Safe Harbor Statement

Each of the presentations today will contain forward-looking statements about our strategies, products (including AI), future results, performance or achievements, financial, operational and otherwise, including: statements about our strategic priorities; guidance for the fiscal year 2026; total addressable market (TAM) and our long term financial and operational goals; our M&A strategy; our capital allocation initiatives; and our stock repurchase program. These statements reflect management's current expectations, estimates and assumptions based on the information currently available to us. These forward-looking statements are not guarantees of future performance and involve significant risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from results, performance or achievements expressed or implied by the forward-looking statements contained in these presentations, such as a failure to maintain subscriptions, billings, revenue, deferred revenue, margins and cash flow growth; difficulty in predicting those financial and performance metrics; failure to maintain disciplined and focused investment; failure to successfully integrate acquisitions and manage transitions to new business models and markets, including our new transaction model and our ability to monetize the platform and scale AI; uncertainties regarding AI technologies and its integration into our products, failure to successfully expand adoption of our products or our ability to successfully introduce new services and product features; our ability to implement our business plans and negative developments in worldwide economic, business or political conditions.

A discussion of factors that may affect future results is contained in our most recent Form 10-K and Form 10-Q filings available at www.sec.gov, including descriptions of the risk factors that may impact us and the forward-looking statements made in these presentations. The forward-looking statements made in these presentations are being made as of the time and date of their live presentation. If these presentations are reviewed after the time and date of their live presentation, even if subsequently made available by us, on our website or otherwise, these presentations may not contain current or accurate information. We disclaim any obligation to update or revise any forward-looking statement based on new information, future events or otherwise.

Non-GAAP financial measures
These presentations include certain non-GAAP financial measures. Please see the section entitled "Reconciliation of GAAP Financial Measures to non-GAAP Financial Measures" in the Appendices attached to the presentations for an explanation of management's use of these measures and a reconciliation of the most directly comparable GAAP financial measures.

AUTODESK INVESTOR DAY

October 7, 2025

Driving digital transformation across Architecture, Engineering, Construction & Operations

Amy Bunszel

Executive Vice President
Architecture, Engineering & Construction Design Solutions
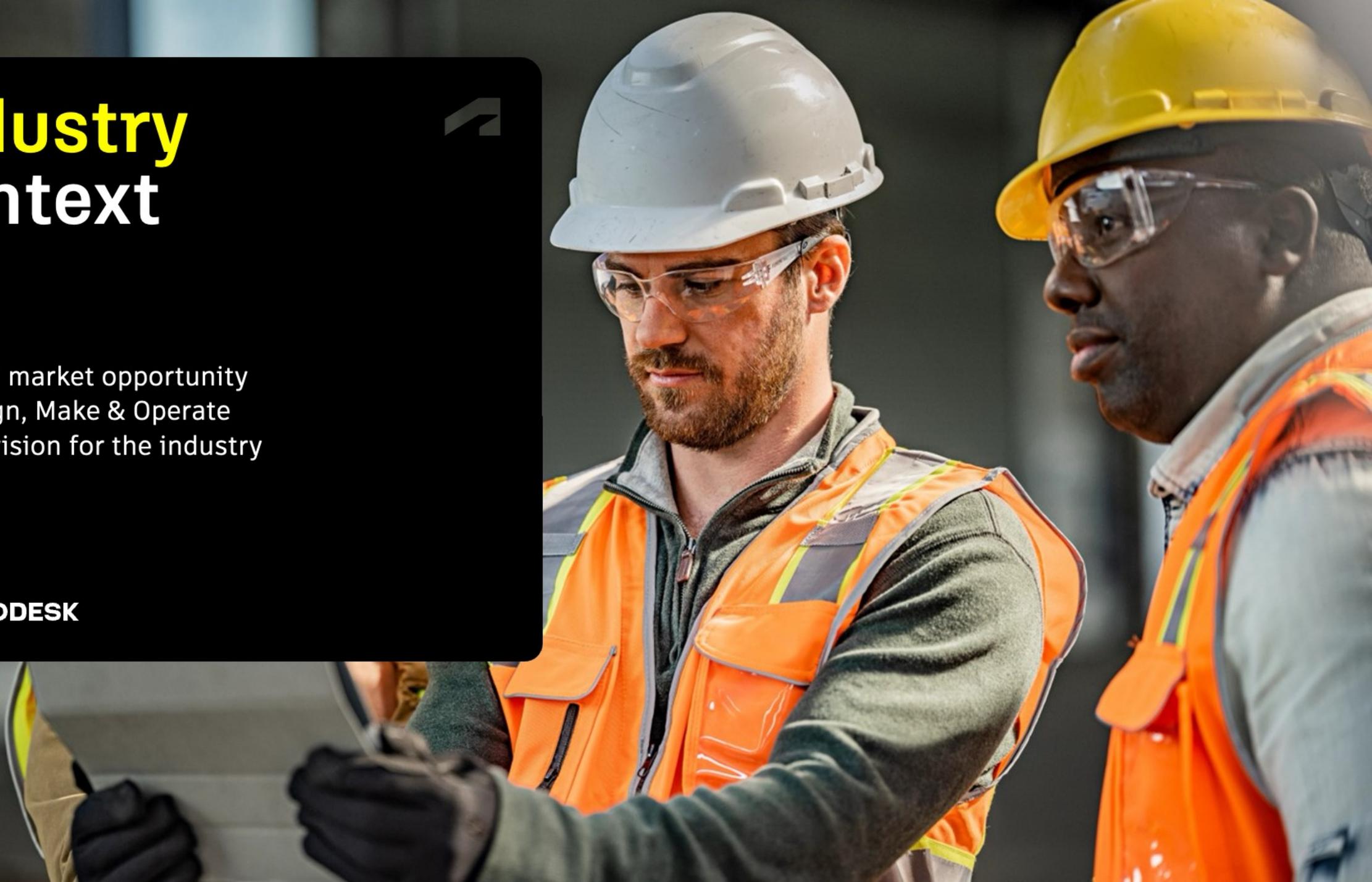
What's covered

Industry context

→ AECO market opportunity
→ Design, Make & Operate
→ Our vision for the industry

AUTODESK

AECO market opportunity

$51B

Design, Make & Operate
TAM through FY29

Source: Cambashi FY29 Application TAM. Numbers adjusted for rounding.

Breaking down design, make and operate

23% ▶ Autodesk AECO Design product monthly active user growth over the past 3 years

101%
or 4 times more than Design
▶ Autodesk Construction user growth over the past 3 years

The construction TAM has grown **21% faster** than design over the past 3 years as the industry digitizes.

$20B
Design TAM
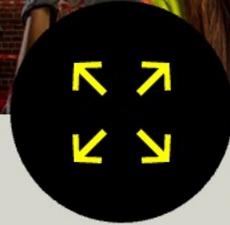

$11B
Make TAM

$20B
Operate TAM

Increased challenges and new opportunities are compelling a case for change

More demand

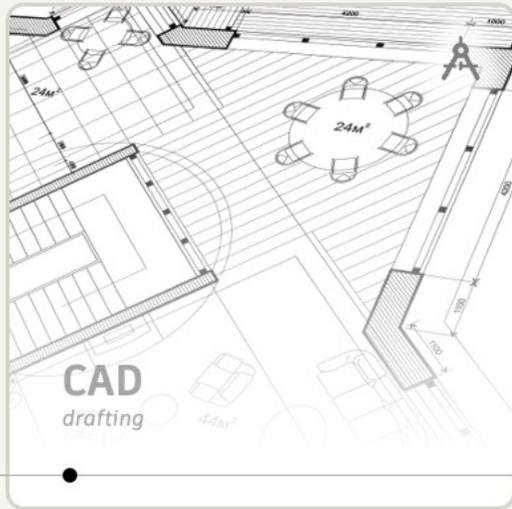**Better assets**

Enhanced outcomes

Explosion of AI tools and data
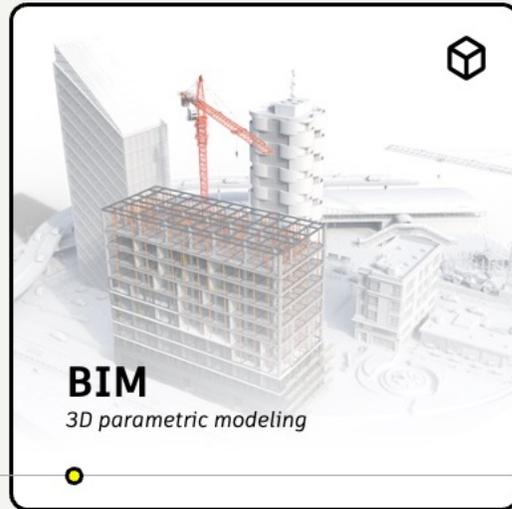
Financial pressures
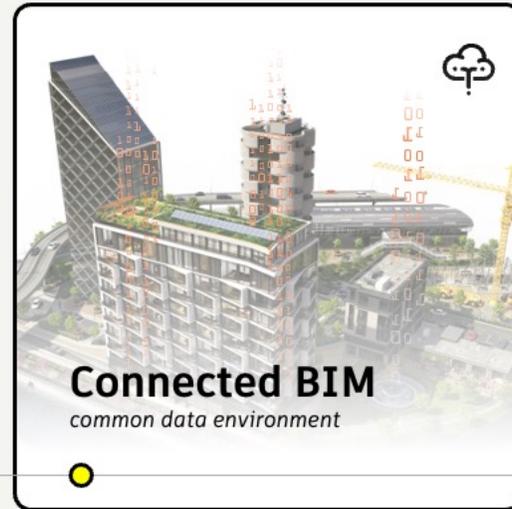
Transformation is in our DNA

