$	27 5	§ 24 \$	22
Total Cash and Marketable Securities	\$ 1,944 \$	1,718 \$	1,514 \$	5 1,464 \$	1,298

(1) For definitions, please view the Glossary of Terms later in this document.

(2) Totals may not agree with the sum of the components due to rounding.

Cash flow from operating activities during the second quarter was \$43 million, an increase of \$116 million compared to the second quarter last year. The year-over-year increase is primarily related to growth in billings, as well as a shift in billings linearity.

Free cash flow for the second quarter was \$23 million, an increase of \$113 million compared to the second quarter last year. The year-over-year increase is primarily related to higher cash flow from operating activities.

Total cash and investments at the end of the second quarter was approximately \$1.30 billion. Total debt at the end of the second quarter was \$1.59 billion.

During the second quarter, Autodesk used \$147 million to repurchase approximately 1.1 million shares of common stock at an average repurchase price of \$131.52 per share. Through this stock repurchase program, Autodesk remains committed to managing dilution and reducing shares outstanding over time.

#### **Deferred Revenue**

(in millions) (1) (2)	2	Deferred Q 2018	venue Unde 3Q 2018	ASC 605 4Q 2018	Under ASC 06 1Q 2019	nder ASC 6 2Q 2019	nder ASC 5 2Q 2019	Total Y/Y change, as reported (3)	Total Y/Y change under ASC 605 (4)
Deferred Revenue	\$	1,776	\$ 1,764	\$ 1,955	\$ 1,806	\$ 1,800	\$ 1,924	1%	8%
Unbilled Deferred Revenue (5)		63	148	326	412	406	352	548%	462%
Total Deferred Revenue	\$	1,839	\$ 1,912	\$ 2,281	\$ 2,218	\$ 2,205	\$ 2,276	20%	24%

(1) For definitions, please view the Glossary of Terms later in this document.

(2) Totals may not agree with the sum of the components due to rounding.

(3) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(4) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

(5) The adoption of ASC 606 required a change to the definition of unbilled deferred revenue. Unbilled deferred revenue represents contractually stated or committed orders under early renewal and multi-year billing plans for subscription, services, license and maintenance for which the associated deferred revenue has not been recognized. Under ASC 606, unbilled deferred revenue is not included as a receivable or deferred revenue on our Consolidated Balance Sheet.

Deferred revenue was \$1.80 billion, an increase of 1 percent compared to the second quarter last year. Unbilled deferred revenue was \$406 million, a decrease of \$6 million compared to the first guarter of fiscal 2019. The sequential decrease is related primarily to the decrease in early renewals, partially offset by growth in unbilled deferred revenue related to the move to annual billings for enterprise customers. Total deferred revenue (deferred revenue plus unbilled deferred revenue) was \$2.21 billion, an increase of approximately 20 percent compared to the second quarter last year.

#### Under ASC 605

- Deferred revenue was \$1.92 billion and increased 8 percent year-over-year and decreased 1 percent sequentially.
- Total deferred revenue was \$2.28 billion and increased 24 percent year-over-year and was flat sequentially.

#### Margins and EPS Review (1)

	Margin 2Q 2018	ins and EPS Under As 3Q 2018		er AS	SC 605 4Q 2018		Under ASC 606 1Q 2019		Under ASC 606 2Q 2019		nder ASC 5 2Q 2019	Total Y/Y change, as reported (2)	Total Y/Y change under ASC 605 (3)
Gross Margin	 •		- 2				•		• • •			<b>P C C</b>	
Gross Margin - GAAP	85 %	Ď	85 %	ć	87 %	ó	88 %		89 %		89 %		
Gross Margin - Non-GAAP	87 %	, 5	86 %	, D	88 %	ó	89 %		90 %		90 %		
Operating Expenses (in millions)													
<b>Operating Expenses - GAAP</b>	\$ 535	\$	538	\$	663	\$	548	\$	567	\$	556	6%	4%
<b>Operating Expenses - Non-GAAP</b>	\$ 464	\$	472	\$	506	\$	471	\$	494	\$	483	6%	4%
Total Spend (in millions)													
Total Spend - GAAP	\$ 609	\$	615	\$	736	\$	615	\$	636	\$	626	4%	3%
Total Spend - Non-GAAP	\$ 531	\$	542	\$	571	\$	531	\$	556	\$	546	5%	3%
Operating Margin													
<b>Operating Margin - GAAP</b>	(21)%		(19)%		(33)%		(10)%		(4)%		(3)%		
<b>Operating Margin - Non-GAAP</b>	(6)%	ó	(5)%	ó	(3)%	ó	5 %		9 %		11 %		
Earnings Per Share													
Basic and Diluted Net Loss Per Share - GAAP	\$ (0.66)	\$	(0.55)	\$	(0.79)	\$	(0.38)	\$	(0.18)	\$	(0.12)		
Basic Net (Loss) Income Per Share - Non-GAAP	\$ (0.11)	\$	(0.12)	\$	(0.09)	\$	0.07	\$	0.20	\$	0.23		
Diluted Net (Loss) Income Per Share - Non-GAAP	\$ (0.11)	\$	(0.12)	\$	(0.09)	\$	0.06	\$	0.19	\$	0.23		
Weighted Average Shares													
Basic and Diluted Net Loss Share Count - GAAP	219.5		219.6		219.1		218.6		219.0		219.0		
Basic Net Income Share Count - Non- GAAP	219.5		219.6		219.1		218.6		219.0		219.0		
Diluted Net Income Share Count - Non- GAAP	219.5		219.6		219.1		221.6		222.2		222.2		

