Safe Harbor

Each of the presentations today will contain forward-looking statements about our strategies, products, future results, performance or achievements, financial, operational and otherwise, including statements about our strategic priorities, business model transition, and guidance for the second quarter and fiscal year 2021; total addressable market (TAM), our long term financial and operational goals; our M&A strategy; our capital allocation initiatives; and our stock repurchase program. These statements reflect management’s current expectations, estimates and assumptions based on the information currently available to us. These forward-looking statements are not guarantees of future performance and involve significant risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from results, performance or achievements expressed or implied by the forward-looking statements contained in these presentations, such as a failure to maintain subscriptions, billings, revenue, deferred revenue, margins and cash flow growth; difficulty in predicting those financial and performance metrics; failure to maintain spend management; developments in the COVID-19 pandemic and the resulting impact on our business and operations, general market, political, economic, and business conditions, failure to successfully integrate acquisitions and manage transitions to new business models and markets, including our efforts to expand in construction and manufacturing, and attract customers to our cloud-based offerings; failure to successfully expand adoption of our products; and negative developments in worldwide economic, business or political conditions.

A discussion of factors that may affect future results is contained in our most recent Form 10-K and Form 10-Q filings available at www.sec.gov, including descriptions of the risk factors that may impact us and the forward-looking statements made in these presentations. The forward-looking statements made in these presentations are being made as of the time and date of their live presentation. If these presentations are reviewed after the time and date of their live presentation, even if subsequently made available by us, on our website or otherwise, these presentations may not contain current or accurate information. We disclaim any obligation to update or revise any forward-looking statement based on new information, future events or otherwise.

Non-GAAP Financial Measures

These presentations include certain non-GAAP financial measures. Please see the section entitled “Reconciliation of GAAP Financial Measures to non-GAAP Financial Measures” in the Appendices attached to the presentations for an explanation of management’s use of these measures and a reconciliation of the most directly comparable GAAP financial measures.
Opening Remarks

Andrew Anagnost
Chief Executive Officer
THREE YEARS AGO...
DIGITIZED THE COMPANY

DRIVEN BIM THROUGH THE ENTIRE DESIGN & MAKE PROCESS FOR AEC

AUTOMATED THE PROCESS OF DESIGN IN MANUFACTURING

CONVERGED CONSTRUCTION AND MANUFACTURING TO A NEW PARADIGM

COMPLETED THE SUBSCRIPTION TRANSITION
CONVERGED CONSTRUCTION AND MANUFACTURING TO A NEW PARADIGM

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<table>
<thead>
<tr>
<th>FY17 Investor Day Target</th>
<th>FY20 Execution</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$3.3B</strong></td>
<td><strong>$3.4B</strong></td>
</tr>
<tr>
<td>TOTAL ARR</td>
<td>TOTAL ARR</td>
</tr>
<tr>
<td><strong>5.4M</strong></td>
<td><strong>4.9M</strong></td>
</tr>
<tr>
<td>TOTAL SUBSCRIPTIONS</td>
<td>TOTAL SUBSCRIPTIONS</td>
</tr>
<tr>
<td>3%</td>
<td>6%</td>
</tr>
<tr>
<td>ARPS CAGR FY16-FY20</td>
<td>ARPS CAGR FY16-FY20</td>
</tr>
<tr>
<td><strong>33%</strong></td>
<td><strong>25%</strong></td>
</tr>
<tr>
<td>NON-GAAP OPERATING MARGIN</td>
<td>NON-GAAP OPERATING MARGIN</td>
</tr>
<tr>
<td><strong>$1.40B</strong></td>
<td><strong>$1.36B</strong></td>
</tr>
<tr>
<td>FREE CASH FLOW</td>
<td>FREE CASH FLOW</td>
</tr>
</tbody>
</table>

- **Consolidation & Elimination of Low-Cost Subscriptions**
- **Reinvestment in Strategic Priorities & Targeted Divestments**
Delivered $1.36 Billion of Free Cash Flow in FY20
Vast Majority of Autodesk Business is Recurring