CAD
drafting

BIM
3D parametric modeling

Connected BIM
common data environment
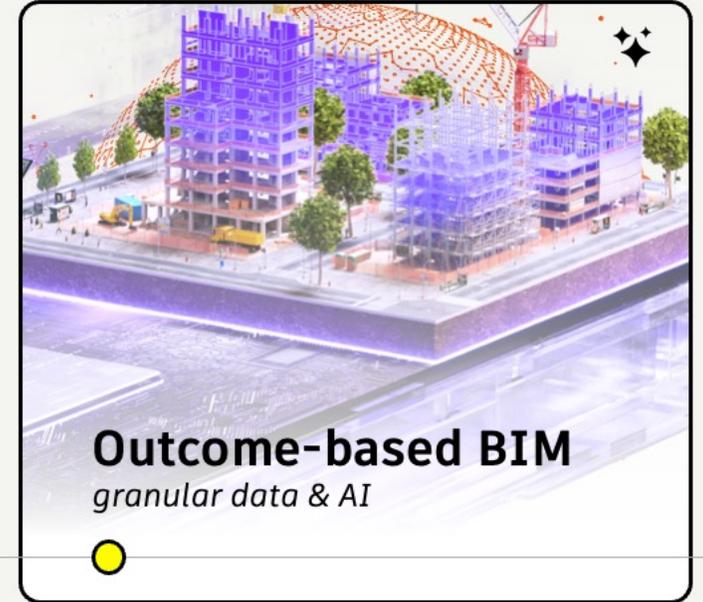
Outcome-based BIM
granular data & AI

CAD | **BIM**

TECHNOLOGY EVOLUTION

Leading the next evolution:
Forma Industry Cloud

Autodesk Forma

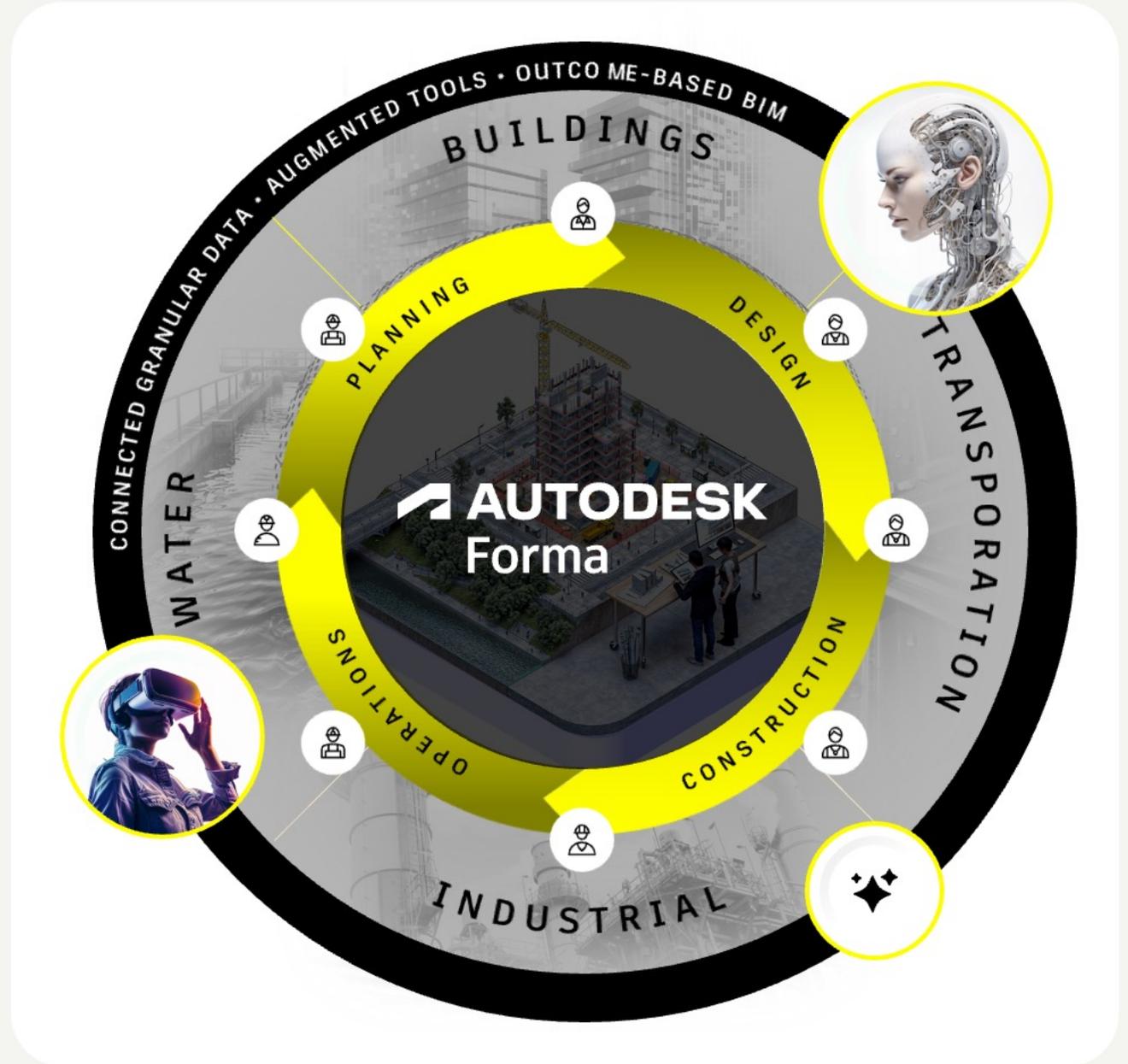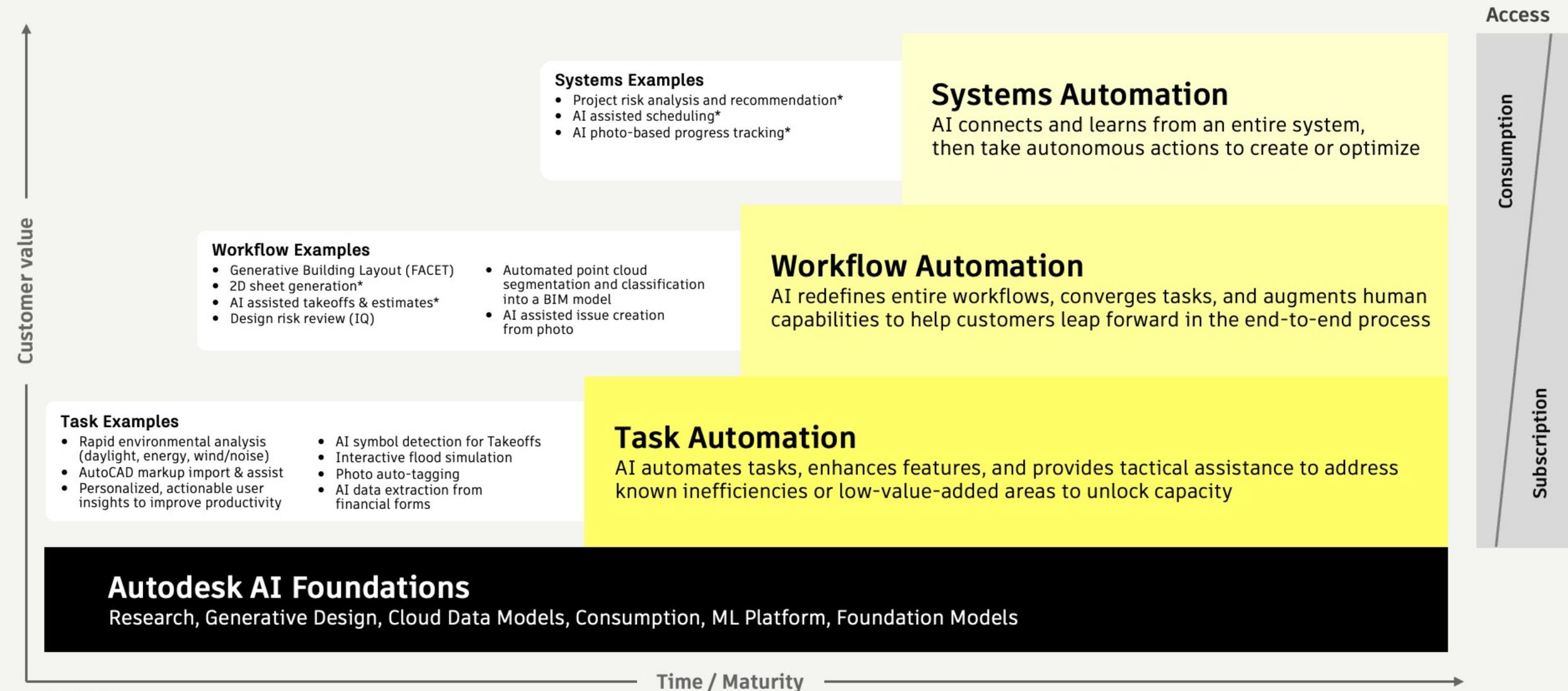The first end-to-end industry cloud for architects, engineers, contractors, and operators.

AI's value creation trajectory in AECO

Each phase, built on earlier foundations, continues to deliver value overtime

Access

Consumption

Systems Examples
- Project risk analysis and recommendation*
- AI assisted scheduling*
- AI photo-based progress tracking*

Systems Automation
AI connects and learns from an entire system, then take autonomous actions to create or optimize

Workflow Examples
- Generative Building Layout (FACET)
- 2D sheet generation*
- AI assisted takeoffs & estimates*
- Design risk review (IQ)
- Automated point cloud segmentation and classification into a BIM model
- AI assisted issue creation from photo

Workflow Automation
AI redefines entire workflows, converges tasks, and augments human capabilities to help customers leap forward in the end-to-end process

Customer value

Task Examples
- Rapid environmental analysis (daylight, energy, wind/noise)
- AutoCAD markup import & assist
- Personalized, actionable user insights to improve productivity
- AI symbol detection for Takeoffs
- Interactive flood simulation
- Photo auto-tagging
- AI data extraction from financial forms

Task Automation
AI automates tasks, enhances features, and provides tactical assistance to address known inefficiencies or low-value-added areas to unlock capacity

Subscription

Autodesk AI Foundations
Research, Generative Design, Cloud Data Models, Consumption, ML Platform, Foundation Models