(1) A reconciliation of GAAP and non-GAAP results is provided in the tables following the company's earnings release.

(2) Reflects 2Q 2019 under ASC 606 compared to 2Q 2018 under ASC 605.

(3) Reflects 2Q 2019 under ASC 605 compared to 2Q 2018 under ASC 605.

GAAP gross margin in the second quarter was 89 percent, compared to 85 percent in the second quarter last year. Non-GAAP gross margin in the second quarter was 90 percent, compared to 87 percent in the second quarter last year. The increase in both GAAP and non-GAAP gross margin is primarily related to the increase in revenue and lower costs of goods sold.

GAAP operating expenses increased 6 percent year-over-year driven primarily by restructuring costs, the adoption of ASC 340-40, and higher employee-related costs. Non-GAAP operating expenses increased 6 percent year-over-year driven primarily by the adoption of ASC 340-40, higher employee-related costs, and the impact of currency.

Total GAAP spend (cost of revenue plus operating expenses) was \$636 million, an increase of 4 percent compared to the second quarter last year, and 3 percent on a constant currency basis. Total non-GAAP spend was \$556 million, an increase of 5 percent compared to the second quarter last year, and 4 percent on a constant currency basis. The changes in both GAAP and non-GAAP total spend were primarily related to higher operating expenses noted above partially offset by lower costs of revenue.

GAAP operating margin was (4) percent compared to (21) percent in the second quarter last year. Non-GAAP operating margin was 9 percent compared to (6) percent in the second quarter last year. The changes in both GAAP and non-GAAP operating margin were primarily related to the increase in revenue, partially offset by higher spend.

The second quarter GAAP effective tax rate was (68) percent. The second quarter non-GAAP effective tax rate was 19 percent. Note: At this stage of the business model transition, small shifts in geographic profitability significantly impact the GAAP effective tax rate.

GAAP diluted net loss per share for the second quarter was \$(0.18) and non-GAAP diluted net income per share for the second quarter was \$0.19.

#### **Business Outlook**

The following are forward-looking statements based on current expectations and assumptions, and involve risks and uncertainties some of which are set forth below under "Safe Harbor Statement." Autodesk's business outlook for the third quarter and full year fiscal 2019 assumes, among other things, a continuation of the current economic environment and foreign currency exchange rate environment. A reconciliation between the GAAP and non-GAAP estimates for fiscal 2019 is provided below or in the tables following these prepared remarks.

Starting the first quarter of fiscal 2019, Autodesk reports its results under two new accounting standards. Revenue is now reported under Accounting Standard Codification ("ASC") 606 and sales commissions are now reported under ASC 340-40. We did not recast historical information as we elected to use the modified retrospective transition method. These new standards did not result in a change in timing or amount of revenue recognized for the majority of our maintenance and subscription offerings, though there may be immaterial shifts in the timing of revenue recognition due to the elimination of VSOE requirements and other differences between the standards. However, we are required to capitalize and amortize sales commissions under the new standards. ASC 606 and ASC 340-40 do not affect cash flows or subscriptions.