96% RECURRING

FY14 FY15 FY16 FY17 FY18 FY19 FY20
THE TRANSITION IS OVER
WHY WILL WE DELIVER IN FY23 & BEYOND?
Why We Will Deliver in FY23 and Beyond

Ability to forecast over multi-year time frame has increased

Ability to adapt and be agile

Confidence in our long-term growth drivers
Fiscal 2023 Targets

Results achievable with current product portfolio

16-18% FY20-23 REVENUE CAGR

$2.4B FREE CASH FLOW

~40% NON-GAAP OPERATING MARGIN

55%-65% REVENUE GROWTH + FREE CASH FLOW MARGIN
WHERE WILL GROWTH COME FROM?
Long-Term Business Drivers

- Monetizing Non-Compliant & Legacy Users
- Accelerating Digitization in AEC
- Convergence of Design & Make in Manufacturing
Future Incremental Revenue Contributors

Above overall market growth

MANUFACTURING
ARCHITECTURE, ENGINEERING, AND CONSTRUCTION
NON-COMPLIANT USERS
MEDIA & ENTERTAINMENT, NEW BUSINESS MODELS & OTHERS

For conceptual use only
Long-Term Business Drivers

- Monetizing Non-Compliant & Legacy Users
- Accelerating Digitization in AEC
- Convergence of Design & Make in Manufacturing
Non-Compliant User Base

Granular perspective

Usage in Last 90 Days (Sessions):
- 2+ (11M)
- 11+ (7M)

Last Five Years:
- All Versions (15M)
- Non-Compliant Users (12M)

Last Seven Years:
- 4+ (11M)

Conversion Probability:
- High
- Low
2M TARGETABLE SUBSCRIPTIONS WITHIN CUSTOMER BASE
Converting the Pipeline

- Harden systems and transition to named users
- Deepen understanding and targeting
- Build capabilities to drive partner enablement
Long-Term Business Drivers

Monetizing Non-Compliant & Legacy Users

Accelerating Digitization in AEC

Convergence of Design & Make in Manufacturing
LONG-TERM TRENDS IN ARCHITECTURE, ENGINEERING, CONSTRUCTION

SUSTAINABILITY

ASSET PERFORMANCE

PRODUCTIVITY

SUBURBANIZATION

CLOUD COLLABORATION

BIM MANDATES
Positioned for Growth

**DESIGN**
Increased adoption of BIM drives **2D** to **3D** conversion

**MAKE**
Increased adoption of Construction Cloud
MCCARTHY BUILDING COMPANIES SAVED MORE THAN $250,000 ON A HOSPITAL UPGRADE USING BIM 360 AND REVIT.
Long-Term Business Drivers

MONETIZING NON-COMPLIANT & LEGACY USERS

ACCELERATING DIGITIZATION IN AEC

CONVERGENCE OF DESIGN & MAKE IN MANUFACTURING
LONG-TERM TRENDS IN DESIGN & MANUFACTURING

SUPPLY CHAIN REORGANIZATION
MANUFACTURING X CONSTRUCTION
AUTOMATION

PROCESS DIGITIZATION
MASS PRODUCTION AND CUSTOMIZATION
SMART PRODUCTS
MAKE
Share shift from siloed legacy products to integrated design to manufacturing

DESIGN
Share shift from legacy solutions to cloud-based offerings
Where We Will Lead

CLOUD DATA

INTEGRATED TOOLS

GENERATIVE DESIGN
Long-Term Business Drivers

MONETIZING NON-COMPLIANT & LEGACY USERS

ACCELERATING DIGITIZATION IN AEC

CONVERGENCE OF DESIGN & MAKE IN MANUFACTURING
RESILIENCE
IMPACT
ENABLING CUSTOMERS TO DESIGN SUSTAINABLY

LEADING BY EXAMPLE IN ESG
WHERE WILL GROWTH COME FROM?