Time / Maturity

*aspirational

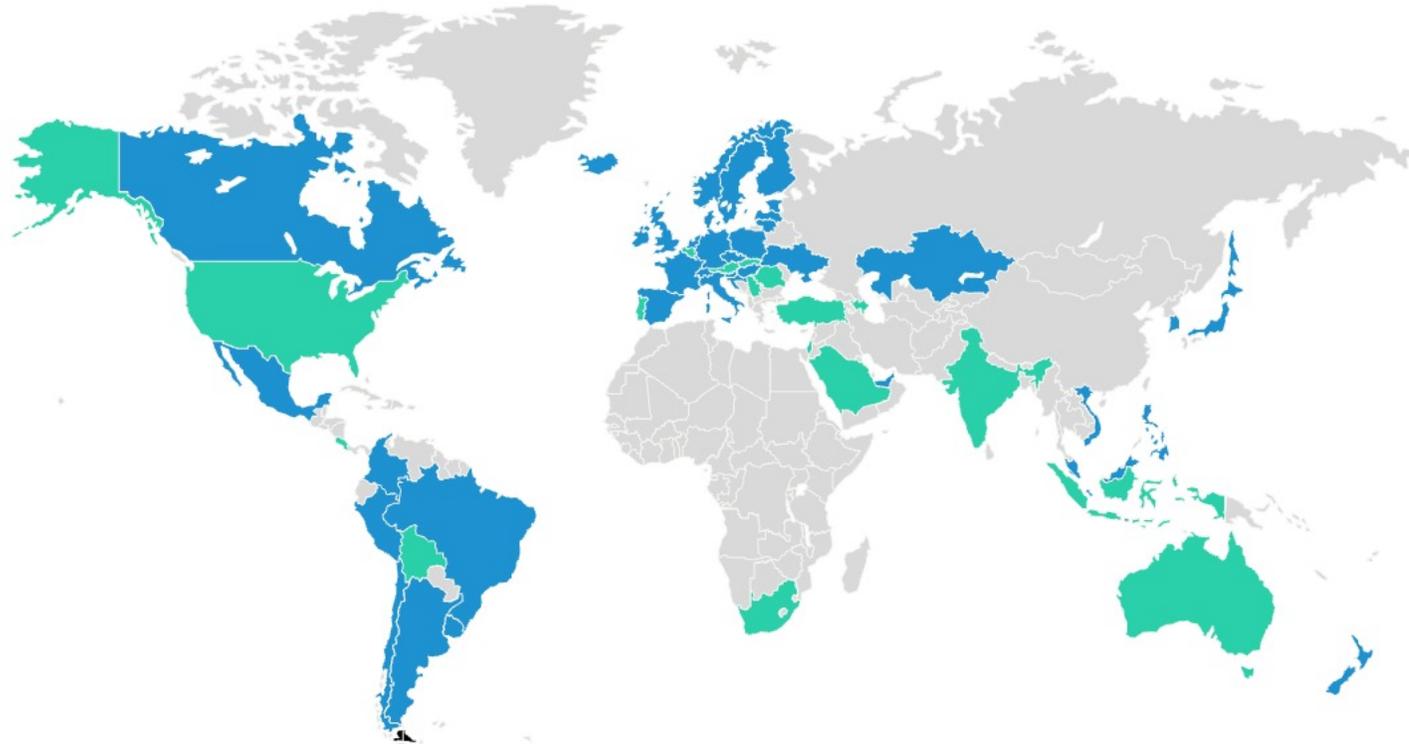# Continued **growth** from the core portfolio

→ BIM expansion opportunities
→ Leveraging AI
→ Getting more value from data

AUTODESK

28%
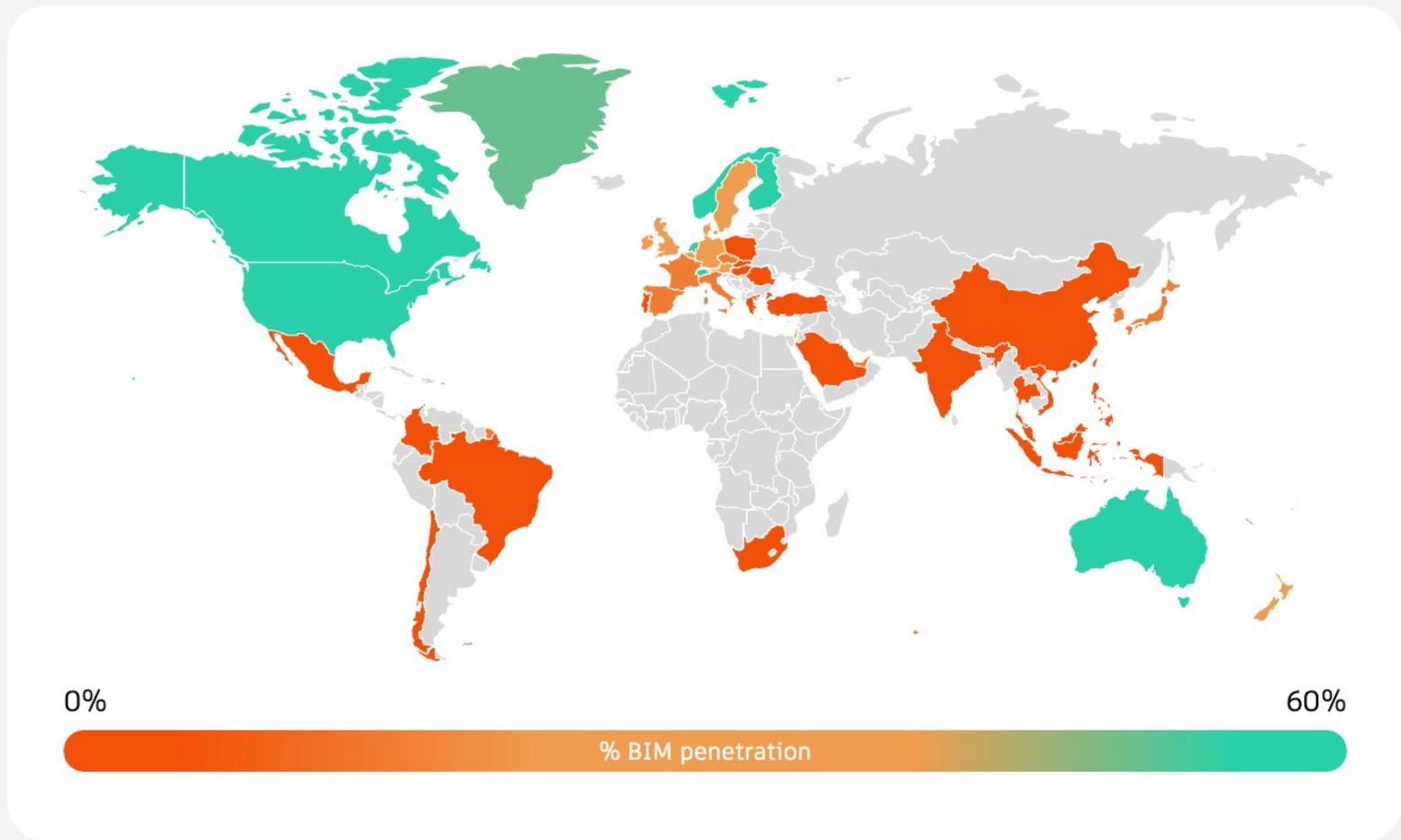## increase in national BIM policies in last two years

41 COUNTRIES IN 2022 → 57 COUNTRIES IN 2024

2022   Current

Source: Cambashi AEC Design TAM.

% BIM penetration

0%   60%

Opportunities for BIM expansion

Global total average BIM penetration **22%**

| AMER **33%** | EMEA **25%** | APAC **12%** |

Source: Cambashi AEC Design TAM.

Leveraging AI to deliver more value

Autodesk Assistant in Revit performs complex calculations like window-to-wall ratios instantly and can locate and update specific model elements without manually clicking or searching

Newly announced Generative AI features coming to Forma Building Design can rapidly generate and regenerate interior layouts all based on Autodesk's industry-specific foundational models

Unlocking the value of data
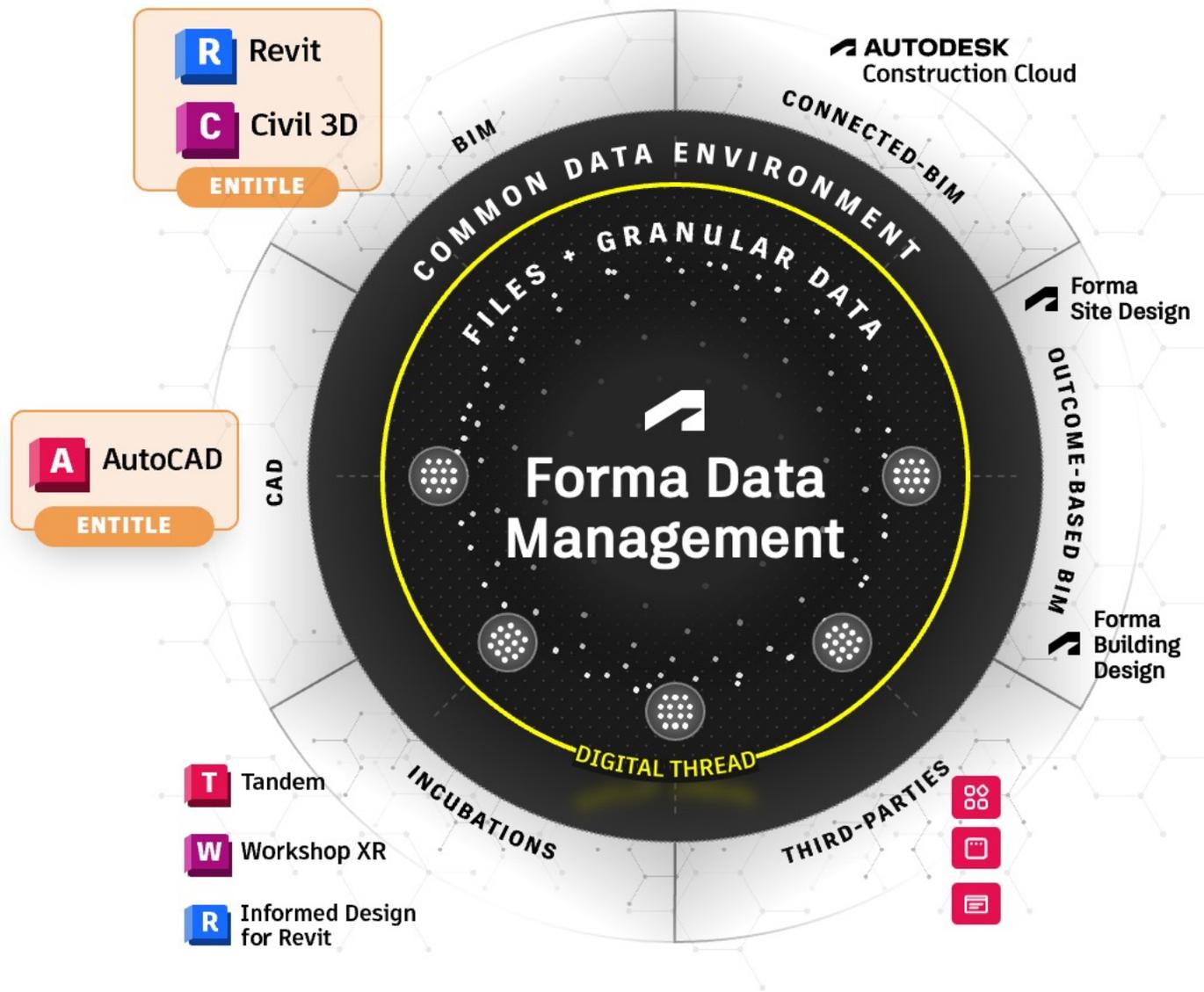
Unlocking new growth levers in the near term