#### Third Quarter Fiscal 2019

Q3 FY19 Guidance Metrics	Q3 FY19 under ASC 606 (ending October 31, 2018)
Revenue (in millions)	\$635 - \$645 23% - 25%
EPS GAAP	\$(0.09) - \$(0.05)
EPS non-GAAP (1)	\$0.24 - \$0.28

(1) Non-GAAP earnings per diluted share excludes \$0.27 related to stock-based compensation expense, \$0.03 for the amortization of acquisition-related intangibles, \$0.01 related to restructuring and other exit costs, \$0.01 for acquisition related costs, and \$0.01 related to GAAP-only tax charges.

#### Full Year Fiscal 2019

FY19 Guidance Metrics	FY19 under ASC 606 (ending January 31, 2019) (1)
Billings (in millions)	\$2,580 - \$2,640 (2) 16% - 19%
Revenue (in millions)	\$2,485 - \$2,505 (3) 21% - 22%
GAAP spend growth (cost of revenue plus operating expenses)	(2.5)% - (1.5)%
Non-GAAP spend growth (cost of revenue plus operating expenses) (4)	1 - 2%
EPS GAAP	\$(0.59) - \$(0.51)
EPS non-GAAP (5)	\$0.87 - \$0.95
Net subscription additions	500k - 550k
Total ARR growth	28% - 30%

(1) The move to the new revenue standard results in an immaterial change to revenue and ARR and a \$0.03 reduction to EPS, compared to what would have been recognized under ASC 605.

(2) Billings guidance reflects the initial impact of approximately \$160 million for the adoption of ASC 606. This adjustment does not impact cash flow.

(3) Excluding the impact of foreign currency exchange rates and hedge gains/losses, revenue guidance would be \$2,450 - \$2,470 million.

(4) Non-GAAP spend excludes \$231 million related to stock-based compensation expense, \$44 million related to restructuring and other facility exit costs, \$30 million for the amortization of acquisition-related intangibles, and \$6M for acquisition related costs.

(5) Non-GAAP earnings per diluted share excludes \$1.05 related to stock-based compensation expense, \$0.17 related to restructuring charges & other exit costs, \$0.14 for the amortization of acquisition-related intangibles, \$0.10 of GAAP-only tax charges, \$0.03 for acquisition related costs and, (\$0.03) related to gains on strategic investments and dispositions.

The third quarter and full year fiscal 2019 outlook assume a projected annual effective tax rate of (117) percent and 19 percent for GAAP and non-GAAP results, respectively. Assumptions for the annual effective tax rate are regularly evaluated and may change based on the projected geographic mix of earnings. At this stage of the business model transition, small shifts in geographic profitability significantly impact the annual effective tax rate.

The majority of the euro, yen and Australian dollar denominated billings for our third quarter fiscal 2019 have been hedged. This hedging, along with deferred revenue locked-in through prior period billings hedges, will materially reduce the impact of currency fluctuations on our third quarter results. However, over an extended period of time, currency fluctuations may increasingly impact our results. We also hedge certain expenses as noted below. We hedge our net cash flow exposures using a four quarter rolling layered hedge program. As such, a portion of the projected euro, yen, and Australian dollar denominated billings for the remainder of fiscal

2019 and through the second quarter of fiscal 2020 have been hedged. The closer to the current time period, the more we are hedged. See below for more details on our foreign currency hedging program.

## Autodesk's Foreign Currency Hedging Program and Calculation of Constant Currency Growth

Given continued foreign currency exchange rate volatility, we provide a brief summary of how we handle foreign currency exchange hedging as well as a description of how we calculate constant currency growth rates. A few points on our hedging program include:

- We do not conduct foreign currency hedging for speculative purposes. The purpose of our hedging program is to reduce risk to foreign denominated cash flows and to partially reduce variability that would otherwise impact our financial results from currency fluctuations.
- We utilize cash flow hedges on projected billings and certain projected operating expenses in major currencies. We hedge our net exposures using a four quarter rolling layered hedge. The closer to the current time period, the more we are hedged.
- We designate cash flow hedges for deferred and non-deferred billings separately, and reflect associated gains and losses on hedging contracts in our earnings when respective revenue is recognized in earnings.
- On a monthly basis, to mitigate foreign currency exchange rate gains/losses, we hedge net monetary assets and liabilities
  recorded in non-functional currencies on the books of certain USD functional entities where these exposures are
  purposefully concentrated.
- From time to time, we hedge strategic exposures which may be related to acquisitions. Such hedges may not qualify for hedge accounting and are marked-to-market and reflected in earnings immediately.
- The major currencies in our hedging program include the euro, yen, Swiss franc, British pound, Canadian dollar, and Australian dollar. The euro is the primary exposure for the company.