→ Construction
→ Transportation
→ Water

AUTODESK

Construction

AUTODESK

Construction opportunity
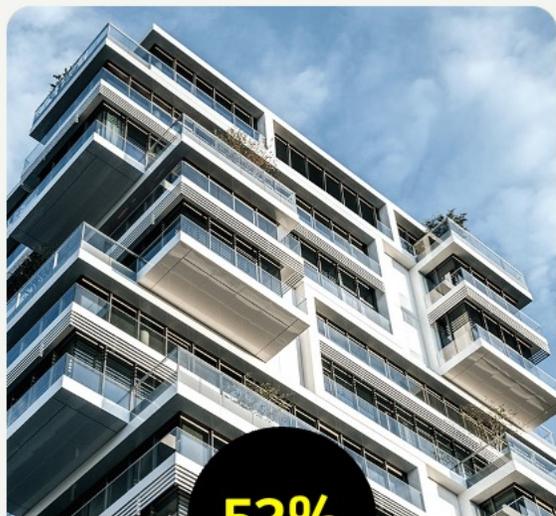
52%

Buildings
$5.6B
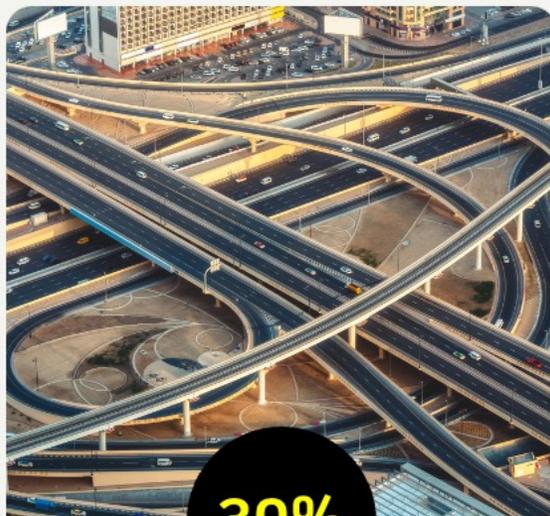
30%

Infrastructure
$3.2B

19%

Industrial
$2B

$10.8B
TAM

Industrial
$2.0B

Infrastructure
$3.2B

Buildings
$5.6B

Source: Autodesk assumption of Cambashi FY29 Application TAM. Numbers adjusted for rounding.

Construction strategy

Agentic AI

Connected workflows & unified data

Deliver industry's **most trusted source of truth by unifying data** across design, preconstruction, and the jobsite

Jobsite productivity & enablement

Unlock **field productivity** with **mobile, AI, and automation** to address labor shortages, reduce rework and accelerate project execution

Financial & risk control

Protect **margins and cash flow** by embedding **cost control, payments, and risk management** directly into project workflows

---

Who (customer type)

Owner   GC   Subcontractor

What (industry types)

Commercial   Industrial   Institutional   Civil

How (routes to market)

Direct-led   Channel   Digital

Differentiators

- **End-to-end** modern platform reduces risk, boosts collaboration, and drives efficiency across project lifecycle

- **Leadership in BIM** unlocks value of rich model data across construction phases driving better outcomes

- Robust **ecosystem of integration partners** enhances capabilities without workflow disruption

- Expansive and global **network of reseller partners** enables growth at scale

- **Flexible business models** aligned with industry requirements
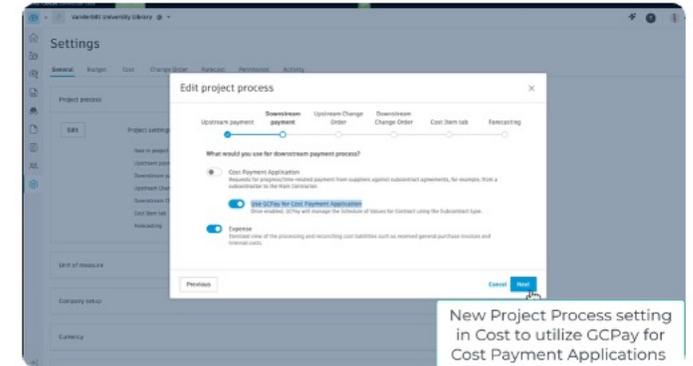
Construction:
What we are delivering
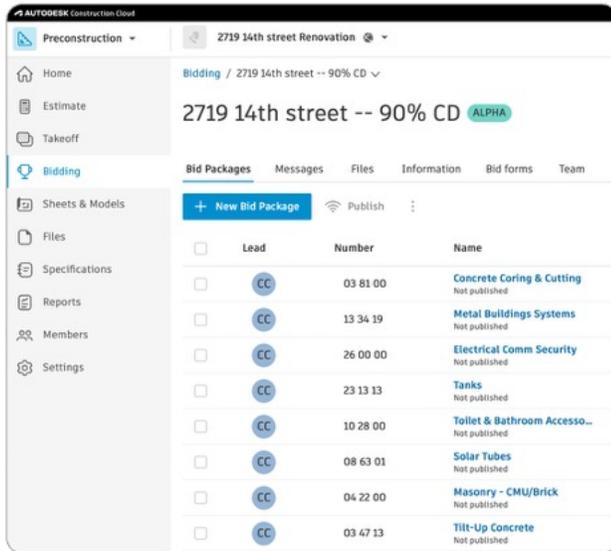
Unifying pre-construction

Bringing together Takeoff, estimating, bidding with enhanced workflows not available in point products; Construction Assistant for AI-driven estimating
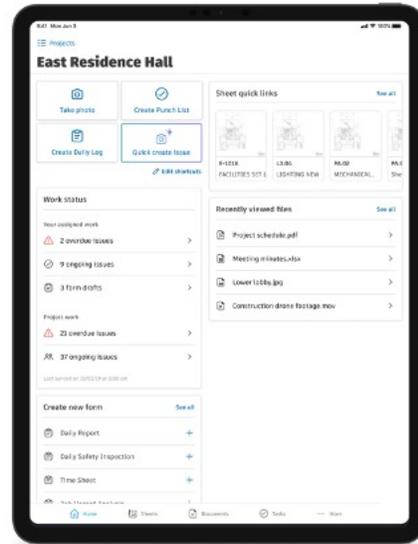
New capabilities for field workers

Lighter-weight workflows that offer approachability for smaller and mid-market firms; New AI-powered features to capture progress, log issues, and more

Integrated payments

GC Pay is now integrated into Autodesk Construction Cloud for customers in North America

Construction: Notable win

CHANDOS

Transportation

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Transportation opportunity

47%

Road & highway
$3.5B

19%

Rail
$1.4B

11%

Airport
$0.8B

22%

Land development
$1.7B

$7.4B
TAM

Airport
$0.8B

Rail
$1.4B

Land development
$1.7B

Road & highway
$3.5B

Source: Autodesk assumption of Cambashi FY29 Application TAM. Numbers adjusted for rounding.
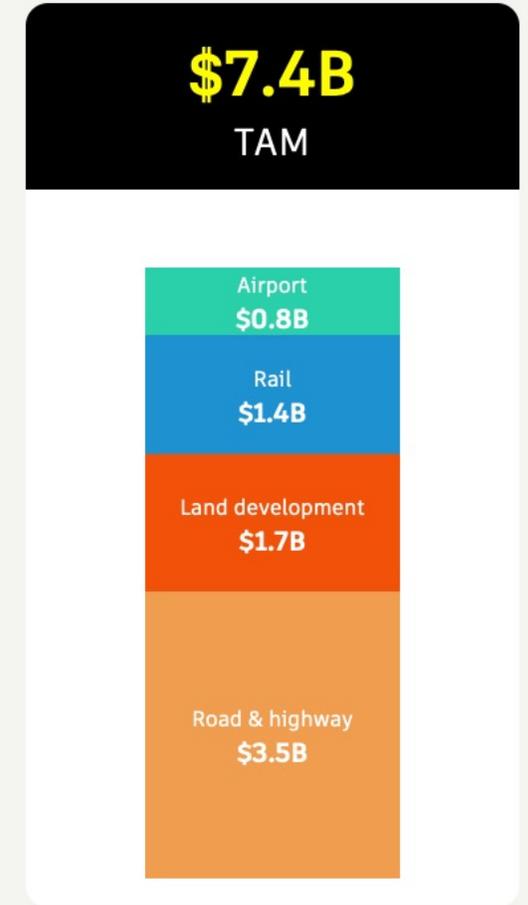
Transportation strategy

Accelerate BIM
in linear transportation
(R&H, rail, runway)

Expand BIM
in civil structures design
(bridges & tunnels)

Retain and grow
land development customer
base with integrated and
enhanced workflows

How

Land and expand BIM in transportation

Upsell/cross-sell connected BIM (ABC-P) in Civil3D accounts

Land new logos of transportation owners in focus regions

Promote scan-to-BIM workflows to sell ReCap Pro

Upsell InfoDrainage to Civil3D customers

Civil 3D | Architecture Engineering & Construction Collection | BIM Collaborate Pro | Docs | ReCap Pro | InfoDrainage

Differentiators

- Transportation owners are seeking new technology partners due to **customer dissatisfaction with industry competitors**

- **Esri partnership** enables BIM and GIS **data interoperability**

- **Revit** and **Civil3D** support **IFC** workflows

- Comprehensive **portfolio** with centralized, consistent, and **connected data**

- New **integrated and enhanced workflows** with reality capture and drainage design and analysis

- Leaders in **computational design** reduce overall costs by **automating deliverables**
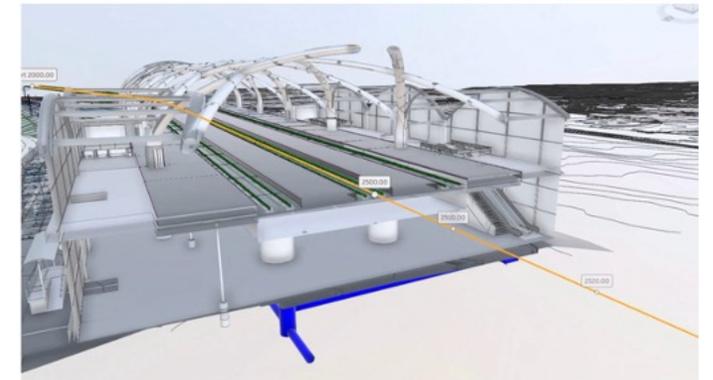
Transportation:
What we are delivering

Scan to BIM

Easily and accurately extract data to design tools; Conduct AI-powered analysis for rail, roads & highways
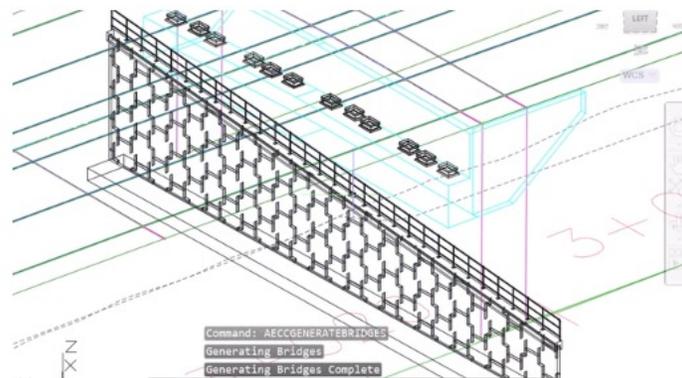
Parametric Civil Structures

Rich and flexible BIM content; BIM modeling of bridges, tunnels & walls

Design Review and Collaboration

Aggregated models from different sources give better context for design and construction; Civil-based inquiry and reporting
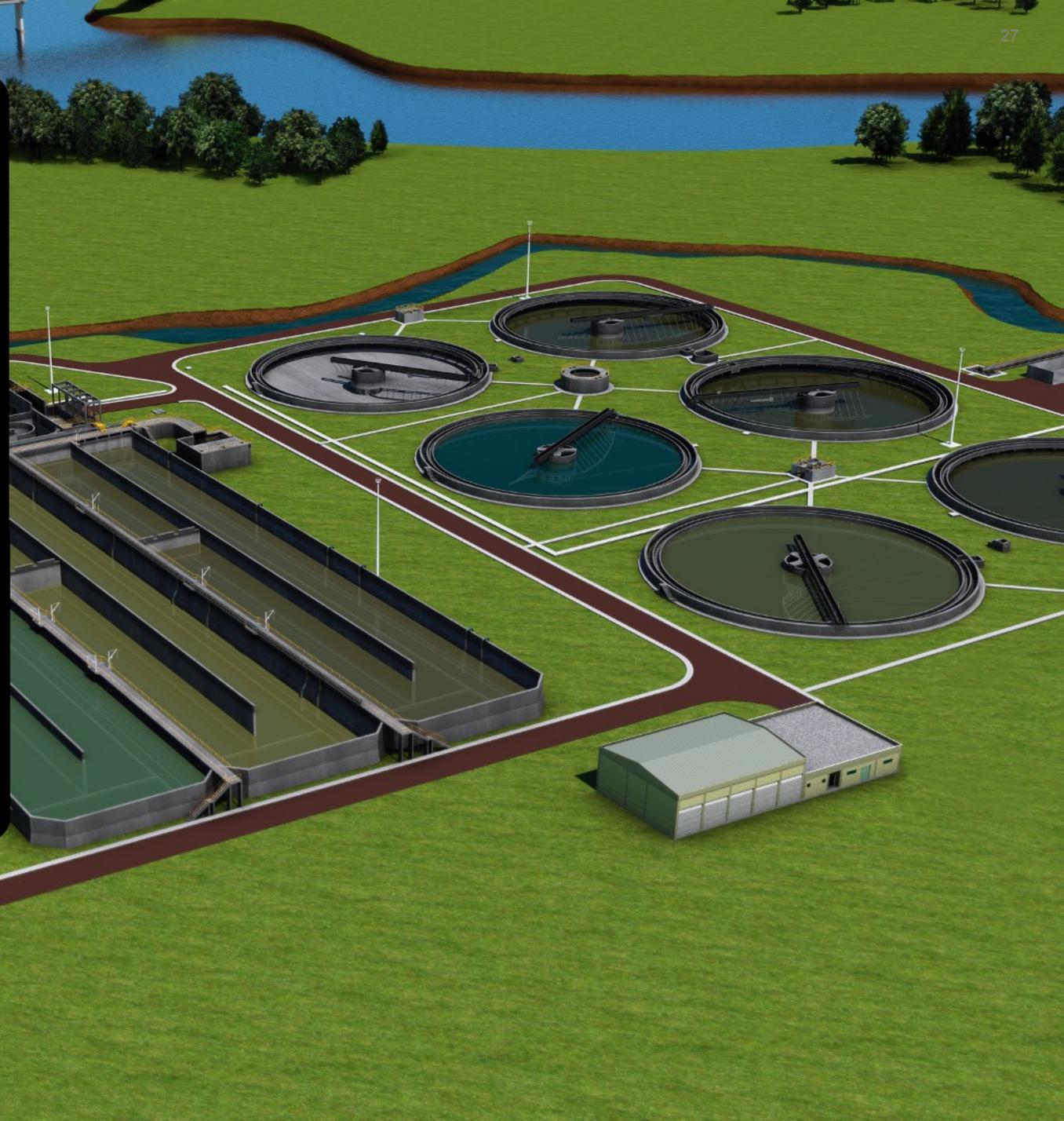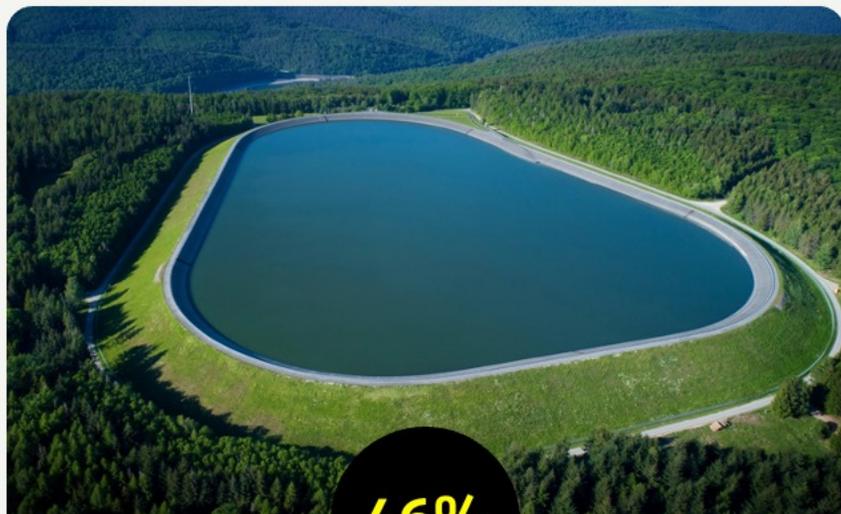
Transportation notable wins

20+

U.S. State DOTs

Water

Water opportunity

46%

Water design
$1.6B
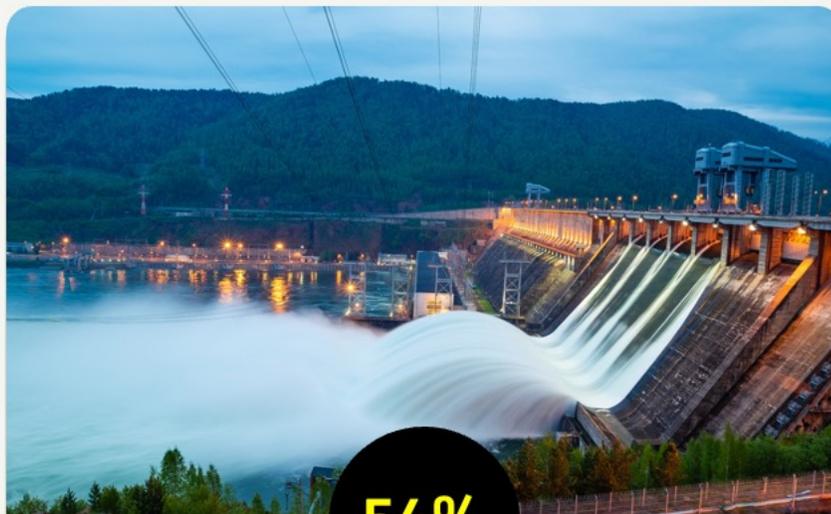
54%

Water operations
$1.8B

$3.4B
TAM

Water design
$1.6B

Water
operations
$1.8B

Source: Autodesk assumption of Cambashi FY29 Application TAM. Numbers adjusted for rounding.