When we report period-over-period growth rate percentages on a constant currency basis, we attempt to represent the changes in the underlying business operations by eliminating fluctuations caused by changes in foreign currency exchange rates as well as eliminating hedge gains or losses recorded within the current and comparative period. However, when we calculate the foreign currency impact of exchange rates in the current and comparative period on our financial results (see table above in "Foreign Currency Impact" section) we include the U.S. Dollar impact of fluctuations in foreign currency exchange rates as well as the impact of gains and losses recorded as a result of our hedging program.

#### **Glossary of Terms**

**Annualized Recurring Revenue (ARR):** Represents the annualized value of our average monthly recurring revenue for the preceding three months. "Maintenance plan ARR" captures ARR relating to traditional maintenance attached to perpetual licenses. "Subscription plan ARR" captures ARR relating to subscription offerings. Refer to the definition of recurring revenue below for more details on what is included within ARR. Recurring revenue acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

ARR is currently one of our key performance metrics to assess the health and trajectory of our business. ARR should be viewed independently of revenue and deferred revenue as ARR is a performance metric and is not intended to be combined with any of these items.

**Annualized Revenue Per Subscription (ARPS):** Is calculated by dividing our annualized recurring revenue by the total number of subscriptions.

Billings: Total revenue plus the net change in deferred revenue from the beginning to the end of the period.

**Cloud Service Offerings:** Represents individual term-based offerings deployed through web browser technologies or in a hybrid software and cloud configuration. Cloud service offerings that are bundled with other product offerings are not captured as a separate cloud service offering.

**Constant Currency (CC) Growth Rates:** We attempt to represent the changes in the underlying business operations by eliminating fluctuations caused by changes in foreign currency exchange rates as well as eliminating hedge gains or losses recorded within the current and comparative periods. We calculate constant currency growth rates by (i) applying the applicable prior period exchange rates to current period results and (ii) excluding any gains or losses from foreign currency hedge contracts that are reported in the current and comparative periods.

Core business: Represents the combination of maintenance, product, and EBA.

**Enterprise Business Agreements (EBAs):** Represents programs providing enterprise customers with token-based access or a fixed maximum number of seats to a broad pool of Autodesk products over a defined contract term.

Free Cash Flow: Cash flow from operating activities minus capital expenditures.

**Maintenance Plan:** Our maintenance plans provide our customers with a cost effective and predictable budgetary option to obtain the productivity benefits of our new releases and enhancements when and if released during the term of their contracts. Under our maintenance plans, customers are eligible to receive unspecified upgrades when and if available, and technical support. We recognize maintenance revenue over the term of the agreements, generally between one and three years.

**Other Revenue:** Consists of revenue from consulting, training and other services, and is recognized over time as the services are performed. Other revenue also includes software license revenue from the sale of our discontinued perpetual licenses.

**Product Subscription:** Provides customers the most flexible, cost-effective way to access and manage 3D design, engineering, and entertainment software tools. Our product subscriptions currently represent a hybrid of desktop and SaaS functionality, which provides a device-independent, collaborative design workflow for designers and their stakeholders.

**Recurring Revenue:** Consists of the revenue for the period from our traditional maintenance plans and revenue from our subscription plan offerings. It excludes subscription revenue related to consumer product offerings, select Creative Finishing product offerings, education offerings, and third party products. Recurring revenue acquired with the acquisition of a business is captured when total subscriptions are captured in our systems and may cause variability in the comparison of this calculation.

**Subscription Plan:** Comprises our term-based product subscriptions, cloud service offerings, and enterprise business agreements (EBAs). Subscriptions represent a combined hybrid offering of desktop software and cloud functionality which provides a device-independent, collaborative design workflow for designers and their

stakeholders. With subscription, customers can use our software anytime, anywhere, and get access to the latest updates to previous versions.

**Subscription revenue:** Includes subscription fees from product subscriptions, cloud service offerings, and enterprise business agreements (EBAs).

Total Deferred Revenue: Is calculated by adding together total short term, long term, and unbilled deferred revenue.

**Total Subscriptions:** Consists of subscriptions from our maintenance plans and subscription plan offerings that are active and paid as of the fiscal year end date. For certain cloud service offerings and enterprise business agreements (EBAs), subscriptions represent the monthly average activity reported within the last three months of the quarter end date. Total subscriptions do not include education offerings, consumer product offerings, select Creative Finishing product offerings, Autodesk Buzzsaw, Autodesk Constructware, and third party products. Subscriptions acquired with the acquisition of a business are captured once the data conforms to our subscription count methodology and when added, may cause variability in the comparison of this calculation.

**Unbilled Deferred Revenue:** Unbilled deferred revenue represents contractually stated or committed orders under early renewal and multi-year billing plans for subscription, services, license and maintenance for which the associated deferred revenue has not been recognized. Under ASC 606, unbilled deferred revenue is not included as a receivable or deferred revenue on our Consolidated Balance Sheet.

#### **Safe Harbor Statement**

These prepared remarks contain forward-looking statements that involve risks and uncertainties, including statements in the paragraphs under "Business Outlook" above, other statements about our short-term targets, statements regarding the impacts and results of our business model transition, expectations regarding the transition of product offerings to subscription and acceptance by our customers and partners of subscriptions, expectations for billings, revenue, subscriptions, spend, EPS and ARR, statements about the expansion of our market opportunity, statements about our restructuring activities, statements regarding the impact of ASC 606 and ASC 340-40, and other statements regarding our strategies, market and product positions, performance and results. There are a significant number of factors that could cause actual results to differ materially from statements made in these remarks, including: failure to successfully manage transitions to new business models and markets, including: the introduction of additional ratable revenue streams and our continuing efforts to attract customers to our cloud-based offerings and expenses related to the transition of our business model; fluctuation in foreign currency exchange rates; the success of our foreign currency hedging program; failure to control our expenses; the success of our restructuring activities; our performance in particular geographies, including emerging economies; the ability of governments around the world to meet their financial and debt obligations, and finance infrastructure projects; weak or negative growth in the industries we serve; slowing momentum in subscription billings or revenues; difficulty in predicting revenue from new businesses and the potential impact on our financial results from changes in our business models; general market, political, economic and business conditions; any imposition of tariffs or trade barriers; the impact of non-cash charges on our financial results; failure to maintain our revenue growth and profitability; difficulties encountered in integrating new or acquired businesses and technologies: the inability to identify and realize the anticipated benefits of acquisitions: the financial and business condition of our reseller and distribution channels; dependence on and the timing of large transactions; failure to achieve sufficient sell-through in our channels for new or existing products; pricing pressure; unexpected fluctuations in our annual effective tax rate; significant effects of tax legislation and judicial or administrative interpretation of tax regulations, including the Tax Cuts and Jobs Act; the timing and degree of expected investments in growth and efficiency opportunities; the timing and degree of expected investments in growth and efficiency opportunities; changes in the timing of product releases and retirements; and any unanticipated accounting charges. Our estimates as to tax rates are based on current tax law, including current interpretations of the Tax Cuts and Jobs Act, and could be affected by changing interpretations of that Act, as well as additional legislation and guidance around that Act.

Further information on potential factors that could affect the financial results of Autodesk are included in Autodesk's Annual Report on Form 10-K for the fiscal year ended January 31, 2018 and Quarterly Report on Form 10-Q for the fiscal quarter ended April 30, 2018, which are on file with the U.S. Securities and Exchange Commission. Autodesk disclaims any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

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# Autodesk, Inc. Reconciliation of GAAP financial measures to non-GAAP financial measures

(In millions, except per share data)

To supplement our consolidated financial statements presented on a GAAP basis, Autodesk provides investors with certain non-GAAP measures including non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating margin, non-GAAP net income, non-GAAP net income per share, and non-GAAP diluted shares used in per share calculation. These non-GAAP financial measures are adjusted to exclude certain costs, expenses, gains and losses, including stock-based compensation expense, CEO transition costs, restructuring (benefits) charges and other facility exit costs, amortization of developed technology, amortization of purchased intangibles, gain and loss on strategic investments and dispositions, and related income tax expenses. See our reconciliation of GAAP financial measures to non-GAAP financial measures herein. We believe these exclusions are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future, as well as to facilitate comparisons with our historical operating results. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of Autodesk's underlying operational results and trends and our marketplace performance. For example, non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside our core operating results. In addition, these non-GAAP financial measures are among the indicators management uses as a basis for our planning and forecasting of future periods.

There are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with generally accepted accounting principles and may be different from non-GAAP financial measures used by other companies. The non-GAAP financial measures are limited in value because they exclude certain items that may have a material impact upon our reported financial results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP in the United States. Investors should review the reconciliation of the non-GAAP financial measures to their most directly comparable GAAP financial measures as provided in the tables accompanying this press release.