Water strategy

ACCELERATE

Digital project delivery
Enhanced data management for
multi-discipline collaboration

OPTIMIZE

Lifecycle processes
Improve automation, simulation,
analysis and Integrate workflows

ENABLE

Open ecosystem
Augment capabilities via partnerships

Improve interop & support
open standards

How

**Integrating BIM and
hydraulic modeling**

InfoDrainage   Civil 3D

**Streamline
workflows, improve
accuracy, decisions**

esri   Info360 Asset

**Augment
capabilities
via partnerships**

esri   Transcend   VAPAR

**Integrate simulation,
real time data
and forecasting**

ICMLive   IWLive

**Unparalleled
digital twin
for water**

Info360 Insight   Info360 Asset   Datum360
Tandem   InfoWorks ICM   ICMLive

Differentiators

- The most **comprehensive** end-to-end portfolio across the water lifecycle and **Digital Twin for water**

- The most **advanced** water modeling, simulation and analysis capabilities in the world

- The best **collaboration** and cloud tools in the water industry

- The strongest **domain expertise** in the water industry

- Autodesk has the **deepest Esri partnership** in the industry

Water:
What we are delivering

Ecosystem enablement

Native integrations with industry solutions; Security and flexible APIs connect seamlessly to existing workflows
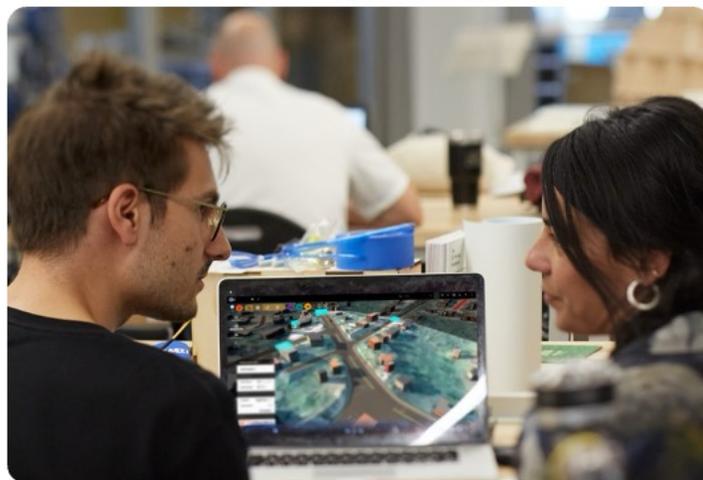
Collaboration at scale

Integrating tools to enable more advanced workflows that simplify how utilities and engineers work across projects

Digital Twin Workstreams

Unlocking predictive insights with AI to drive smarter decisions at every phase of a utility lifecycle

Water: Notable win

UTILITIES

Oklahoma City
Water Utilities Trust

Real-time operational intelligence

Integrating pressure monitoring and automated adjustments to reduce main breaks, enhance water quality, and ensure reliable fire protection.

Digital twin foundation

Leveraging Autodesk to unify hydraulic modeling and operational data in a common environment that supports smarter utility management

Winning across construction, transportation & water
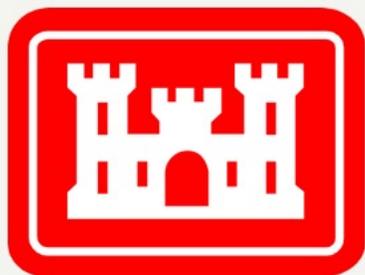
US Army Corps of Engineers ®

Re-imagining
BIM for the future with Forma

→ Our vision for Forma
→ Forma Today
→ Forma Tomorrow

AUTODESK

Forma: Vision for the future
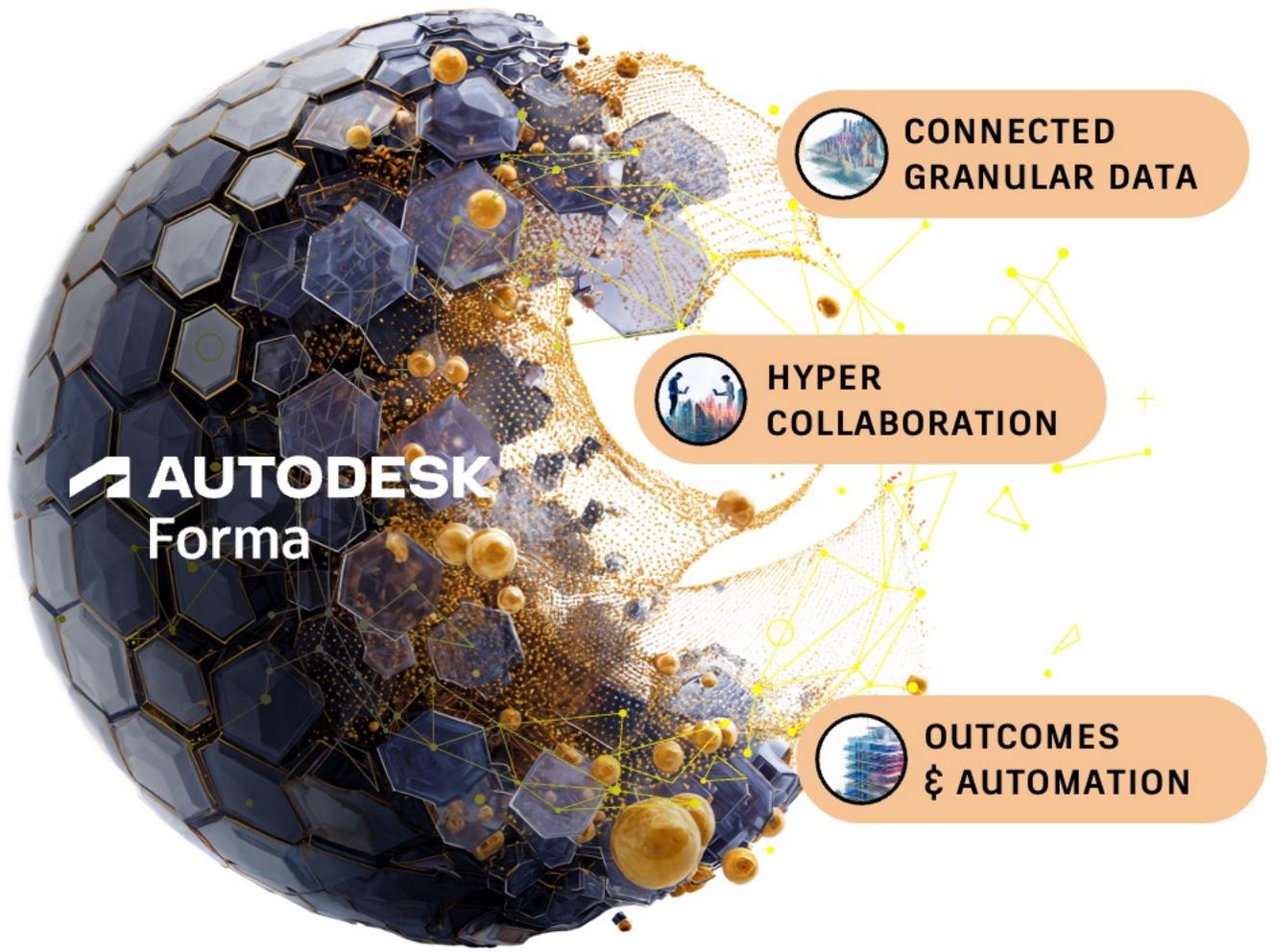
CONNECTED GRANULAR DATA