The following table shows Autodesk's non-GAAP results reconciled to GAAP results included in this release.

	TI	ree Months	Ended	5	uly 31,			
		2018		2017		2018		2017
		(Una	udited)			(Unaud	lited)	
GAAP cost of subscription and maintenance revenue	\$	54.1	\$	52.8	\$	104.5	\$	107.7
Stock-based compensation expense		(3.1)		(2.8)		(5.8)		(5.6)
Non-GAAP cost of subscription and maintenance revenue	\$	51.0	\$	50.0	\$	98.7	\$	102.1
GAAP cost of other revenue	\$	12.3	\$	17.8	\$	25.1	\$	36.4
Stock-based compensation expense		(0.9)		(1.0)		(1.7)		(2.1)
Non-GAAP cost of other revenue	\$	11.4	\$	16.8	\$	23.4	\$	34.3
GAAP amortization of developed technology	\$	3.4	\$	4.0	\$	7.0	\$	8.7
Amortization of developed technology		(3.4)		(4.0)		(7.0)		(8.7)
Non-GAAP amortization of developed technology	\$		\$		\$		\$	_
GAAP gross profit	\$	541.9	\$	427.2	\$	1,035.0	\$	834.7
Stock-based compensation expense		4.0		3.8		7.5		7.7
Amortization of developed technology		3.4		4.0		7.0		8.7
Non-GAAP gross profit	\$	549.3	\$	435.0	\$	1,049.5	\$	851.1
GAAP marketing and sales	\$	289.1	\$	257.6	\$	565.5	\$	513.3
Stock-based compensation expense		(25.9)		(26.0)		(49.9)		(52.4)
Non-GAAP marketing and sales	\$	263.2	\$	231.6	\$	515.6	\$	460.9
GAAP research and development	\$	180.8	\$	193.8	\$	353.6	\$	381.5
Stock-based compensation expense		(18.7)		(20.4)		(36.5)		(41.6)
Non-GAAP research and development	\$	162.1	\$	173.4	\$	317.1	\$	339.9

GAAP general and administrative	\$	79.1	\$	78.0	\$	152.0	\$	156.3
Stock-based compensation expense		(8.3)		(8.6)		(17.4)		(16.1)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)				(2.5)		
Non-GAAP general and administrative	\$	68.4	\$	58.8	\$	132.2	\$	118.6
GAAP amortization of purchased intangibles	\$	3.8	\$	4.9	\$	7.6	\$	10.6
Amortization of purchased intangibles	+	(3.8)	-	(4.9)	Ŧ	(7.6)	Ŧ	(10.6)
Non-GAAP amortization of purchased intangibles	\$		\$		\$		\$	
					<u> </u>		-	
GAAP restructuring and other exit costs, net	\$	13.8	\$	0.5	\$	36.3	\$	0.2
Restructuring and other exit costs, net	+	(13.8)	-	(0.5)	Ŧ	(36.3)	+	(0.2)
Non-GAAP restructuring and other exit costs, net	\$		\$	(0.0)	\$	(2000)	\$	(
			<u> </u>		<u> </u>		-	
GAAP operating expenses	\$	566.6	\$	534.8	\$	1,115.0	\$	1,061.9
Stock-based compensation expense	Ψ	(52.9)	Ψ	(55.0)	Ψ	(103.8)	Ψ	(110.1)
Amortization of purchased intangibles		(32.5)		(33.0)		(103.0)		(110.1)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)		(10.0)		(2.5)		(21.0)
Restructuring and other exit costs, net		(13.8)		(0.5)		(36.3)		(0.2)
Non-GAAP operating expenses	\$	493.7	\$	463.8	\$	964.9	\$	919.4
	<u> </u>		<u> </u>		<u> </u>			
GAAP spend	\$	636.4	\$	609.4	\$	1,251.6	\$	1,214.7
Stock-based compensation expense		(56.9)		(58.8)		(111.3)		(117.8)
Amortization of developed technology		(3.4)		(4.0)		(7.0)		(8.7)
Amortization of purchased intangibles		(3.8)		(4.9)		(7.6)		(10.6)
CEO transition costs (1)		0.1		(10.6)		0.1		(21.6)
Acquisition related costs		(2.5)		_		(2.5)		
Restructuring and other exit costs, net		(13.8)		(0.5)		(36.3)		(0.2)
Non-GAAP spend	\$	556.1	\$	530.6	\$	1,087.0	\$	1,055.8
Non-GAAP Y/Y spend growth		4.8 %						
Foreign currency exchange impact		(1.1)%						
ASC 340 impact		(2.0)%						
Non-GAAP Y/Y spend growth excluding ASC 340 in constant currency		1.7 %						
GAAP loss from operations	\$	(24.7)	\$	(107.6)	\$	(80.0)	\$	(227.2)
Stock-based compensation expense		56.9		58.8		111.3		117.8
Amortization of developed technology		3.4		4.0		7.0		8.7
Amortization of purchased intangibles		3.8		4.9		7.6		10.6
CEO transition costs (1)		(0.1)		10.6		(0.1)		21.6
Acquisition related costs		2.5		_		2.5		—
Restructuring and other exit costs, net		13.8		0.5		36.3		0.2
Non-GAAP income (loss) from operations	\$	55.6	\$	(28.8)	\$	84.6	\$	(68.3)
GAAP interest and other income (expense), net	\$	1.3	\$	(18.8)	\$	(7.2)	\$	(20.6)
(Gain) loss on strategic investments and dispositions, net		(3.9)		13.5		(6.6)		7.8
Restructuring and other exit costs, net	\$	0.3	\$	_	\$	0.3	\$	