HYPER COLLABORATION

OUTCOMES & AUTOMATION

AUTODESK
Forma

Forma
Industry Cloud

Autodesk Forma

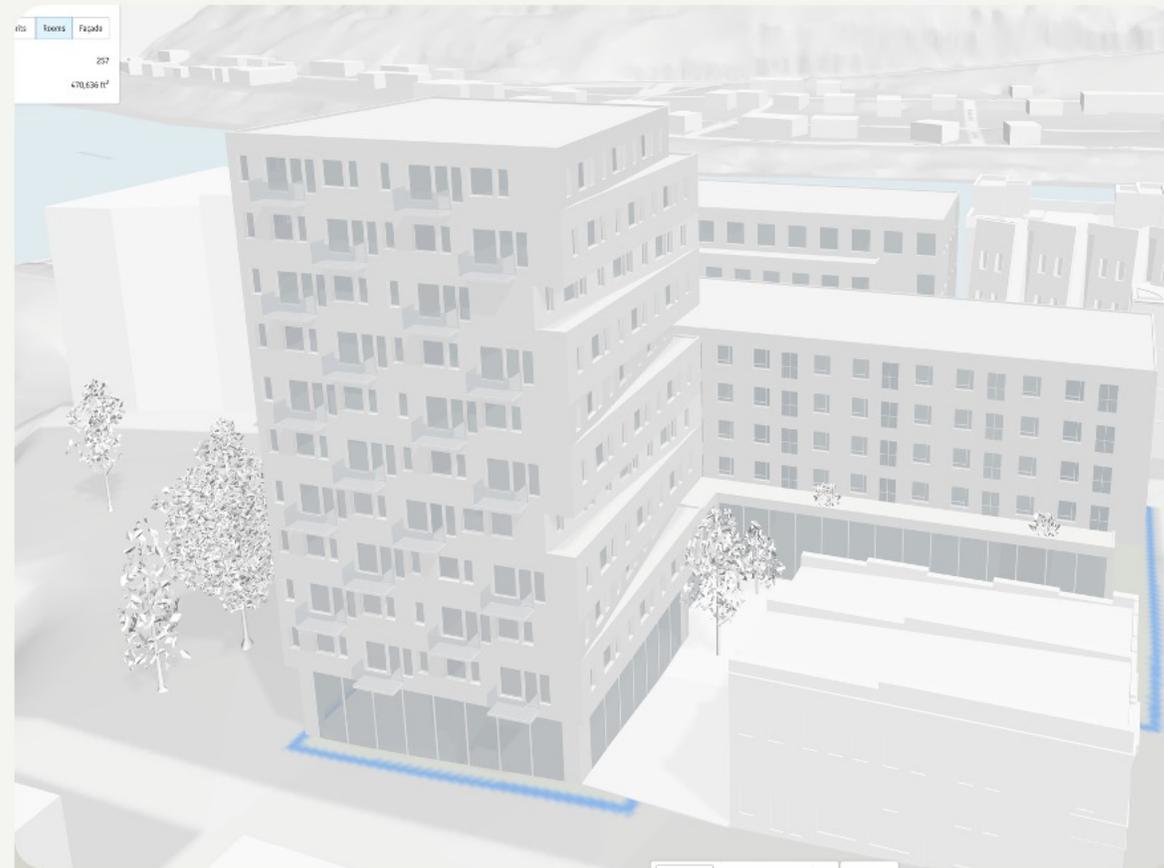The first end-to-end industry cloud for architects, engineers, contractors, and operators.
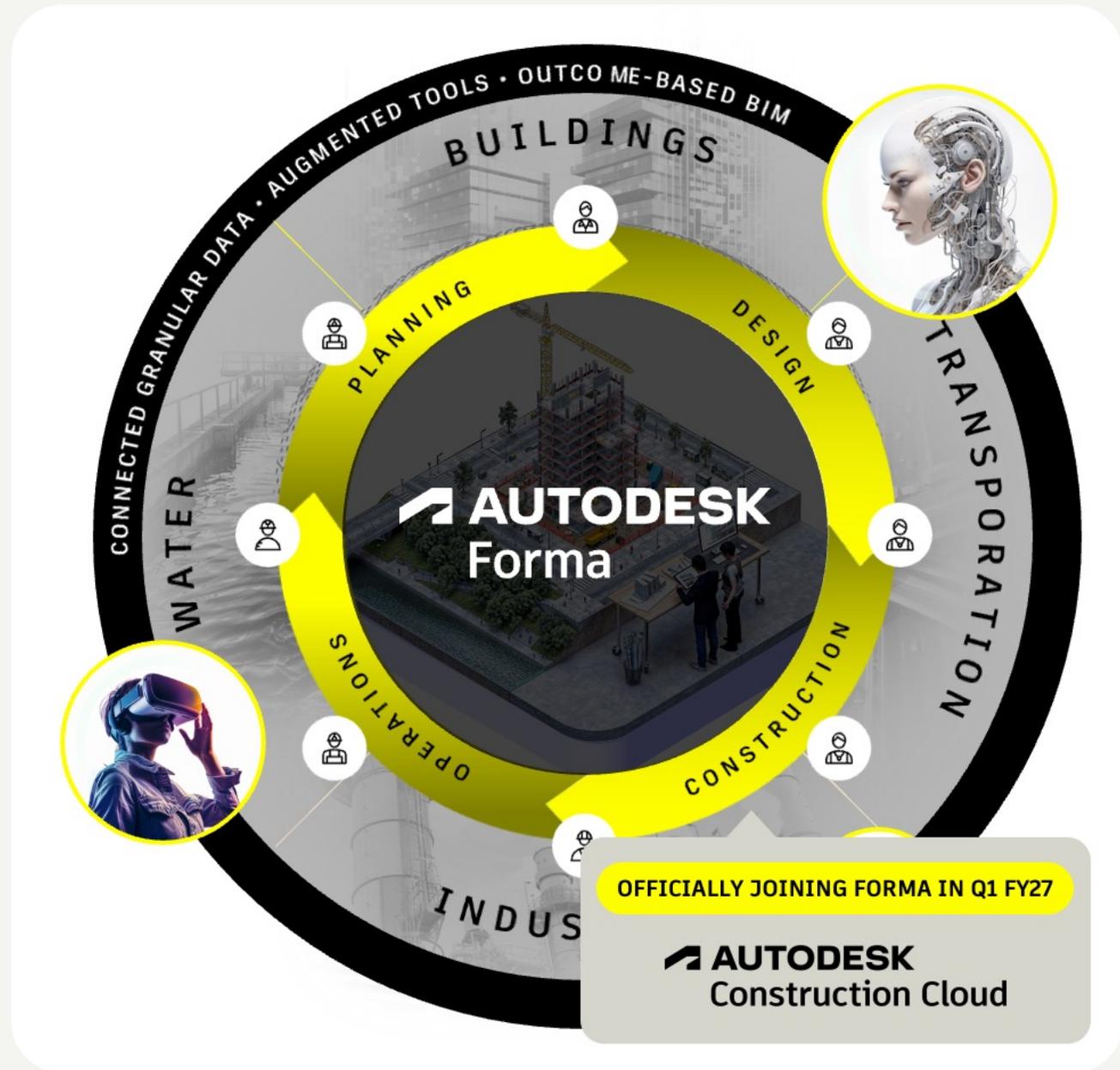
Connected granular data enhances hybrid workflows
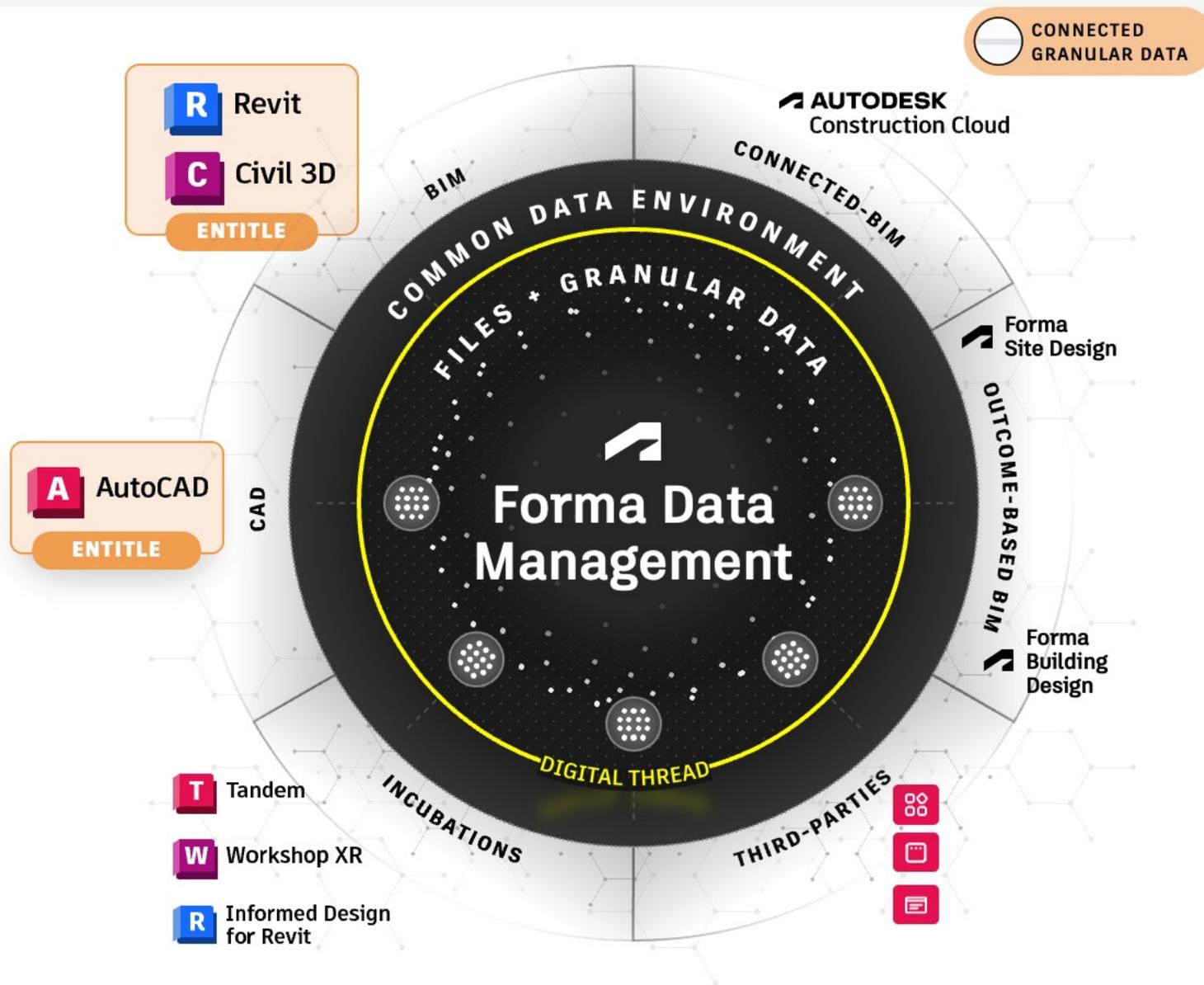
Expanding Forma to detailed building design
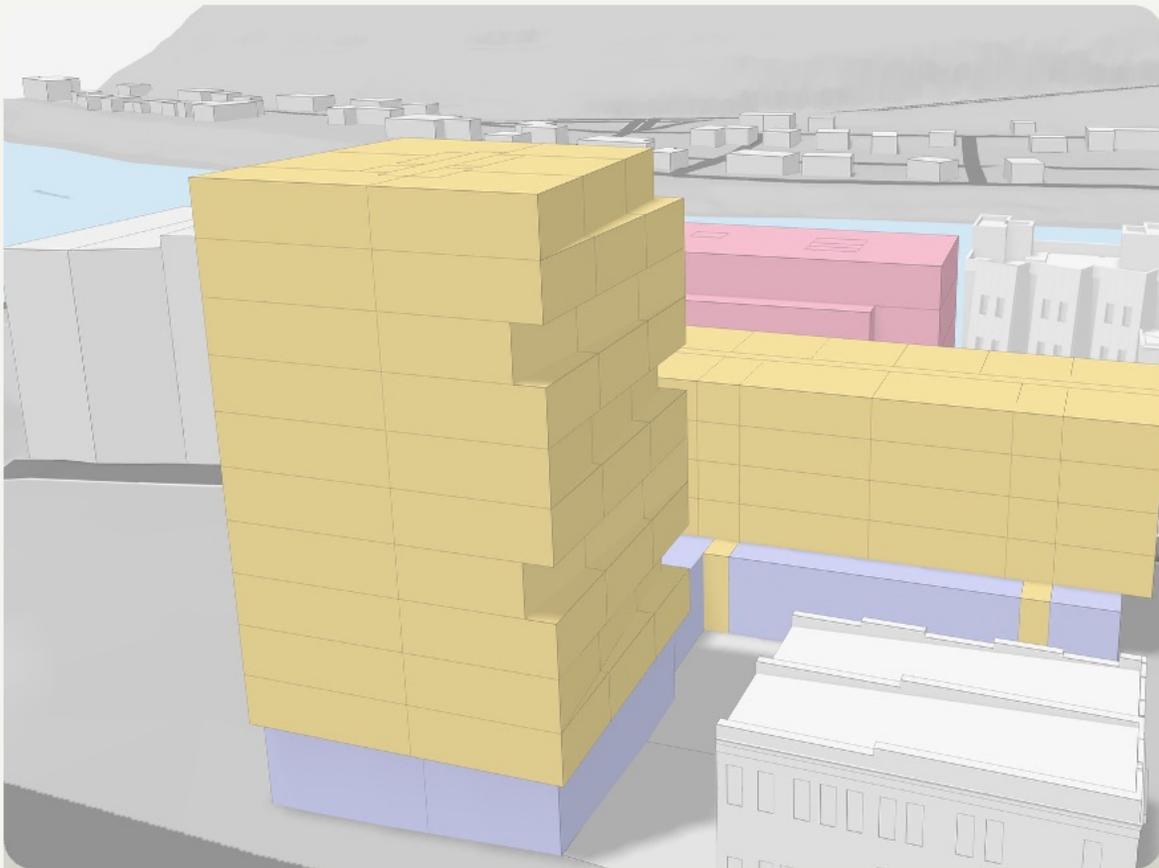
Forma Site Design offers intuitive design tools for concept massing and geometrical analysis for 3D models