Non-GAAP interest and other expense, net	\$	(2.3)	\$	(5.3)	\$	(13.5)	\$ (12.8)
GAAP provision for income taxes	\$	(16.0)	\$	(17.6)	\$	(34.6)	\$ (25.8)
Discrete GAAP tax items		(8.7)		(0.1)		(8.7)	(7.7)
Income tax effect of non-GAAP adjustments		14.6		26.6		29.8	54.6
Non-GAAP (provision) benefit for income tax	\$	(10.1)	\$	8.9	\$	(13.5)	\$ 21.1
GAAP net loss	\$	(39.4)	\$	(144.0)	\$	(121.8)	\$ (273.6)
Stock-based compensation expense		56.9		58.8		111.3	117.8
Amortization of developed technology		3.4		4.0		7.0	8.7
Amortization of purchased intangibles		3.8		4.9		7.6	10.6
CEO transition costs (1)		(0.1)		10.6		(0.1)	21.6
Acquisition related costs		2.5		_		2.5	_
Restructuring and other exit costs, net		14.1		0.5		36.6	0.2
Gain (loss) on strategic investments and dispositions, net		(3.9)		13.5		(6.6)	7.8
Discrete GAAP tax items		(8.7)		(0.1)		(8.7)	(7.7)
Establishment of valuation allowance on deferred tax assets		_		_			_
Income tax effect of non-GAAP adjustments	\$	14.6	\$	26.6	\$	29.8	\$ 54.6
Non-GAAP net income (loss)		43.2		(25.2)		57.6	 (60.0)
GAAP diluted net loss per share (2)	\$	(0.18)	\$	(0.66)	\$	(0.56)	\$ (1.25)
Stock-based compensation expense		0.26		0.27		0.51	0.54
Amortization of developed technology		0.02		0.02		0.04	0.04
Amortization of purchased intangibles		0.01		0.02		0.03	0.05
CEO transition costs (1)		_		0.05		—	0.09
Acquisition related costs		0.01		—		0.01	—
Restructuring and other exit costs, net		0.06		—		0.16	—
(Gain) loss on strategic investments and dispositions, net		(0.02)		0.07		(0.03)	0.04
Discrete GAAP tax items		(0.04)		—		(0.04)	(0.03)
Establishment of valuation allowance on deferred tax assets		—		—		—	—
Income tax effect of non-GAAP adjustments		0.07		0.12		0.14	0.25
Non-GAAP diluted net income (loss) per share (2)	\$	0.19	\$	(0.11)	\$	0.26	\$ (0.27)
GAAP diluted shares used in per share calculation		219.0		219.5		218.8	219.7
Shares included in non-GAAP net income per share, but excluded from GAAP net loss per share as		213.0		213.3		210.0	213.7
they would have been anti-dilutive		3.2		_		3.2	_
Non-GAAP diluted weighted average shares used in per share calculation		222.2		219.5		222.0	219.7
	-		-		_		

(1)

CEO transition costs include stock-based compensation of \$7.8 million related to the acceleration of eligible stock awards in the three months ended April 30, 2017. CEO transition costs also include severance payments, legal fees incurred with the CEO transition and recruiting costs related to the search for a new CEO. Net income (loss) per share was computed independently for each of the periods presented; therefore the sum of the net loss per share amount for the quarters may not (2) equal the total for the year.