Forma Building Design will support the AI-driven creation of advanced details for structural elements and even floor plans

Forma Board for enhanced collaboration

HYPER COLLABORATION

Connecting upstream design and planning with downstream workflows

Forma Connected Clients

Revit to be first to integrate, with AutoCAD and Civil3D to follow

HYPER COLLABORATION
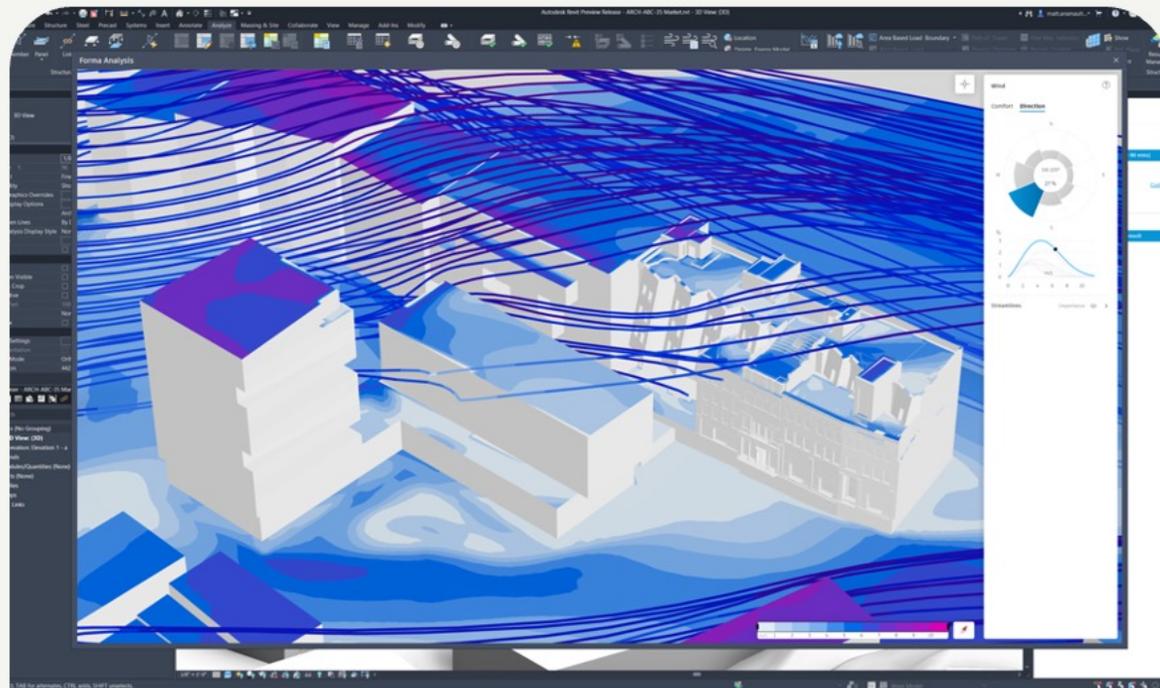
Bridging desktop and cloud, creating a unified environment where data flows effortlessly across current and future generation tools
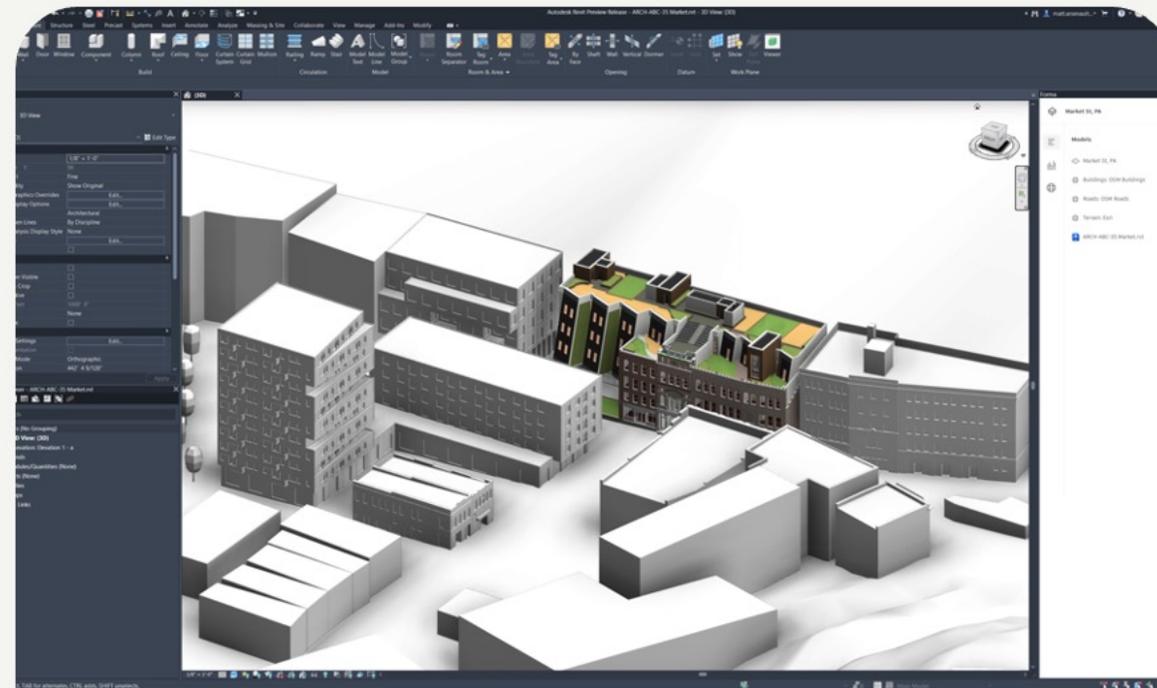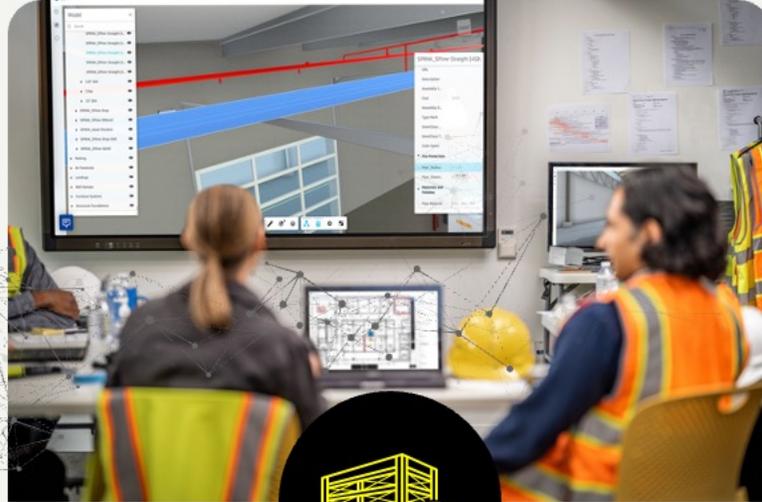

Revit will be the first desktop application to integrate as a forma connected client, bringing Revit users directly to Forma

Forma: Opportunity today and tomorrow

New value to AEC Collection

New onramp for AutoCAD and competitive accounts
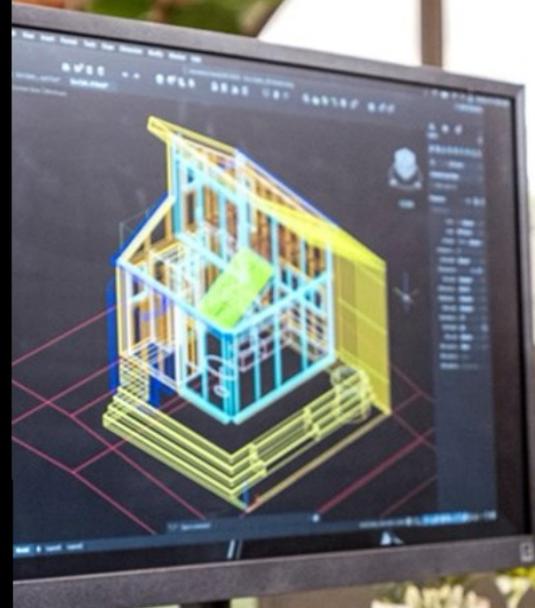

Embedding early with universities and students
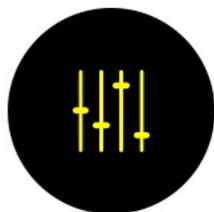
API Monetization

AI

Why we win
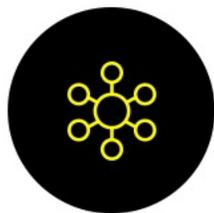# in AECO

Longtime trusted partner

Our portfolio is unmatched in depth and breadth

Investing in AI and automation to secure our place—and our customers' place—in the future

Expanding our reach with our vast ecosystem

Driving value through strategic partners, 3rd party developers, and channel partners

Delivering the future with Forma

Creating the first-ever end-to-end AI-native industry cloud for AECO

AUTODESK

Make Anything