	Q	2 FY18		Q3 FY18		4 FY18		Q1 FY19	Q	2 FY19
					(Uı	naudited)				
GAAP gross margin		85 %		85 %		87 %		88 %		89 %
Stock-based compensation expense		1 %		1 %		1 %		1 %		1 %
Amortization of developed technology		1 %		1 %		1 %		1 %		1 %
Non-GAAP gross margin (2)		87 %		86 %		88 %		89 %		90 %
GAAP operating expenses	\$	535	\$	538	\$	663	\$	548	\$	567
Stock-based compensation expense		(55)		(61)		(58)		(51)		(53)
Amortization of purchased intangibles		(5)		(5)		(5)		(4)		(4)
CEO transition costs (1)		(11)		_		_		_		_
Acquisition related costs		_		_		_		_		(3)
Restructuring and other exit costs, net		(1)		_		(94)		(23)		(14)
Non-GAAP operating expenses	\$	464	\$	472	\$	506	\$	471	\$	494
GAAP spend	\$	609	\$	615	\$	736	\$	615	\$	636
Stock-based compensation expense	Ŷ	(59)	Ŷ	(65)	Ŷ	(62)	Ŷ	(54)	Ŷ	(57)
Amortization of developed technology		(4)		(4)		(4)		(3.)		(3)
Amortization of purchased intangibles		(5)		(5)		(5)		(4)		(4)
CEO transition costs (1)		(11)		(5)		(5)		(-)		( ) 
Acquisition related costs		(11)		_		_		_		(3)
Restructuring and other exit costs, net		(1)		_		(94)		(23)		(14)
Non-GAAP spend	\$	531	\$	542	\$	571	\$	531	\$	556
Non-OAAr spenu	ψ	551	Ψ	542	Ψ	5/1	Ψ	551	Ψ	550
						(22)				
GAAP operating margin		(21)%		(19)%		(33)%		(10)%		(4)%
Stock-based compensation expense		12 %		13 %		11 %		10 %		9 %
Amortization of developed technology		1%		1 %		1 %		1%		1 %
Amortization of purchased intangibles		1 %		1 %		1 %		1 %		1 %
CEO transition costs (1)		2 %		—%		—%		—%		—%
Acquisition related costs		—%		—%		—%		—%		—%
Restructuring and other exit costs, net		%		%		17 %		4 %		2 %
Non-GAAP operating margin (2)		(6)%	_	(5)%		(3)%		5 %		9 %
GAAP basic and diluted net loss per share	\$	(0.66)	\$	(0.55)	\$	(0.79)	\$	(0.38)	\$	(0.18)
Stock-based compensation expense		0.27		0.30		0.28		0.25		0.26
Amortization of developed technology		0.02		0.02		0.02		0.02		0.02
Amortization of purchased intangibles		0.02		0.02		0.02		0.02		0.01
CEO transition costs (1)		0.05		_		—		_		_
Acquisition related costs		_		—		—		—		0.01
Restructuring and other exit costs, net		_		_		0.43		0.09		0.06
Gain on strategic investments and dispositions		0.07		0.01		0.03		(0.01)		(0.02)
Discrete GAAP tax provision items		_		(0.01)		(0.05)		_		(0.04)
Establishment of valuation allowance on deferred tax assets				_		_		_		_
Income tax effect of non-GAAP adjustments		0.12		0.09		(0.03)		0.07		0.07
Non-GAAP basic and diluted net (loss) income per share	\$	(0.11)	\$	(0.12)	\$	(0.09)	\$	0.06	\$	0.19
			_							
GAAP diluted weighted average shares used in per share calculation		219.5		219.6		219.1		218.6		219.0
Shares included in non-GAAP net income per share, but excluded from GAAP net		219.0		219.0		213.1		210.0		219.0
loss per share as they would have been anti-dilutive		_		_		_		3.0		3.2
Non-GAAP diluted weighted average shares used in per share calculation		219.5		219.6		219.1		221.6		222.2

CEO transition costs include stock-based compensation of \$16.4 million related to the acceleration of eligible stock awards during the fiscal year ended January 31, 2018. CEO transition costs also include severance payments, legal fees incurred with the CEO transition and recruiting costs related to the search for a new CEO. Totals may not sum due to rounding. (1) (2)